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Business and the need for consensus human nature

Adam Smith and



Still far to go

Race in the US workplace

Pentium Pro Are Intel's high

World Business Newspaper

Ban on Russian reform party may undermine polls

Russia's Central Electoral Commission dealt a blow to the country's democratic movement yesterday by barring the country's leading reformist party from the December 17 parliamentary election. The com-mission said the Yabloko party - Russia's most pop-ular after the Communists - had breached techni-calities by dropping at least six candidates from its list without asking their permission. The move could provoke a boycott of the ballot. Page 18

300 die in subway fire: About 300 people were killed and 270 injured in Baku, capital of the former Soviet state of Azerbaijan, when a packed underground train caught fire between stations. Rescuers feared the toll could rise. Page 3

Trader abandons extradition fight: Briton Nick Leeson has abandoned his fight against extradition from Germany to Singapore, where the former derivatives trader faces charges that he hid losses that brought down UK merchant bank Barings. Page 18

Pakistan devalues: The Pakistani government devalued the rupee by 7 per cent, increased fuel prices and raised duties on many imports. The changes come after negotiating difficulties with the International Monetary Fund. Page 4

France targets foreign electricity projects: French oil group Elf Aquitaine is to link with state-owned utility Electricité de France to develop electricity generation projects abroad. Page 19

Canadian banks act over Quebec poll



Canada's six biggest banks are taking steps to avert any possible flight of capital from Quebec if pro-independence supporters win today's referendum on the issue. Up to 5m Quebec voters are due to indicate whether they think the province should secode from Canada. Quebec Liberal leader Daniel Johnson (above) campaigned to the last minute against independence. Page 18; Global investor,

Lloyd's to make offer to lossmakers: Lloyd's of London is to make an offer to those who have made losses as Names - the traditional supporters of the insurance market. They will be offered a potentially cash-generating stake in Equitas, the company being set up to take over liabilities on old insurance policies - mainly US pollution and asbestosis claims. Page 8

US machine tool orders surge: Strong overseas demand boosted orders for US-made machine tools by 39 per cent between August and September. September orders totalled \$483.9m compared with August's \$347m.

Pakistan violence: At least 11 people died in Karachi in weekend violence sparked by the death in custody of a suspected Pakistani militant. Anglo-French air force move: French

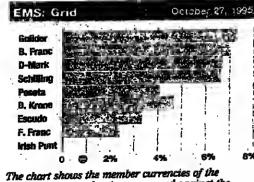
president Jacques Chirac and UK prime minister John Major will inaugurate a new Anglo-French air force command today. Page 6 Algeria bombing kills 8: At least eight people

were killed and more than 80 wounded when a bomb exploded in Rouiba, just east of the Algerian capital. The blast came two weeks before an election which Moslem rebels have pledged to wreck.

Oil tanker runs aground: A Norwegian tanker carrying more than 112,000 tonnes of crude oil ran aground near the south Wales port of Milford Haven. Attempts to refloat it will be made today.

Storm lashes Philippines: A tropical storm swept across the Philippines killing nearly 100 peo-ple and forcing 60,000 others to leave their homes. Two passenger ferries sank and sugar plantations in Visayas region were ravaged.

European Monetary System: The range between strongest and weakest currencies in the EMS grid fell slightly last week after sharp rallies from the Italian lira and French franc at the D-Mark's expense. The Irish punt slipped further adrift at the bottom, dragged down by the weakness of sterling. The peseta and Danish krone swapped places. Currencles, Page 27



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies can fluctuate within 15 per cent of agreed central rates against the Other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a narrow 2.25 per cent band.

South Africa

Interview, Page 9

Samuel Brittan

MONDAY OCTOBER 30 1995

Management, Page 10

hopes justified?

Admission follows Moody's downgrading Beijing stresses it guarantees state debts Chinese banks suffer 20% bad loans

By Peter Montagnon, Tony Walker and Martin Wolf in

Problem loans at China's four large commercial banks stand at 20 per cent of total advances, but less than 2 per cent of them are irrecoverable, says Mr Dai Xianglong, the country's central bank governor.

In an interview, Mr Dai moved to counter recent adverse publicity about the creditworthiness of China's "big four" commercial banks, which are burdened by loans to lossmaking state companies. He provided previously unpublished details of the sec-tor's problem loans. The central bank governor also

attempted to ease foreign lears by giving an explicit undertaking that the government guaranteed tha debts of the atate-owned commercial banks. This commitment was backed by China's official foreign exchange reserves which stood at \$70hn with a further \$50bn in foreign currency depos-

Mr Dai's remarks reflect Chinese sensitivity over the recent downgrading of the credit ratings of the big four commercial banks Industrial and Commercial Bank, Bank of China, Agricultural Bank, and Construction Bank - hy Moody's Investors Service, the credit rating agency.

Mr Dai, who said he was "shocked" by the Moody's down-

grading, said "bad loans" totalled
70bn yuan (\$8.6bn) out of the
Yn3,600bn in obligations to the
commercial banks. In addition, 7 per cent of loans were "problematical" which meant that, while interest payments were current, principal repayments were more

than three years overdue. A further 11 per cent of loans were of concern because enterprisea were a year or more behind in repayments. Mr Dai said a portion of the 7 per cent of loans that were more than three years overdue would have to be written off, but he could not provide an estimate.

Independent estimates of problem loans had ranged between 20 per cent and 30 per cent of the

regardless of the ability of borrowers to service their debts.

The vast bulk of "problem" loans - China does not as yet use international classifications for bad loans - are attributable to heavily-indebted state-owned enterprises, at least a third of which are chronically in the red. Mr Dai, who was appointed governor of the People's Bank in June, said Moody's had "largely underestimated" the performance of the specialised banks, and had "misunderstood" the nature of

these Chinese institutions. "Although they are commercial banks, they are primarily state banks, to which the state pro-vides guarantees," ba said. "That is to say, the state guarantees their repayment ability, financial health and capital adequacy.

"The state pays much attention to them," he added. "Therefore, when doing the ratings, you can-not treat them completely as if they were private commercial

In April, Moody's downgraded to Baal from A3 the long-term debt of the four banks which dominate Chinese banking. Moody's said at the time the downgrading reflected the credit implications of China's intention to transform its specialised banks into commercial institutions. In

August, the credit agency provided further dismal news for China's specialised banks when, on a newly-introduced scale of A to E designed to gauge the hanks' independent financial strength, it awarded the Bank of China a D, and the three other Chinese majors an E-plus.

Mr Dai said the government was providing a reserve fund to cover the hulld-up of state enter-prise bad debts in the banking system by allocating 0.8 per cent of total loans this year. The proportion would grow to 0.9 per cent next year and one per cent in 1997. He said the banks would also be obliged to contribute additional reserves out of their profits to cover bad debts.

Peace negotiator says Moslem volunteers should not stay after peace deal

US wants foreign fighters to leave Bosnian army

By Quentin Peel in Washington

Moslem fundamentallst volunteers fighting with Bosnian army forces against the Bosnian Serbs should leave the country as part of any peace deal, said Mr Richard Holbrooke, the chief US peace negotiator.

He also promised that the proposed Nato-led peace implemen-

tation force (Ifor) in Bosnia would punish any violations of an agreement even-handedly. He was speaking only days before peace talks between Bosnia, Croatia and Yugoslavia are due to start on a US Air Force base at

"We don't think that fundamentalist freedom fighters should remain in Bosnia after the peace settlement," he said in an interview.

He declined to identify where the fighters might have come from, but was clearly referring to recent reports of clashes between foreign volunteers and British peacekeepers.

soldiers in the region.

follow complaints by the British government of threats against its He also expressed his concern at the refusal of the Croatian government to rule out the use of force in retaking Serb-occupied eastern Slavonia after talks brokered by US and European medi-

ators were postponed again at

Mr Holbrooke's public concerns

All three sides in the Yugoslav conflict have come in for strong criticism in the US media in the run-up to the peace talks. New evidence of mass executions by Serb forces in Bosnia was given extensive coverage in the weekend press, as were reports of fun-damentalist Moslems threatening British troops.

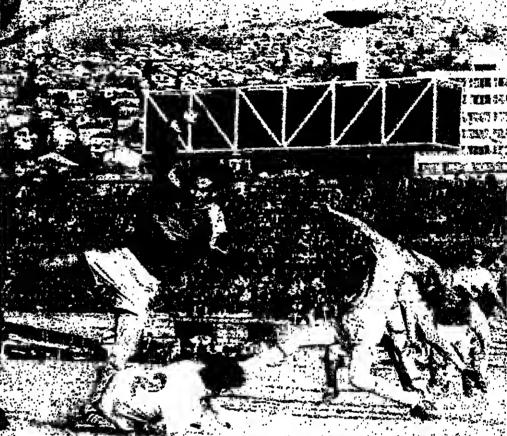
Mr Holbrooke warned that all parties to the talks appeared to be hardening their positions before they started. He expressed considerable caution about the chances for a complete peace agreement, but insisted that only with such a deal would US forces be deployed in Bosnia. "We have barely scratched the

surface," he said. "We will make

as much progress as we can [but] we are not setting out as a benchmark 100 per cent success." Mr Holbrooke said the aim of bringing the presidents of Serbia, Bosnia and Croatia to Dayton where talks will be co-chaired by the US, Russia and the European Union, was to put them under

maximum international pressure. With continued sporadic viola-tions of the current ceasefire still being reported, Mr Holbrooke said that Nato air power could and would be used if necessary, even during the peace process.

General Pavel Grachev, Russia's defence minister, confirmed yesterday that he and his US counterpart Mr William Perry agreed on changes to the treaty



first time since the Bosnia ceasefire agreement. Members of the Travnik team, in yellow, fight for the ball against the red-shirted Sarajevo players. In the background is the hill from which Serb forces targeted the city during the war.

on Conventional Forces in Europe. The changes cut the size of the areas in south-west and north-west Russia where Moscow's armour and artillery

are restricted. US sets out to give peace its best shot, Page 2

Football supporters were allowed into the Sarajevo stadium at the weekend to see a league match for the

Peru and banks in deal over \$10bn debt By Sally Bowen in Lima and

Lisa Bransten in New York

Pern and a group of its commercial bank creditors have agreed to repackage more than \$10bn of the country's debt and arrears in the last big Latin

American "Brady-style" deal. The accord allows for a discount of some 45 per cent on the overall sum owed and includes substantial relief on interest, Peruvian officials said.

Mr William Rhodes, vice chair-man of Citibank, which heads Peru's committee of commercial banking creditors, said he was pleased to have virtually completed Latin American debt restructuring talks sparked by Mexico's warning in 1982 that it would not be able to meet its

debt-servicing obligations.
"I think it's good for Peru because it will allow them to go back into the [international capitall markets, and it's good for the banks because it ends a long chapter in debt restructuring,

President Alberto Fujimori,

Continued on Page 18 Deal to help expanding economy,

Mediobanca spends \$156m on 10.7% stake in Ferfin

Mediobanca, the Milan merchant bank, claims to have put Ferruzzi Finanziaria (Ferfin) out of reach of a hostile takeover bid by buying a 10.7 per cent stake in the Italian holding company. Mediobanca told shareholders

at Saturday's annual meeting that it had spent L250bn (\$156m) buying the stake last week. The purchase is a reminder to potential rivals that for audacity, speed and financial muscle, Mediohanca is still the preeminent Italian merchant bank

despite recent setbacks.

It is not yet clear who sold stock to Mediobanca, which now holds more than 11 per cent of Ferfin's shares: With its traditional allies, the bank controls more than 35 per cent of the holding company, which in turn owns 30 per cent of the Montedison industrial group.

Rival banks, grouped around Istituto Bancario San Paolo di Torino, Italy's higgest bank and Ferfin's largest shareholder, own just over 22 per cent. That is the

legacy of the rescue of Ferfin and Montedison in 1993, when credi-tor banks converted their loans into equity, under pressure from Mediobanca. San Paolo indicated last week it would welcome a full bid for Ferfin.

But Mr Vincenzo Maranghi, Mediobanca's chief executive, told shareholders on Saturday: "We have invested in Ferfin because we believe in this business...I hope that this group, whose rescue involved so much sacrifice by the banking system, will not end by being broken up, or worse, falling into the hands

of some adventurer." Consoh, the stock market watchdog, must now decide whether last week's frenzied trading resulted in a change in control of Ferfin, and triggered a public bid. Mr Maranghi denied the manoeuvring amounted to a creeping takeover.

Mediobanca's action underlines the importance of Ferfin and Montedison to Mr Enrico Cuccia, the bank's 87-year-old honorary chairman. He was the brains behind Montedison's

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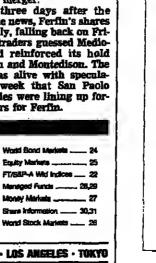
has played an important role in almost every episode of its his-

The most recent attempt to put Ferfin and Montedison into safe bands, through a merger with Gemina, the investment company controlled by Mediobanca and its allies, seemed to have foundered on heavy losses dis-covered at Gemina subsidiaries. The "SuperGemina" deal was postponed on Monday, to the relief of the market, at the same

L1,035bn rights issue. But Mr Maranghi said that the SuperGemina plan was still valid and he hoped market conditions would allow the companies to revive the merger.

time as Ferfin announced a

In the three days after the rights issue news, Ferfin's shares rose sharply, falling back on Fri-day after traders guessed Mediobanca had reinforced its hold over Ferfin and Montedison. The market was alive with speculation last week that San Paolo and its allies were lining up foreign bidders for Ferfin.





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LONDON · LEEDS · PARIS · FRANKFURT · STOCKHOLM · NEW YORK · LOS ANGELES · TOKYO

DORS

Slavonia

dispute

dominates

Croat poll

Croats voted yesterday for a

new parliament, in a ballot

that was expected to

strengthen further the grip of

the nationalist ruling party of

But the poll, which has been

questioned by western observ-

ers with regard to its demo-

cratic credentials, was over-

shadowed by the continuing

failure of efforts to resolve the

status of eastern Slavonia, a.

Serb-held territory which Zagreb has threatened to

retake by force.
In addition, the fact that

ethnic Croats from Bosnia

were allowed to take part in

yesterday's ballot was a fur-

ther blow to the fragile part-

nership between Croats and

Moslems in the neighbouring

Yesterday's election was

called a year early to capital-

ise on popular support for

President Tudiman after the

recent rout of rebel Serbs from most of the areas they had controlled since the 1991 war.

Mr Tudjman said he expec-

ted his Croatian Democratic

Union (HDZ) would take more

than two-thirds of the 127

seats in the Sabor, the Cro-

atian parliament, which will

enable him to pass several

constitutional amendments.

sharply criticised a electoral

law hulldozed through the existing, HDZ-dominated, par-

liament. The amendment

reserves 12 seats for Croats

ontside the country. It also makes eligible to vote some

380,000 members of the Cro-

atian diaspora, over 80 per

cent of whom are Bosnian

Croats from western Hercego-vina, a nationalist stronghold.

cent of all seats to people liv-

ing permanently outside of a state is unprecedented," said a

report from the National Dem-

ocratic Institute, a Washing-

At the same time, the

180,000 Serbs who fled the

August offensive will have no

There is little difference on the question of minority rights between the HDZ and the country's main opposition par-

ties, none of which has critic-ised the widespread campaign against civilians in the newly reoccupied areas, which has

included killing and looting.

"Today Serbs in Croatia

assimilate or emigrate," said Prof Milorad Pupovac, who is

standing for one of the three

seats earmarked for Serbs in

Mr Leslie Campbell, NDI

field officer, said: "There are

many Croats who have never

been in Croatia, who certainly

have never lived in Croatia

and whose parents and grand-

parents have never lived in

Croatia, they can vote. Yet

Serbs who are citizens of Groa-

tia, if they fled Croatia, cannot

UN officials yesterday

reported shelling near Dubrov-

ton-based organisation.

chance to vote.

Croatia.

vote.

"Reserving almost 10 per

Independent observers have

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fire

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Slow E

republic.

President Franjo Tudjman.

By Laura Silber in Zagreb

German opposition leader urges single currency delay

Mr Rudolph Scharping, the German opposition leader, yesterday called for a delay in the introduction of a single curgrency beyond 2000. He said the government should take a tougher stance on European monetary union to protect Ger-man interests.

His radio comments match those of Mr Gerhard Schröder, his leading rival inside the Social Democrat party, wbo will strongly hint in today'a issue of the magazine Der Spiegel that he will press the party union an issue in the 1998 Ger-

Mr Schröder, prime minister of Lower Saxony, appears to favour a delay in the introduction of a single currency until tries can join. He said he

Democrats have finally found s national issue."

His comments and those of Mr Scharping mark s shift in party policy, which has previ-ously been broadly, if unenthnsiastically, committed to the single currency and the Maastricht timetable. The single currency has

become an emotive issue among the German public, with two-thirds saying they are opposed, according to polls, Mr Scharping appears to calculate that opposition to early introduction of the single currency could rekindle his popularity and the party's support.

Mr Schröder, who is on the

right wing of the SPD, is considered by some colleagues to be a better candidate for chancellor in the 1998 federal elections. The internal debate over the party leadership intensified on October 22.

Mr Schröder, whose state is one of the large shareholders in Volkswagen, a large exporter to southern Europe, has said before that monetary union is undesirable without the participation of Italy. This view is increasingly

shared by German industrialists, who fear a loss of compet itiveness in some of Germany's most important European export markets as a single currency of a hard core of five or six member states appreciated against the currencies of those on tha outside. Ironically, other German Emu-sceptics, especially among the country's banking and monetary estab-lishment, regularly express the opposite fear of a single cur-

Mr Theo Waigel, finance minister, last week added to

expected controversy over the last week after its poor perfor-issue, but added: "We Social mance in the Berlin elections tricht timetable, saying it countries to fulfil the criteria. The Maastricht treaty, however, does not envisage such flexibility, and explicitly defines January 1999 as the latest date for the start of the final stage of Emu for countries meeting the criteria.

The increasing erosion of a national consensus on the single currency also became apparent when Germany's six leading economic institutes last week called for a more flexible interpretation of tha Maastricht criteria.

Mr Hans Tietmeyer, Bundes-bank president and one of the loudest advocates of atrict interpretation, retorted: "When the German economic institutes called for a flexible interpretation of the fiscal criteria, this was met with a justifiable protest hy the German public."

Russian constitution, Mr Vic-

tor Chernomyrdin, the prime

minister, takes over as head of

state if the president dies or

becomes physically incapaci-

tated. However, no indepen-

dent body has the authority to

Many analysts suspect that

Mr Yeltsin's illness has shifted

the centres of power in Russia.

The key figure may be Gen Korzhakov. A former KGB offi-

declare the president physi-

cally incompetent.

US sets out to give peace its best shot

Planning is meticulous for this week's Bosnia conference

Holbrooke, chief US negotiator of a peace deal in Bosnia, was not best pleased. Sitting in the back of a New York yellow cab (someone forgot to arrange an official car), rushing in catch the next shuttle to Washington, he was barking angry orders down his mobile phone to the US State Department.

"Someone has changed the housing plan for the peace conference against my instructions," he said. "They have put the Yngoslavs in the middle. between the Bosnians and the Croats. I said the Yugoslavs should be on the right, the Bos-nians on the left, and the Croats in the middls. I don't care what anyona says. That is

the way it must be."
In the planning for the talks, which open on Wednesday at the Wright-Patterson US airforce base at Dayton, Ohio, Mr Holbrooke is leaving nothing

to chance, if he can help it.
"In these negotiations, I have learned that there is no such thing as a minor change, and no such thing as a minor problem," he says. "I want everything to go secording in a set plan. That means the housing arrangements should mirror the seating arrangements at

"We are bringing to Dayton the leaders of this conflict. We are going to put them under the maximum amount of international pressure. Carl Bildt [for the European Union] and Igor Ivanov [for Russia] will cochair this process. The US is going to give it its best shot. If we can't do it, and the region slips back into war, it would be

a tragedy. For Ambassador Holbrooke, who has spend the past months tirelessly shuttling between the US and Europe,

mbassador Richard in search of an elusive peace, Holbrooke, chief US that is the bottom line. Quite bow he gets there is another question. The talks could go on for a week or a month, or longer. No one has set a deadline. But Mr Holhrooke is not a patient man.

> "I am not a patient person. I am very impatient about this process, he says. These peo-ple have heen killing each other when they could have settled in another way. . . I don't think patience in the face of war is a virtue."

> On the other hand, he is not being over-optimistic. "So far, we have barely scratched the surface," ha says. "What we got [at the last Geneva peace talks] was a ceasefire, general principles, and a sense of momentum. There was no movement on the core issues, on Sarajevo, elections and a future constitution.

"We will make as much progress as we can. We are not setting out as a benchmark 100 per cent success." He knows that in the last days before the talks, all three sides have been hardening their positions. On the other hand, he has criticised them all equally.

"My immediate concern right now is Croatian-Bosman frictions," he says. "But let no one think the Serbian side is settled. The key to success is going to be Whether or not [Serbian President Slobodan] Milosevic can produce a consensus [between Belgrade and the Bosnian Serbs] that leads

According to weekend reports in Washington, Mr Holbrooke failed on Friday to persnade the White House to back a temporary suspension of sanctions against Yngoslavia for the duration of the peace talks, as a move to demonstrate to Mr Milosevic the



Richard Holbrooke: leaving

is conscious that the possible intervention of the former Yugoslav army, undar Belgrade'a command, is a constant threat to the peace process, but ao is a move by Croatia to recapture Serb-held eastern

The Croats have assured us that they will not move while the talks are going on," Mr Holhrooke says. "That gives us at least a month. But the Croats won't renounce the use of force. That may be our biggest problem

Moreover, friction between the Bosnians and Croats could yet derail the process, which requirea agreement on a long-term constitution for a single Bosnian state, divided on federal lines between the Bosnian-Croat federation, and tha Bosnian Serb regime.

If agreement can be reached in Ohio, then the proposed 60,000-strong Nato-led implementation force (Ifor) would be

deployed to police both sides.
"The Ifor must be abla to operate freely on both sides," Mr Holbrooke says. "If there is a peace agreement, and I stress if, Ifor will implement it, and that implementation will be even-handed." The force commander would be able to call in Nato air strikes to punish vio-lations on any side.

Mr Holbrooke does not see any contradiction between the US playing a leading role in mediating the peace while at the same time training, and even re-equipping, the Bosnian army. "I don't see anything inconsistent in redressing the arms imbalance while enforcing the peace," he says. "Other people have equipped and armed the Serbs."

Quentin Peel

Concerns over Yeltsin's power

Speculation growing that Kremlin entourage is taking control

By Chrystia Freeland

The recent flurry of diplomatic and domestic initiatives by the Russian government - including yesterday's dscision to exclude the most popular reformist party from competing in December's parliamentary elections - has high-lighted concerns over who controls the Kremlin during President Boris Yeltsin's convalescence in hospital.

Since his mild beart attack on Thursday Mr Yeltsin has remained secluded in a hospi-tal bed. But Russia's defence minister has agreed with Washington to deploy Russian troops in the former Yugoslavia, the foreign minister has travelled to Jordan for talks on the Middle East economy, and electoral authorities have taken a decision which could

By John Ridding in Paris

security system is expected to reach

FFr64.5bn (\$13.24hn) this year.

higher than previously forecast,

according to an official andit com-

Comptes, dne to be published tomor-

row, confirmed the gravity of the

financial problems in the French

welfare system. It comes as Mr

Alain Jnppe, the Gaullist prime

minister, is preparing reforms

aimed at eliminating the deficit hy

Mr Juppé's proposals are due to

be presented to the National Assem-

hly m the middle of November. The

issue is regarded as one of the most

important challenges facing his

administration as a reduction in

France's deficits is needed to enable

lower interest rates and to satisfy

the conditions for European mone-

According to the Commission des

The report by the Commission des

reassure the world that the president - in whom over-whelming political power is vested by the Russian constitu-

tion - remains fully in charge. The work of the Russian president's administration has not been changed at all, despite Boris Yeltsin's illness." Mr Sergei Krasavchenko, a presidential aide, said. "There no information barrier between the Central Clinical Hospital [where Mr Yeltsin is being treated] and the Krem-

But other reports have fuelled speculation that the reins of state may have slipped from Mr Yeltsin's hands and into the grasp of his secretive Kremlin entourage.

One source of concern is the lack of information about the president's condition. Mr Yeltsin has not appeared in public

family allowances - will be about

FFr2.5bn higher than forecast in a

July report. The expected total

shortfall of FFr64.5bn compares

Mr Juppé has said he aims to cut

with a deficit of FFr55bn last year.

the deficit to FFr30bn next year and

to zero in 1997. Measures are expec-

ted to include an increase in the

rate or scope of the CSG, a tax on

most forms of income, increased

contributions from welfare recipi-

ents and spending curbs in hospi-

The French premier received firm

backing last week from Mr Jacques

Chirac, the Gaullist president. In

what has been interpreted as an

important shift away from populist

election campaign promises, Mr Chi-

rac said priority must be given to

entting France's deficits and ont-

lined the need for two years of aus-

Trade unions, however, have

terity to restore public finances.

Officials bave hastened to Tuesday and no pictures of him have been released.

Moreover the president has spent the past four days in nearly complete isolation. Apart from medical staff, Mr Yeltsin's only known visitors hava been Mrs Naina Yeltsin, his wife, and Gen Alexander Korzhakov, his chief hodyguard. Mr Yeltsin's political aides have not been allowed to Yet despite the protective

cocoon, the information which has been disclosed has not been encouraging. Official reports over the weekend said doctors had advised Mr Yeltsin to rest fully and not to consider official documents. They have also said the president ought to remain under close medical supervision until the end of November.

But if Mr Yeltsin is indeed too ill to run the country, who is in charge? According to the

three main branches of the welfare some proposed measures and are

security reforms. The Communist-

led CGT and Force Ouvriere, two of

the largest unions, are calling for a

Although all the branches of the

welfare system are in deficit, it is

the health insurance system which

accounts for most of the shortfall.

The gap between receipts and

expenditure in the national health

insurance scheme is expected to

reach FFr36.5bn this year, about FFr1bn more than predicted in July.

The increase partly reflects a con-

timaed rise in health expenditure.

despite government pressure for

restraint in prescriptions by general

Despite the large deficits, the

report pointed to soma areas of

encouragement. Excluding interest

costs, it said deficits in the health

and pensions systems were stabilis-

ing, and the family allowances sec-

practitioners.

tor was improving.

day of protest on November 14.

cer with a largely hidden, hut increasingly powerful, voice in the Kremlin, he represents the sort of rule Russians thought they had rejected when they toppled the communist regime. Today the economy is being run by the prime minister, the security forces are being run by Gen Korzhakov and politics are not heing controlled by

anyone," said Mr Sergel Mar-

kov, an analyst at the Carnegie

French social security system Small bank's raids on Czech deficit higher than expected investment funds thwarted

Comptes, the combined deficit in the already expressed opposition to By Vincent Boland in Progue

establishment has moved to quash an attempt by a small bank to win control of some of the country's higgest investment funds, which own large stakes in newly privatised

Under heavy pressure from the country's hig banks and the financial anthorities, shareholders in Pizenska Banka, a small hank based in the Bobemian town of Pilsen, said on Saturday they had replaced the bank's management, overturned a planned share increase they did not approve, and begun an inquiry into its activities.

In an unprecedented series of market raids over the past two weeks Pizenska has scooped up shares in the funds and installed its own managers in at least three of them. Last week it targeted funds managed by Komercni Banks, the domipant Czech bank, institutions such

as Ceska Sporitelna and Agrobanka,

two other big domestic banks, and finance infrastructure projects in the Creditanstalt, the Austrian bank. threat yet to the structure of control

of industry after privatisation. The funds were set up to invest in the vouchers-for-shares privatisation programme and now are key sharenolders across the spectrum of Czech

Although Plzenska failed to secure stakes large enough to force changes at the bank-run funds, its attempt to do so led to an outcry among fund managers. A shareholder in a fund can try to change the manager at an emergency general meeting if it owns over 10 per cent of the shares.

The big banks feared they could lose control of their huge share portfolios to a hitherto obscure bank. But the banks were also embarrassed by their predicament. Plzenska's biggest shareholder is Ceska Pojistovna, the giant Czech insurance company which they themselves control. Plzenska, ostensibly set up to

ing and had acquired control of funds with underlying asset values of about Kč4bn. The inquiry into Plzenska's activi-

ties is likely to focus on the source of the money it used to finance its share-buying spree. Bankers claim it borrowed money on the short-term money markets. Last week they stopped lending to it through the money markets. .. Plzenska's executives said they

Pilsen area, held a press conference

arrival on the scene as a big fund manager. Officials said it had spent

about Kčibn (\$38.5m) on share-buy-

were using money lodged by depositors, and have run a series of newspaper advertisements offering to invest clients' money on the stock market

The Czech National Bank said yesterday it was analysing the activities of Pizenska, but said there was no evidence to suggest the bank had acted illegally.

nik, the Adristic resort, hy Bosnian Serbs just over the Dalmatian hinterland in apparent retaliation for a Cro-

atian advance against Serbheld towns in Bosnia.

Harriet Martin adds from Sarajevo: Bosnia's Moslem-led government yesterday expressed concern over the fact that residents of Bosnia-Hercegovina - especially in Croat-dominated areas such as the western half of the divided city of Mostar - were voting in the Croatian ballot,

Mr Mirza Hairic, a Sarajevo government official, said: "By voting, you are electing a representative for a constituency If you vote from Mostar, what constituency does the person yon vote for represent?

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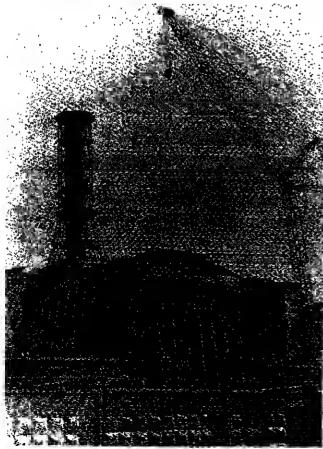
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Journey to centre of world's worst nuclear disaster

David Lascelles visits Chernobyl nearly 10 years after the accident as the west considers a large aid package



Chernobyl's Reactor No 4 pictured two years ago: staff claim

he vast metal "sarcophagus" encasing Charnobyl's shattered No 4 reactor towered above us in the bright autumn sunlight. We were standing only a few yards from it on a patch of hleak open ground where the contaminated topsoil had been stripped away.

Closs by was a cluster of small huts, each covered in a thick layer of lead : protection for the workers who cleared the site in the immediate aftermath of the disaster.

Today, nearly 10 years later, the radiation risk is much reduced. We were clad in special white sanitary clothing. with hoods, face masks, and thick rubber-soled boots. Radiation dosemeters were pinned to our chests. The protection felt very thin, but we had been assured that it was sufficient for the visit we were about to make to the depths of the sarcophagus.

Our visit came as the west is considering a multi-billion dollar aid package to deal with the Chernobyl problem once and for all. Ukrains has agreed to shot down the vast complex. where two reactors are still in operation, but only in exchange for money to decommission the plant and build a

this week amid indications that agreement could be reached quite soon. Western officials say they are encouraged by recent progress. As we approach the sarcoph-

agus, tha radiation meters begin to hleep. We had been advised by the UK's National Radiological Protection Board to keep our dose helow 500 microSteverts, half the legal limit for members of the public visiting a UK nuclear plant.

We enter through a small doorway and file into a cramped room where half a dozen workers are watching rows of screens and dials. This is the radiation monitoring station which receives signals from dozens of sensors around the site. It is also where all workers have to report - and up to 150 come here every day. Far from being an abandoned shell, unit 4 is a busy construction site which employs 600

Artur Korneyev, our guide, is the deputy manager, and he comes on site almost daily. "Soviet radiation is the best in the world," he says with a twinkle as we bead off into the depths of the building. Our journey takes us along

cramped corridors and winding

stairs of what was the control

Further talks are due in Kiev building for unit 4. Some parts tunnal leads directly under-this week amid indications are freshly painted and decepneath it. tively ordinary, others still bear the scars of blackened masonry. The walls are festooned with wires and pipes. Special dust suppression devices control the spread of contamination.

We have left daylight behind:

all the windows are boarded up to contain the radiation. Our way is lit by temporary lighting, and we sometimes have to grope our way in near dark-

Eventually we reach what looks like a vast abandoned telephone exchange: rows of tall electrical hoxes, wires ripped out, raw copper dangling to the ground. This was once the computer centre for

At the far end we come into a long gloomy chamber with a curved desk running down one side. We are in the control room where the fateful buttons were pushed on the night of April 26 1986.

On through more labyrinthine passages, until we find ourselves staring into complete hlackness. Kornsyev'a torchbeam reveals a narrow tunnel sloping away before us: more wires and tubes trail into the gloom. We are now less than 100 feet from the reactor. The

In that darkness lie hundreds of immes of rubble still

warmed by the residue of fission products and plutenium. Between us and a fatal dose of radiation stands the mountain of concrete which was used to smother the smouldering pile. A geiger counter bleeps in the background, but we are within safe limits. Mr Korneyev swings his

torchbeam through a gap in the wall. Dimly wa discern a blackened space with more girders and beams. This is the pump room which has become a memorial to the workers who perished in the accident. Somewhere below all this debris lies one worker whose body has never been found: he died trying to restart the cooling

Quietly, we begin the long trudge back to the sunshine where we examine our dosemeters: 61 microSieverts, well below the limit.

As we walk to the decontamination room for a hot shower, Korneyev claims that radiation control standards at Chernobyl "are higher than in the west" We ask him about the state of the sarcophagus, which western experts say is rickety, and could collapse under the

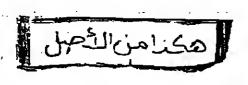
crete which is anpposed to be propping it up. Mr Korneyev says that with proper maintenance, it will do the job. We hear a similarly defiant

message from Mr Sergei Parashin, the manager of tha plant. "I tell you, our station is the safest in the world, and premature shutdown is totally unjustified." He thinks Chernobyl could ba kept going for another 15 years. But the Ukrainian govern-

ment is keeping a more open mind. Prime Minister Eyhen Marchuk reassured western officials earlier this month that Ukraine was no longer asking for \$4bn (£2.5bn) but it does need help to decommission the plant and provida alternative power sources. Although western govern-

ments want to avoid setting a precadent for all of east Europe's shaky reactors, they accept that Chernobyl is special. Independent experts have advised them that the plant and sarcophagus are in poor shape. The coming anniversary will also attract a torrent of publicity, adding to political pressure for action.

All this makes it likely that some kind of rescue package will be forthcoming, possibly by the year-end.



Amman summit seeks to underpin peace deals

Mideast development bank set for go-ahead

By David Gardner and Julian Ozanne in Amman

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The creation of a Middle East and North Africa development hank, capitalised at \$5hn (£3.1hn), is set to be announced tomorrow at the regional eco-nomic summit in Amman, amid continuing differences between the US and the European Union on the need for a new institution and who will fund it.

The decision to set up the bank, with headquarters in Cairo, is contained in the draft summit declaration, along with agreements to establish a regional business council and a Middle East tourism board, both of which were finalised yesterday. An existing EU backed unit promoting regional integration of trade, infrastructure and financial markets, will be a permanent institutioo in Amman

At the opening of the sum-mit yesterday. Mr Warren Christopher, secretary of state of the US, the main international supporter of a regional bank, said, "The bank's establishment is a major milestone." Egypt, Israel, Jordan and the

Palestinian self-rule adminis-tratioo, all of which have after the December 31 target reached peace agreements which the summit is to underpin economically, want a regional bank, both as a symbol of political co-operation and to channel funds into cross-border infrastructure and private-sector modernisation. Oil-rich Saudi Arabia and the United Arah Emirates are reti-

upon to capitalise the bank. Additional resourcas are needed, said Ms Rima Khalaf, Jordan's planning minister, "in order to make this region a

cent, fearing they will be called

region". However, all but three European Union members - Italy, the Netherlands and Ireland believe the case for a new bank has not been demonstrated. They say financial institutions last year channelled over \$3bn into regional development and infrastructure projects. The EU majority instead wants a financial intermediation organisation which would identify viable projects and mobilise funds from multilateral institutions.

An EU amendment taken into the draft declaration yes-

terday means that negotiations

after the December 31 target date for settling arrangen for the new bank - and that EU atates such as Germany. the UK and France may stay out of the bank for the time

The EU plans nearly to dou-hle aid and soft loans to the region to around \$13bo to tha end of the decade, as part of the Euro-Mediterranean partnership it hopes to finalise at an EU meeting with 12 countries from the region in Barcelong next month. Only a quarter of the bank's

\$5bn capital would be paid-in,

with the rest in callable shares, enabling the bank to support lending of around \$1ho a year. Jordan, as host, was already doing well out of the summit yesterday, wrapping up loans including: a \$151m Japanese Eximhank loan, the majority as co-financing of a new \$135m IMF facility for the kingdom; an \$90m World Bank loan, also with a Japanese \$80m co-financing which Italy, too, may support with \$12m; and the renewal of medium-term export credit for Jordan hy

NEWS: INTERNATIONAL

Africans map road to investment

A fter three days of hagg-ling over the future of foreign investment in Africa, representatives from the confinent's stock exchanges turned a Mauritian beach into a disco to celebrate a gathering that had attempted to show they were serious

The annual meeting of the

African Stock Exchange Association, which ended at the veekend, and an accompanying conference, "The Liberalis-ation of African Capital Markets", attracted brokers from Singapore and India, UK bankers and representatives from the continent's 16 bourses. Apart from a scrap oo where to hold the next Asea annual meeting, which was won by Egypt at the expense of

about securities.

Nigeria, the participants were lectured oo how to attract companies for listing; the role of merchant banking in Africa; and tapping international capital markets.

An official from Zamhia claimed his country had little to learn about stock markets. He complained that his 18month-old stock market had done all that was required to attract foreign investment but had seen few rewards. But a Londoo hanker was not impressed.

"Ah yes." he said, "hut maybe a fund manager would look at Zambia if and when Zamhian Consolidated Copper Mines is privatised. That will go a long way to not only creating liquidity, but also a hig issue such as that will

attract investors to other Zam-hian listings." -Specialists from South Africa, still the only sub-Saha-ran country with a big bond market, were on hand to spell out how other countries could establish a market for long-term debt.

As the Johannesburg stock exchange is not only the big-gest on the continent but one of the world's largest, it was bound to dominate proceedings. But Mr Roy Andersen, its executive president, suggested that South Africa did not seek to dominate hot to learn.
"After all, there are things we could learn from other African markets, say, about privatisation listings, and investor edn-

cation." Mr Andersen was elected chairman of the Asea, a title reviewed annually. He said would attempt to monitor African hourses' performance on issues such as settlement and clearing

He dismissed calls by Mauritius for the creation of a single regional stock market for sonthern Africa as "premapure". "We can't even think of a regional exchange when some countries still have exchange controls."

For some countries, the debate over trading rules and clearing was less pressing than an unstable political environ-

There was no delegation from the lvory Coast, which held an election earlier this paign to host next year's gathering foundered after many delegates objected to a conference held in Nigeria given its current political instability.

As he left the disco on the last evening, Mr Jimnah Mbaru, the ootgoing chairman of Asea and current chairman of the Nairobi stock exchange, admitted that winning the coofidence of foreign investors would be more difficult than

dancing in the sand. "We have a long road ahead but at least we all realise now there are no short cuts, so we just have to get on and make the necessary changes as fast as we can if we are to be takeo aeriously by international investors."

Joel Kibazo

Iata meets to share financial

By Michael Skapinker, Aerospace Correspondent

Wheo International Air Transport Association members gather in Knala Lumpur today for their 51st annual meeting, their greatest source of satisfaction will be that they all travelled using tickets which look the same. In the 50 years since lata wes founded at a meeting in Havana, its

Mr Pierre Jeanniot, director geoeral.

which represents airlines worldwide, meets at a time of concern for the financial health of its members. lata airlines last year made a collective net profit of \$1.8bn (£1.1bn) on higgest achievement has been to create scheduled international services a common language for aviation, says their first profit since 1989. But this

The language he refers to is not nues, way below the 7 per cent lata regards as necessary for airlines to secure their future.

Mr Jeanniot is also concerned about airline debt levels. Last year, collective airline debt represented 71 per cent of equity. This was an improvement on the 76 per cent of 1993, but is still far higher than the 50 per cent levels of before the 1970s oil shocks.

Tha association is also concerned about members' safety record. While airline travel is relatively safe, there were over 700 fatalities from accidents

involving western-built jets last year. With air traffic growing quickly, accident levels will double in 10 years unless steps are taken to reduce it. lata will this week begin agreeing changes to the Warsaw Convention. which limits compensation to accident

victims and their families. Mr Mark Franklin, partner in the London law firm Frere Cholmeley Bischoff, who has been advising Iata, says limits will be removed and compensation be based on the level appropriate in the victim's country of domicile.

INTERNATIONAL NEWS DIGEST

Baku subway fire kills 300

More than 300 people were killed and up to 250 injured over the weekend when a fire broke out in the subway of Baku, capital of the oil-rich Transcaucasian republic of Azerbaijan. Police attributed the blaze to a spark from a high voltage cable, but some observers suggested it could have been set off intentionally. Over the past 18 months 20 people have died and dozens been injured in two bomb attacks on the Baku underground. No one has claimed responsibility, but

government officials have blamed the political opposition.
Officials expected the death toll to rise in the aftermath of the fire, which broke out on Saturday night, Rescue workers said efforts to evacuate passengers from the five burning train cars had been hampered by thick smoke which initially made it impossible to enter the tunnel. Train service resumed early yesterday and today and yesterday were declared days of national mourning. Chrystia Freeland, Moscow, and Agencies

Islamic militants vow vengeance

Militants from Islamic Jihad yesterday vowed serious retaliation against Israel after the assassination in Melta laste Thursday of the group's leader, Dr Fathi Shkaki. "This horrendous crime will make every Zionist wherever they are on the face of this earth a target," the extremist Islamic organisation said in a statement yesterday. The Damascussed group, which is violently opposed to the Israel-Palestine Liberation Organisation peace deal, has been responsible for several suicide bombings in Israel in the past year. While Dr Shkaki, whose body was not identified until Saturday, was a wanted man by Israel, it has not claimed responsibility for the murder. However, Israeli leaders including Mr Yitzhak Rabin, the prime minister, have welcomed his death.

Mr Shimon Peres, Israeli foreign minister, said the murder should not impede the peace process. However, Palestinian groups from across the political spectrum condemned the killing. The PLO yesterday called for restraint, saying that attacks against Israel would only delay expansion of PLO authority in the West Bank.

Mark Dennis, Jerusa Mark Dennis, Jerusalen

Malan arrest warrant warning

South Africa's right-wing Freedom Front warned yesterday that a "serious crisis" could be set off by the decision to issue warrants for the arrest of South Africa's former defence minister, Gen Magnus Malan, and 10 retired senior military officers. The decisioo, revealed this weekend, will revive the passionate debate about how the government handles one of the most sensitive and controversial issues on its agenda bringing to justice the perpetrators of political assassinations during apartheid.

The warrants, the subject of weekend talks between President Nelson Mandela and his deputy, Mr F.W. de Klerk, are in connection with the murder of 13 people in Kwa Zuln Natal seven years ago. The order for the arrests follows months of investigations into allegations that military and police officers conspired with members of Chief Mangosuthu Buthelezi's Inkatha Freedom party to attack the movement's political opponents.

Michael Holman, Johannesburg

Andes gas customer pulls out

TransGas, one of two consortia planning rival pipelines to bring natural gas over the Andes from Argentina to Chile, has lost one its its three hig customers. Entergy of tha US confirmed oo Friday that it was pulling out of tha project. The \$690m (\$438m) pipeline needs firm contracts to transport gas for at least three power plants, taking up to 8m cuhic metres of gas a day, in order to go ahead.

However, Tenneco of the US, which leads the consortium together with British Gas, claimed it had other potential customers interested and was in talks with one of them. It expected the project to continue on schedule, but the deadline

expected the project to continue on schedule, but the deadline to finalise contracts with the two existing clients, both US companies, is likely to be put back from end-October to mid-December. Analysts of tha local market believe there is enough demand for only one pipeline, and for four new gracified nower plants over the next four or five years. gas-fired power plants over the next four or five years.

The rival pipeline project, GasAndes, is led by NovaCorp of Canada with Chilean partners.

Imagen Mark, Santiago

Slow European growth forecast

Europe's higgest economies face slowing growth until 1997 at least, said a report published today by consultancy DRJ/McGraw Hill. Government tax increases to combat budget deficits will leave growth in 1996 at 24 per cent, compared with 2.7 per cent this year and 2.9 per cent last year.

German real GDP will grow 2.4 per cent in 1996, with growth in western Germany only 1.8 per cent, says the report. This will leave the Bundesbank with "room to cut interest rates" which would encourage a recovery in growth rates in 1997. France "is suffering from the worst of all worlds" with high interest rates, rising taxes and a strong curreocy. "It needs relief on at least one of these fronts if the expansion is not to stall". Italy is relying heavily on raising revenue in its effort to stall". Italy is relying heavily on raising revenue in its effort to control public finances. The resulting squeeze "will not do the economy any favours," says the report. GDP growth will slow to 2.4 per cent in 1996. UK exports will be hit by slower growth Daniel Green, London

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in the rest of Europe.

It is comforting to entrust one's assets to a Geneva private banker.

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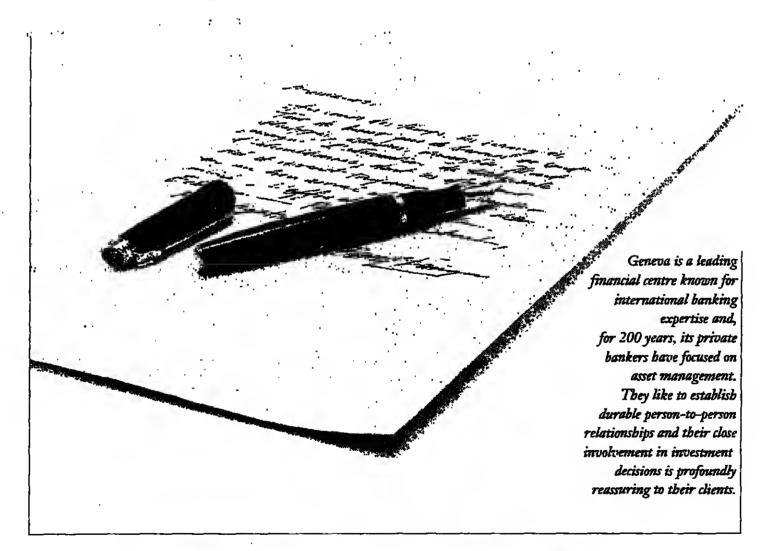
Last year, Ista airlines carried Ibn

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devalued 7%

By Farhan Bokhari in Islamabad

The Pakistani government has devalued the rupee by 7 per cent, raised domestic fuel prices and increased duties on many imports in an effort to encourage exports and increase

The policy changes follow the International Monetary Fund, which suspended an economic restructuring programme last year, and a dou-bling of the trade deficit in the quarter to the end of Septem-

Mr V.A. Jafarey, the prime minister's special adviser on finance, said on Saturday the government was concerned that Pakistan's exports bad stagnated, incloding cotton axports, which he said accounted for more than 60 per

cent of the total Concern has also mounted over tha country's foreign reserves, which fell to \$2.38bn (£1.45bn) in September from \$3.88bn a year ago.

Mr Jafarey announced a new "temporary" duty of 10 per but said the maximum tariff on any item would oot exceed 65 per cent. A 5 per cent duty was

also imposed on non-dutiable imports, except wheat, fertilisers and large power generation

However, the government said the new measures would not affect the duty-free exemptions allowed in treaties with foreign governments or in contracts with foreign companies.

Mr Jafarey argued that these easures had become essential because Pakistani exporters had been hurt by the depreciation of currencies by countries competing against Pakistan in world markets. He cited the example of India, where he said the Indian rupee had been devalued by 14 per cent in four

The measures are expected intensify popular pressure on the two-year-old govern-ment of Ms Benazir Bbutto, who is facing criticism over rising prices. The inflation rate was an annual 12.5 per cent in September and the rate will be

pushed higher by a fuel tax increase of 7 per cent. Mr Zahid Zaheer, Secretary General of the Overseas Chamber of Commerce and Industry, the largest representative body in Pakistan, said the measures will have "a tremendous inflationary impact".

Pakistan rupee | Tigers face loss of Jaffna

Mark Nicholson and Mervyn de Silva report on the war in Sri Lanka

he Sri <u>Lankan</u> army this weekend appeared poised for an all-out attempt to recapture the strategic northern town of Jaffna from fighters of the Liberation Tigers of Tamil Eelam, who have controlled the city since they saw off an ill-starred Indian peacekeeping force in 1991. After 14 days of tough and bloody fighting in the army's Operation Riviresa (Sunrise), more than 30,000 Sri Lankan troops are believed to be installed within five miles

of Jaffna. The city - "capital" of what the separatist Tigers claim as the "Eelam", or borneland, for the island's minority Tamil community - sustained heavy shelling again yesterday. Although local press reports are censored and journalists barred from the area near the fighting, diplomats and others suggested there were signs that Tiger fighters might be preparing to leave the city and set op bases in the jungle

south of Jaffna. A Tiger withdrawal or defeat in Jaffna would be a grave strategic, logistical and politi-cal blow. They have run the city and much of the northern Jaffna peninsula as a de facto mini-state for the past four years. "Jaffna would be a sig-nificant loss," said a diplomat in Colombo, "It would make

Tigers being a territorial, pseudo-government or a guerrilla

movement on the run. For the government of President Chandrika Kumaratunge, by contrast, capture of the strategic prize could be tha best - some might say only -piece of good news since she took power in November last year with a 62 per cent vote backing her determination to forge peace with the Tamil sep-

Having invested so much in ngaging the Tigers in peace talks earlier this year, her government lost support and credibility when the Tigers walked out in April. "It looked to many people that she'd been duped," said one diplomat. Since April, though, Mrs

Kumaratunge's administration has hardened its approach. Operation Sunrise is the second heavy military assault in the north since summer. And her strategy has now evolved into a two-track process; to hurt and weaken the LTTE in Jaffna militarily, while continuing to push her government's recent set of proposals to address the Tamils' demands for a separate state by turning Sri Lanka into more

of a federation. The detailed devolution proposals are currently inching through parliamentary com-

the diffarence hetween the mittees and will eventually require a two-thirds majority which Mrs Kumaratunge's party and its immediate allies do not command - and a

national refarendum. There has been predictable opposition to the proposals from extremist groups and Bhuddist priests within the majority Sin-hala community, but Sri Lankan officials maintain there is "basic consensus" for the pro-Having already tried talks,

and with a far-reaching constitutional "solution" on the table, Sri Lankan officials believe Mrs Kumaratunge has secured at least international sympathy, if not backing, for the assault on Jaffna. Domestically, however, her govarnment's political momentum would now seem to rest on securing Jaffna and demonstrably weakening the Tigers, leaving them no alternative but to return to the negotiating table.

his prize is far from won, however, and most analysts believe Mrs Chandrika and, particularly, ber armed forces, will need both nerve and lnck in the next days and weeks. The monsoon rains in northern Sri Lanka, which last until after Christmas, have already begun and though military commanders say it will be another two weeks before the heaviest rains set in, analysts believe the army will need to have broken through to Jaffna before then.

So far the military's progress has, in the view of independent analysis, been more successful than in previous campaigns. Available casualty figures suggest that in the 14 days of fighting the army has lost 126

men with 500 wounded, while taking 500 Tiger lives and injuring 1,500. Indications late last week and over the weekend were that the fighting might be entering its most Both the government and

army are also making much of what they claim is the Tigers'
"desperation" in launching brutal massacres on Sinhalese villages in the north and east. More than 30 civilians were hacked to death in the latest incident last Thursday.

The Tigers have not claimed responsibility for these atroci-ties, but few doubt them to be their inspiration. The strategy appears to be to try and divert army forces from the fighting in the north to protect villages in the east, while also attempting to spark bloody reprisals across Sri Lanka in the hope of hurying in violence Mrs Kumaratunge's attempts to build political consensus around her devolution propos-

Once-tame media turn on ex-president

SOUTH KOREA

By John Burton

South Korea's once-tame news media are baying for blood in the escalating corruption scandal involving former President Roh Tae-woo and a \$650m (£410m) secret political slush fund. But it is still unclear whether the media's bite will be as severe as their bank.

Korean newspapers and tele-vision have traditionally shied from criticising and investigating the powerful unless they are already exposed as being vulnerable. Open season has been declared on Mr Roh after his confession on Friday that he amassed the illegal funds, which Dong-a Ilbo described as "a national disgrace".

Most leading newspapers said Mr Roh ahould face a tougher punishment than was meted out to his predecessor, Mr Chon Doo-hwan, who was sent off to a Buddhist monastery in 1983 to do penance for corruption. "Tha people are unsatisfied with Mr Roh's apology to the nation because this is the second time in a decade they have been betrayed by a former president," *Hankuk Ilbo* suggested.

Joong-ang Ilbo noted that public support was growing for Mr Roh to be stripped of his presidential immunity, which would lead to his arrest and Mr Kim after he took office in February 1993 encouraged the be opened to scrutiny.

But even as the press began to expose entrenched political corruption, it still appeared to pulling its punches. Consider the example of Mr Roh. Although officials investigated bribery allegations involving defence procurement contracts during Mr Roh's administration, newspapers were reluc-tant to examine Mr Roh's pos-

sible role in the scandal. Some analysts suggest the press was cautious in tacking the issue because of pressure from the Kim administration, which did not want to alienate Mr Roh, who controls the big-gest faction in the ruling party. The absence of media inves-

tigations of Mr Roh was not dua to a lack of information. It has become clear in the past week since the slush fund was revealed the media had plenty of damaging evidence on Mr. Roh, but were withholding it The sluice gates have now been opened. Even the staterun Korea Broadcasting Sys-

ging aggressively into Mr. Roh's past activities. The viciousness of the media attacks on Mr Roh reflects the frustration and guilt that many journalists have felt about operating under political con-

tem, which adheres closely to official policy, has been dig-

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Joong-ang Ilbo'a view of Mr Roh's apology to the nation

imprisonment if convicted for straints. For example, one bribery. This would be an report by Munhwa Broadcastunprecedented action against a former bead of state.

But a true test of press independence will be whether the media now aggressively pursue cal "dirty money" involving other leading politicians, incloding President Kim Young-sam and the leaders of the opposition parties.

Although the media have escaped the authoritarian controls of the former military governments, their close connections with the political establishment have hampered objective reporting.

Journalism is considered an élite profession in South Korea and most reporters beliave their first job is to transmit the views of the authorities to the masses and influence them in a Confucian manner. Frequent recruitment of journalists into politics and the bureaucracy reinforces this attitude.

Moreover, the press has been part of tha same corrupt system it is now attacking so zealously in the case of Mr Roh. The passing of white envelopes stuffed with cash to journalists, a practice known as chonoti, in return for favourable treatment is still widespread, according to a recent survey by the Korea Press Institute.

The result of these pressures "is a wilful timidity and general psychological self-constraint among journalists". concludes a study by Mr Auh Taik-snp, professor of mass communications at Korea Uni-

The Korean press has become more outspoken during the present administration of Mr Kim, the country's first civilian president in three decades. A widespread anti-corruption campaign launched by

ing Corporation on the fate of other disgraced national leaders ended, none too subtly. with a shot of Romanian President Ceausescu's execution.

has spread with unprecedented speed for Korea. If the government wanted to keep revelations under control because they threatened to implicate the entire political leadership, it may be too late.

The press has taken to task Mr Kim Dae-jung, the longtime opposition leader, after he admitted receiving \$2.6m from Mr Roh during the 1992 presidential election. The Korea Times said Mr Kim would have difficulty explaining "how an opposition leader, who had dedicated himself to the restoration of democracy his whole life, could compromise his political principles to accept

black money" from "the regimes he fought against". The next target could be President Kim. The opposition has suggested the president received millions of dollars from Mr Roh's secret fund for his 1992 election. The ruling party has refused to reveal the financial sources anpporting

the president's campaign. One cartoon in the Joongang libo ahowed a worried President Kim hurrying back from his trip to the United Nations' 50th anniversary celebration as a weeping Mr Roh

made his confession. Newspaper editorials yester-day called for full disclosure of President Kim's election funds. But whether the press will push the issue is still an open question. If it does so, the Roh slush fund scandal will mark the coming of age for the Korean media as Watergate did for the US press two decades ago.



ROADS AND TRAFFIC AUTHORITY

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NEWS: THE AMERICAS

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Dow Chemical of the US has been found liable for the first time in a allicone breast implant case, and ordered to pay damagea of \$3.95m to a woman who said she became ill after having the implants in

The company intends to appeal against the decision. However if the ruling is not overturned Dow Chemical could face massive liabilities. since it has been named as a defendant in more than 13,000 similar cases.

In May this year Dow Corning, once the largest makers of the implants and owned 50:50 by Dow Chemical and Corning, filed for Chapter 11 bankruptcy to gain protection from lawsuits. That encouraged many plaintiffs to sue Dow Chemical instead, seeking a "deep-pocketed" defendant.

The ruling by the court in Washoe County, Nevada, over the weekend could also encourage participants in a \$4.25bp worldwide settlement, agreed by three implant makers, to sue Dow Chemical directly. Around 430,000 women originally registered for the settle-ment. They cao expect to receive between \$10,000 and \$250,000 depending on the severity of their illness.

Dow Chemical has always denied liability, on the grounds that it did not make the implants and that it was not responsible for the actions of Dow Corning. Lawyers for Mrs Charlotte

Mablum, the plaintiff in the Nevada case, argued that since Dow Chemical had tested sill-cone on behalf of Dow Corning in the 1940s and 1950s lt was responsible for its safety. Dow Chemical's lawyers

responded that the testing had been for industrial purposes and not for the use of sillcone in implants. Dow Chemical said yesterday that "the Jury was infinenced hy emotion and misinformation" and that the verdict was

"completely at odds with the scientific evidence". The com-

Until April this year Dow Chemical had had legal protec-tion from the litigation. However, Judge Sam Pointer, a fed-eral Judge in Birmingham, Alabama, who oversees all silicone implant litigation in the US and the global settlement, decided that Dow Chemical could be sued.

Dow Chemical's work in test-ing the silicone could have imposed a duty of care on it, an issue on which courts should decide. The Nevada jury also awarded \$200,000 in compensa-

He said at that time that

tion to Mrs Mahlum's bushand and a hearing is set for loday to consider whether Dow should pay punitive damages as well The ruling could put pres-

sure on Dow Chemical's share price today. The shares have been under a cloud while the legal wrangling has been going on. They closed on Friday at \$70%, after reporting a sharp pany would defend itself vigor- rise in third- quarter profits.

Republicans urge Clinton to join budget plan talks

By Nancy Dunne In Washington

Congressional Republicans yesterday sought to lure President Bill Clinton to the negotiating table as senators and members of the House of Representatives prepared to resolve the differences in their two massive budget plans passed last week.

"The president will have to participate, not just stand back and throw rocks," said Senator Don Nickles, a Republican member of the budget commit-tee, on NBC's Meet the Press.

The budget plans lay out a blueprint for moving to a bal-anced budget in seven years, cutting taxes by \$245bn over that period, slashing programmes for the poor and makring deep cuts in Medicare, the health care programme for the attached to a rise in the debt

As a result of the tax cut, the deficit will actually rise in the

next two years.

A House-Senate conference committee will now try to work out a package capable of attracting a majority in both houses. The final product will be returned to each houses for passage before it goes to the president. Although Republicans control both houses, the majority is slim in the Senate, where five or six moderates have already forced changes unpopular with the more con-

servative House. On Saturday, after Senate Republicans passed their bud-get package by 52-47, the president used his weekly radio address to vow not to bow to "blackmail". The budget bill is

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elderly, and Medicaid, for the ceiling which must pass next month to keep government

operations going. House Republicans have threatened to let the govern-ment default on bonds which come due if the president does not co-operate. This has given the president the high ground as he attempts to portray himself as the resolute defender of the middle class.

Republicans yesterday said their differences with the president could be overcome. Without White House partici-

pation in the House-Senate conference, the process can drag on for weeks, During that time the president is likely to veto several of 13 appropriations bills contained in the broader measures. These vetoes, the White House hopes, will help repair Mr Clinton's image as indecisive.

Dow must pay \$4m | Peru deal to help expanding economy

By Sally Bowen in Lima and Lisa Bransten in New York

Peru managed to complete the deal repackaging its foreign commercial bank debt without ever formally telling its creditors whether it had been buying back its own debt on secondary mar-

It is widely believed, however, that Swiss Bank Corporation has bought debt with an estimated face value of as much as \$1.4hn on behalf of the Peru-

vian government. That angered creditors, who felt the money should have been used to begin making interest payments on the debt, but it will also have saved Peru more than double the face value of any debt bought by extinguishing the principal and associated interest payments. Nonetheless, the lack of a Brady restructuring deal, named after the former US Treasury secretary Mr Nicholas Brady, had constricted financing flows for Peru's economy, expanding quickly after years of recession, and encouraged the country to the negotiating table.

International hanks are eager to increase activities in Peru and the debt deal removes an obstacle from their path. Peru is the fastest growing economy in Latin America. Gross domestic product will expand around 7 per cent this year after hitting 12.9 per cent last year, and continue at a predicted annual 5 per cent until the end of the century.

Access to comparably inexpensive

sources of credit is especially important as Peru is privatising companies that will need new funds to finance con-

struction and restructuring.

The debt and debt-service reduction package covers some \$4.4bn of principal, while interest on the debt, largely unserviced since 1984, would have brought the present-day total to well over \$10bn, Peruvian officials admit. The discount on the overall sum owing amounts to some 45 per cent, including substantial relief on interest, they say.



William Rhodes: both sides have

Holders of the debt principal will be allowed to exchange it for one of three types of bonds: a 30-year bond with a floating interest rate and 45 per cent discount to face value; a 30-year par bond with interest payments that increase gradually from 3 per cent in the first 15 years to 5 per cent for the last five years; or a 20-year bond with 25 semi-annual payments beginning 8 years after issuance and 10-years of fixed interest rates followed by 10-years

in addition there will be a debt buy-

back. Unusually, this will take place via a Datch auction mechanism under which Peru hopes to retire upwards of \$1hn. This could allow Peru to huy back any debt that had been purchased on its behalf.

As is generally the case with Brady packages, the bonds will he collateralised with US Treasury bonds. But Peru will put up only six months' worth of collateral, the least of any recent Brady package aside from Poland.

Peru will continue to accept some debt in part-payment for privatisations. Something over \$200m in principal has already been retired in this fashion.

Inclusion of a supplier credit in the Brady package, some \$600m owed largely to Japeco, the Japanese consortium which built the northern Peruvian oil pipeline, and Ferrostal, the German submarine maker, came as a surprise. "We wanted to give all creditors the same treatment and leave no loose ends," said Mr Jorge Peschiera, chief negotiator in Peru's tiny debt team. It is not yet clear how much a Brady

deal will cost Peru. Payments to com-mercial banks should atart by the year's end, with an initial outlay of around \$24m a quarter. A lump payment of \$225m will be made on closure of Brady negotiations, probably next July, according to Mr Peschiera. But without further rellef, debt ser-

vice promises to be onerous. Between 1990 and 1994, with no interest payments to commercial banks and special concessions from the Paris Club, Peru paid out nearly \$4.6bn in amortisation and interest on its total \$22.6bn foreign debt. Fresh credits for the period totalled just \$3.6bn.

However, Mr Peschiera termed the deal "extraordinary". He admitted Peru had aimed for a 50 per cent overall reduction. "But the unique element here is that Peru has achieved a reduction in its high levels of interest and arrears, something not even Poland managed," he said

Banking sources say a final term



President Alberto Fullmori: Peru's economy growing fastest

sbeet should be completed in November or December, with final closure of the agreement expected by the second quarter of next year.

Mr William Rhodes, vice-chairman of Citibank, which heads Peru's committee of commercial banking creditors, said he thought the deal was fair because both sides had compromised on some areas they cared about. The Peruvians would prefer not to have to put up any collateral and not to have made any interest payments before the end of the year, he said.

Brittan opposes US plan for drug patents

By Nancy Dunne in Washington

Sir Leon Brittan, European Union external affairs commissioner, has become embroiled in a US congressional squabble over the length of time to be allowed for the protection of pharmaceutical patents,

Senator David Pryor, an Arkansas Democrat, has prepared legislation which would close a loophole in US law which gives a few big drug companies extended periods of patent protection. His aides say he has the votes to get it passed if it is attached as an amendment to the budget package now being debated, In a letter to Mr Mickey Kan-

tor, the US trade representa-tive, dated October 20, Sir Leon opposed the proposal. He said it "seems to be in contradiction with the long-standing US policy of providing strong proteclion for research-based intellectual property rights, both at

to Mr Prior's office, Glaxo could lose \$1bn a year if his home and abroad". The EU and the US "have

further objectives to pursue at the bilateral level in terms of improved protection of our Intellectual property rights," be said. But adopting the amendment "would send a negative and highly visible signal to those numerous countries. . . preparing new legislation on

the protection of pharmacentical inventions". Sir Leon's letter was distribuled to the media by Glaxo Wellcome of the UK. According

Another big loser if the loophole is closed would be Bristol-Myers Squibb, the makers of Capoten, used to combat high

drug, Zantac.

blood pressure. In the Uruguay Round of trade negotiations it was agreed that member countries would provide patent terms of

at least 20 years from the date

patents were filed. Previously

the US gave patent holders 17

of the additional protection

given Glaxo's ulcer-treating

after 17 years if they agreed to pay a special franchise fee to the brand-name company. Using a 1984 law, the large drug companies succeeded in getting a US court to rule on October 19 that 100 brandname drugs would get a special three-year patent extension, Mr

Pryor wants to eliminate this

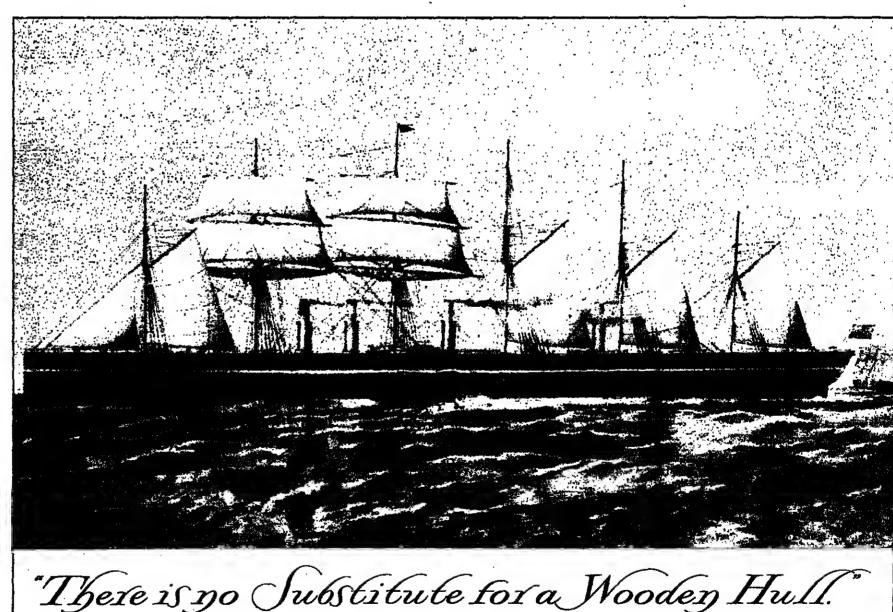
time of a patent's approval.

In the round, it was agreed

that generic manufacturers

could come on to the market

CONVENTIONAL wisdom was that wood floated and iron sank. It took, therefore; an unshakeable belief in his own vision for 1. K. Brunel to forge ahead and launch his magnificent iron creation "The Great Eastern". It hen the founders of Airbus Industrie opened for business they were in much the same boat, facing a tide of scepticism. But they too were firmly convinced of their vision. Is ithin 21/2 decades, utilising the principles of innovative design, manufacture, and an unparalleled level of customer service,



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passengers have been carried by customer airlines. Tens of thousands of highly skilled

of \$9 billion. Which goes to show what EXTRAORDINARY THINGS CAN BE

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ACHIEVED when you're prepared to make a few waves.

Gairbus industrie SETTING THE STANDARDS

Report on Admiralty Trials, Woolwich, 1830.

TRAFFIC

Chirac visit raises hopes in London of joint drive against federalist pressure in EU

Anglo-French air force unit agreed

By David Buchan, John Ridding and Bruce Clark

President Jacques Chirac will today join Mr John Major in declaring open a new Anglo-French air force command amid high British hopes that the two countries could become partners in a more pragmatic, step-by-step to European approach co-operation.

The UK prime ministar

to consolidate a strong personal relationship with the French leader by inviting him to his country residence at Chequers last night for a reception and opera performance.

Mr Chirac's tough defence of French national interests has raised hopes in Britain that he could be an ally in the cause of resisting moves towards a federal Europe - and a better friend to London than his predecessor, Mr François Mitterunderlined his determination rand. British officials have

and Paris now agree on the need to reaffirm the importance of national parliaments during at the forthcoming inter-governmental conference on the future of the European

Already, the fact that Mr Chirac is prepared to do business with Mr Major in English has improved the personal chemistry in Anglo-French deliberations. Britain and France - the

The air force command would co-manage the transport of forces from both countries

length.

played up the fact that London only two west European to take part in peacekeeping or humanitarian missions in distant trouble-spots: neither nation would sacrifice any sovereignty as a result.

French officials have played down the prospects for any hard-and-fast agreements today on common Angio-French positions at the IGC. If France makes any bilateral deals ahead of the IGC, this is more likely to happen at a Franco-German summit in early UK NEWS DIGEST

Row clouds promotion of City

Some of the leading institutions in the City of London are to warn Mr Kenneth Clarke, chancellor of the exchequer, that the government must rethink its plans to promote the UK's financial services internationally or risk seeing the initiative collapse. The Corporation of London, the ancient municipal authority for the City, is to call for an urgent review of the composition of the City Promotion Panel, a Treasury-sponsored committee established by Mr Clarke in the summer.

The corporation says its criticisms are shared by leading city figures and by representatives of some of the city's most important financial institutions, including Liffe, the futures and options exchange, the Baltic Exchange and the Commodities Exchange. Mr Michael Cassidy, chairman of the corporation's policy and resources committee, said there was support in the city for the panal but widespread concern about its failure to make any headway in co-ordinating efforts to sell UK financial financial services around the

The panel comprises senior city figures such as Mr Howard Davies, deputy governor of the Bank of England, Sir Brian Pearse, chairman of British Invisibles and representatives from

three overseas banks.

Michael Cassell, Business Correspondent

Automation of 20,000 post offices delayed

The £1.5bn (\$2.4bn) project to antomate Britain's 20,000 post offices has been seriously delayed by negotiations over the private finance initiative, the government's flagship policy for engaging the private sector in statefunded investment. Upgrading post office counters with electronic equipment to process benefit payments and other transactions is one of the higgest public sector infrastructure pro-

jects due to start this financial year.

The government claims it is critical to tackling benefit fraud, estimated at £1.4bn a year. It is also seen by the Post Office as crucial to the future viability of its branch network, which still uses paper for most transactions.

Andrew Adoms, Public Policy Editor

Gas company boosts drive into electricity

British Gas is stepping up its efforts to enter the gas-fired electricity generation industry as part of its response to a gas surplus that threatens to undermine the company's finances. The company is in talks with Scottish Hydro, the north of Scotland electricity generator and distributor, about taking a stake

in British Gas's proposed Seabank gas-fired power station at Avonmouth near Bristol It has also contacted other "interested parties" about participating in the project. Construction of the 730MW station, proposed in 1992.

would cost about £300m (\$474m). Accelerating British Gas's move into electricity generation could help it to overcome having too few markets in which to dispose of its excess gas. Gas-fired power stations such as the one planned for Seabank use large amounts of natural gas.

Robert Corzine, Industrial Staff

'Low-ball' probe expected to clear Big Six firms

A top level inquiry into allegations that accountancy firms "low-ball" - or offer to do audit work at a cheap price to get more lucrative contracts from the client - is set to clear the Big Six firms.

The profession's senior regulator set up an investigation into "competitive pricing" after allegations made hy Stoy Hayward that Price Waterhouse, one of the Big Six, won the audit at the RAC Club by using it as a loss leader. Price Waterhouse denied the allegations, saying it was simply more efficient. The rift between one of the Big Six firms and a leading second tier firm revived controversy over lowballing - which critics said undermined the quality and independence of auditors.

The report, by a working party of the Institute of Chartered Accountants in England and Wales, will be published next Wednesday. It is expected to conclude that "there is no evidence that large audit clients are unduly affected by competitive pricing." However, in a twist for the smaller firms, it will add that smaller audit clients may consider the audit as a "costly and unproductive necessity". Jim Kelly, Accountancy Correspondent

8,125ha of farmland sold as tenancy law changes

Lands Improvement Holdings, a farm busines company owned by insurance groups and pen-sion funds, last week bought 8,125ha of prime farmland across Britain for about £55m (\$86.9m) in one of the biggest transactions in British farming. The company bought the land and assets of British Field Products from Royal Insurance in a move that could herald an increase in agricultural land purchases following the introduction last month of new rules on farm tenancies.

"We would certainly not have hid for the land if the new farm business tenancies legislation had not been in place," said Mr Peter Clery, managing director of Lands Improvement. The new tenancy rules enable landlords to fix a term for tenants to farm land rather than being obliged to allow a tenant to stay for Deborah Hargreaves, Resources Staff

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Windfall: A shopkeeper in the northern England town of South Shields was horrified when a sudden gust of wind snatched 100 E10 (\$15,80) notes from his grasp and scattered them along the street with passers by in hot pursuit. But every note was collected and returned to him. "It restores your faith in human nature," he said.

of benefit from **Equitas surplus**

surance Correspondent

Lloyd's of London will to-morrow offer thousands of lossmaking Names a potentially cash-generating stake in a giant company being set up to take responsibility for liabilities on old insurance policies.

Details of how Names will control and share any profits of the reinsurance vehicle, Equitas, form the latest stage of the 300-year-old insurance market's efforts to implement its recovery plan, launched in May. Lloyd's has had to abandon its intention of giving

LLOYD'S OF LONDON

Names - individuals whose assets have traditionally supported the insurance market an indication this month of how much the plan will cost. It also shelved plans for a vote on

the proposals in November. However, Lloyd's leaders hope that a progress report, including more information on Equitas's structure, will help to huild confidence in the market among investors and

By setting up Equitas as a separate reinsurance company with responsibility for liabilities outstanding on old insurpollution and asbestosis claims Lloyd's hopes to create a

"clean" market. Names will generally have to pay to set up Equitas but will finally have their liabilities to the market quantified. That would mean they could, if they wanted, sign a final cheque

To soften the cost of Equitas, and to settla litigation which is crippling Lloyd's debt collection efforts, the recovery plan also envisages a compensation package to names worth at least £2.8bn (\$4.4bn). If Equitas succeeds, it is possible that in a few years, reserves made at the company's launch will prove over-generous. That would leave a surplus to dis-

tribute among its owners. Because lossmaking Names are funding Equitas, Lloyd's realises they should have the right to any profits. But executives at the insurance market helieve issuing shares to Names would be fraught with insurmountable regulatory problems, particularly in the

Instead, tomorrow's report will propose that Names should be entitled to a "return premium" which, in the event of Equitas generating a surplus, would pay out iu the same way as dividends are earned on shares.

Names to be told | Ex-pats take high road home to help Scotland

nations with the ability to proj-

ect significant military force

overseas - also agree on one

important principle: any deep-

ening of defence cooperation

within Europe should be on a

strictly inter-governmental

basis, with supranational insti-

tutions such as the European

Commission kept at arm's

By James Buxton in Edinburgh

Maoy races which bave dispersed across the world from their home country. But only the Scots have failed to develop a strong network of mutual assistance between successful businessmen ontside Scotland and those left

back bome.

That is the theory behind Scotland International, a gathering last week in which eight prominent expatriate Scots have been giving a belping hand to Scotland's business leaders.

People of Scottish origin are immensely successful outside Scotland, bolding senior positions in leading companies in Hong Kong, the US and in England. But while they retain a sense of their origin they express it more by preserving clan ties and attending Burns suppers than in helping modern Scotland. "The nearest most expatriate Scots get to the Scotland of today is doing some grouse shooting or salmon fishing here," said Sir Charles Fraser, a retired Edinburgh solicitor and company director who was the prime mover in this week's events.

"There is a generation of Scots abroad who speak the language of the top, but they don't find anyone here to speak to at that level because we are a branch economy," Sir Charles said. The gathering has brought back to Scotland

Mr Michael Forsyth, secretary of state for Scotland, is to strangthen the Scottish Economic Council, an advisory body, and give it a more important role in helping him make decisions on economic and budgetary issues

The conncil will be consulted on issues such as the Scottisb Office's priorities in allocating its £14bn (\$22.1bn) annual budget. The 30 members of the council, who include Scottish business and trade union leaders, will resign and Mr Forsyth will appoint the new council from

a wider base. Mr Forsyth said he wanted grown-up, sensible liscussions" which existing sensible political forums do not provide. He strongly opposes the idea, advocated by the Labour party, of establishing a Scottish parliament.

executives such as Sir Adrian Swire, chairman of John Swire, the Hong Kong conglomerate, and Mr Euan Baird, head of Schlumberger, the US oilfield equipment group. Other participants included: Sir William Stones, former chief executive of China Light and Power; Sir William Purves, chairman of HSBC Holdings; and Sir Denys Henderson, former ICI chair-

The group was based in the relative seclusion of Gleneagles Hotel, but yesterday it went to

The main idea is for successful expatriates to pass on their wisdom and their connec tions," Sir Charles said. "All my life people have come to me and said, 'Can you help me?', and I've often said I know someone who can. We want to

start a kind of networking." However, Scotland is not as unsuccessful as all that. The home team of about 60 included Mr Brian Stewart, chief executive of Scottish & Newcastle, which since its acquisition of Courage is the UK's biggest brewing group; and Mr Tom Farmer, founder of Kwik-Fit, the exhaust and tyre fitting chain.

Mr Angus Grossart, chairman of the Edinburgh merchant bank Nohle Grossart. and Sir Ron Garrick, chief executive of Weir Group, the engineering company, presided over sessions. Rising stars present included Mr Cameron McColl. chief executive of Memory Corporation, the elec-

tronics company. Scotland International has been nearly two years in preparation and hackers include Scottish Enterprise, the devel-opment body. The intention is to have further meetings and include people who were not able to attend this time. Those included Mr Whitney Mac-Millan, chairman of Cargill, the US commodity trader, and Mr Robert Stuart, chairman



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WEW 101/2% Rd Pf 199/02

Wells Fargo Sb FRN 2000

Wimpey (George) 2p

Do B 8% Conv Pf 3p Do 51/2% Sb Conv Bd '09

Transamerica \$0.50

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Vymura 1.6p

5.25p

\$53,33

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Jul '29 £179.40

Swallowfield 2.7p

£212.87

£70.53

5.4375p

'29 £181.18

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2.275p

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Perp FRN \$164.51

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Automotive Precision 1.7p

Do 101/2% Db '18 £5.25

Anmour Tst 101/2% Un Ln '61/

Bandt 7% (4.9% net) Pf 2.45p Bankers Inv Tst 8% Db '23

Bank Nova Scotia FR Db 2000

Bowness Leisure Conv Pf 5.6p Brit-Am Tobacco 6% (4.2%

Bruntcliffe Aggregates 0.4p Burmah Castrol 6% (4.2% net)

Do 6% (4.2% net) 2nd Pf 2.1p

Do 8% (5.6% net) Pf 2.8p Do 7%% (5.075% net) Rd Pf

Burns Philip Treas(Euro) 51/2%

Capital Shopping 6% Sb Conv

Sb Conv Bd '04 \$137.50

Campbell Soup Cap \$0.31

Canadian Pacific C\$0.06

Chemical Banking \$0.50

Chemring 4.6% Pf 2.45p

Citicorp Banking Sb Cap FRN Jan 30 '87 \$154.93

Collaterised Mort Secs (No.4)

Mort Bkd FRN '27 £96.81

Do (No.6) Mort Bkd FRN '27

Do (No.12) Class A Mort Bkd

Cookson 7% (4.9% net) Pfd

Crean (J) Cap 71/2% Rd Conv

Daiwa Inti Fin Sb FRN '01

Calderburn 2.9p

Chalsfield 1.1p

£109,28

1.225p

FRN '26 £92.88

Ln '99 IR3.6548p

net) 2nd Pf 2.1p

1st Pf 2.1p

2.5375a

Anglo Am Inds 55:1% 1st Pf

Assoc British Ports 3p BET 41/2% 2nd Db £2.25

BTP 71/2p (net) Conv Rd Pf

Baynes (Charles) 0.9p Beattle (James) 1.6p

Bristol Corp Db £1.75

Bell Atlantic \$0.70

BellSouth \$0.72

CrestaCare 0.29p

Enterprise Oil 6.5p

Filofax 1.575p Filtronik Comtek 0.75p

First Choice Holidays 1.4p

Fleming Merc Inv Tst 1.75p

Genfinance NV 11.31% Ln

Gibraiter 11%% Loan '05

Glaxo 7%% Un Ln '85/95

Graseby 2.7p Hardys & Hansons 5% (31/2%)

Do 4% Irrad 1st Mort Db £2.0

Healthcare Ops 1 A Mort Bkd

Huntleigh Technology 3.5p Intl SE of UK & Ire 714% Mort

Laing (John) 6.4% Conv Pf

Lamont 8% (4.2% net) Pf

Do 5.8% 2nd Pf 2.8p

Glasgow Inc Tst 0.6p

Fyffes Conv Pf IR4,125p

31/2% Pf £1.75

Dunedin Worldwide Inv Tst

Pf £1.8375

Pf 2.1p

£3.75

'£58.55

25.9375

1.9375p

Grafton IR5p

net) 1st Pf 1.75p

FRN '21 £138.65

Db '16 £5.0625

Jackson 0.7p

1.05p

R0.05625

BSM 2.30

3.75p

Asda Ppty 0.8p

DIVIDEND & INTEREST PAYMENTS

TODAY Brit Gas Inti Fin 91/2% Bd '01 C\$95.0 Canadian Pacific C\$0.08 Cassell 1.5p Central Hispano Fin Sb Step-up FRN '05 \$16.67 Corp Andina Fomento 71/4% Nts '98 \$362.50 Creston Land 6% Conv Rd Un L₁ 3p Dalwa Inti Fin 6%% Sb Bd '03 \$8375.0 Daiwa O'seas Fin Am C'ppd FRN '04 \$16666.23 Dartmoor Inv Tst 2.9p

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Sig Six firms

Eaglet Inv Tst 1.5p Eng & Overseas Props 0.33p Export-Import Bk Japan 9% Bd '96 ECU90.0 Guinness Fin 944% Nts '98 Hodder Headline 2p ICN Pharm 6%% Sb Conv Bd '01 \$33.75 Japan Air 5.45% Bd '02 Do 51/2% Bd '03 Y550000.0 Kansai Inti Air 61/4% Bd '99 \$312.50 Do 9% Bd '96 \$450.0

Kwik-Fit 1.6p Mitsubishi Chem 4.4% Nts '67 Y440000.0 Nihon Doro Kodan 8%% Bd '98 ECU88.75 Pacific Horizon Inv 0.35p Pokphand (CP) (Bermuda) \$0.00384 Do (Hong Kong Reg) HK\$0.03 Do (UK Reg) \$0.00384 Radius 0.45p Sphere Inv Tst Inc & Residual Cap 2.5p

Do Pkg Units 20p 3i 10%% Bd '01 £107.50 Texaco Inti Fin 8% £/\$ Conv Ln '81/99 £4.0 Toyobo FRN Jan '98 Y30027.0 Do FRN Apr '98 Y30027.0 UK 71/4% Bd '97 DM71.25 Vaux 7% (4.9% net) Pf 2.45p Do 41/2% (3.15% net) A Pf Do 61/2% (4.55% net) A Pf

UK COMPANIES

TODAY
COMPANY MEETINGS:
BCE Holdings, Liverpool Moat
House Hotel, Paradise Street,
Liverpool, 11.00
Burn Stewart Distillers, Trades
Hall, Glassford Street, Glasgow,
10.30Dalepak Foods, The
Merchant Taylors' Hall, Aldwark,
York. 10.00 York, 10.00 East German Investment Trust, 24, Lombard Street, E.C., 12.00 McBride, Trinity House, Tower Hill, E.C., 2.30 TR European Growth Trust, 3, Finsbury Avenue, E.C., 12.30 BOARD MEETINGS;

7 4 4 4 4 4 4

Finals; Benchmark

Interims: Abtrust New Thai Campari Inti Craig & Rose Helene Helene Independent Parts Invesco Korea Tst JKX Oil & Gas

M TOMORROW COMPANY MEETINGS: Anglesey Mining, 32, St. Mary-at-Hill, E.C., 11.00 Bryant, Granmore House,

RPI-Linked Db '05 £3,964 Dow Chemical \$0.75 Dumyat Inv Tst Conv Mthly Div EFT 0.6p ERF 10% Pf 5p El Oro Mining & Expin 20p Eng Prop 6%% 1st Mort Db 97/02 24.9375 Estates Prop Inv 10% 1st Mort Db '11 £5,0 Eurodis Electron 2.6p Ewart 61/2% Un Ln '90/95 £0.722 Exploration Co 10p

Dartmoor Inv Tat 61/4%

\$1589.04

Do 10% Secd Ln '93/98 £5.0 Evans Leeds 11% 1st Mort Db '25 £5.50 Batleys 10% Cm Pf 5p Blacks Leisure 10% Pf 5p Blundell-Perm 7%% Un Ln '90/ 95 23.625 First Leisure 2.33p Global Stock Inv Partg Pf \$ Pfolio \$0.13 Do Partg Pf Euro Eqty Pfolio DM0.30 Do Partg Pf Far East Eqty Pfollo \$0.40 Do Partg Pf Gbl High Inc Pfolio Do Partg Pf Jap Sm Cos Pfolio \$0.06 Do Partg Pf UK High Inc Pfolio 11.42p Do Partg Pf US Smilr Cos Pfolio \$0.10 Gold Greenless Trott 3.3p Granada 7½p (net) Conv Pf Guildhall Prop 6% (4.2% net) Pf 2.1p

> Heavitree Brew 111/2% Pf 5.75p Independent insurance 4.60 Intermediate Capital 4.3p Jackson (W) 71/2% (51/4% net) Pf 2.625p Jupiter Tyndali Intl 1.2p Keller 1.75p Klin Capital 2p Kleinwort Smilr Cos Inv Tst LASMO Oil Prod Units 3.6618p Latham (J) 8% Pf 4p Courtyard Leisure, 62, Carter House, E.C., 10.00 Go-Ahead Group, Vermont Hotel, Castle Garth, Newcastle, 4.00Harmony Property, 2, Serjeants' Inn, E.C., 10,00Henderson EuroTrust, 3, Finsbury Avenue, E.C., 3.30 Surrey Group, 6, Beker Street, W., 10.00 Usher (Frank) Holdings, Waverley House, 7-12, Noel Street, W., 11.30Vision Group, Aviation House, 31, Pinkhill, Edinburgh, 2.30

Haden MacLellan 1.1p

Haynes Publishing 5.5p

Litho Supplies 2.96p Lon Merchant Secs 7%% Conv Un Ln 2000/05 £3.875 Lowe (R H) 61/2% (4.55% net) 1st Pf 2.275p Lowe's Cos \$0.05 Lynton 101/4% 1st Mort Db '17 £5.125 Malaysia 91/2% Bd '98 \$475.0 Mayne Nickless A\$0.17 MacAlpine (A) 6% Pf 4.5p Menzies (J) 8.6p NatWest Bank Cap VRN 2000 \$1581.25 Newarthill 8.775% Pf 3.3875p NHL (1) Secs Old Int Mort Bkd FRN '28 250.94 Nova Scotia (Prov) 16% Ln Pacific Elect Wire 34% Bd '01 \$375.0 Pascoe's 71/2% Conv Rd Pf 2.03425p Peel 10% Pf 2.5p

Legal & Gen 6%% Conv Sb Bd '08 233.75

Do 97/2% 1st Mort Db '11 Peel SE 10% 1st Mort Db '26 25.0 Do 11%% 1st Mort Db '16 £5.8125 Do 121/2% 1st Mort Db '15/20 £6.25 Portsmouth & Sunderland News 6% Pf 3p Do 111/2% 2nd Pf 5,75p Prolific Inc 2.25p Prudential Fin 81/4% Bd '01 \$82.50 Ragby FRN Oct 31 '97 \$5400.0 Residential Ppty No.4 A Mort Bkd FRN '23 £1462.0 Do Class A2 Mort Bkd FRN '23 £1805.34

Woolwich Bldg Scty FRN '98 £177,38 Do Class A3 Mort Bkd FRN '23 £1773.84 ■ WEDNESDAY NOV.1 River & Merc Tst Stepped Pf AMEC 8½p (net) Conv Rd Pf Shs 3.1026p 3.25p APV 3.15% Pf 1.575p Royal Bk Can FR Db '05 \$52.78 Do 4.55% Pf 2.275p Do 51/4% Pf 2.625p Schroder Inc Growth 2.25p Scottleh Inv Tst 4% Perp Db AT&T \$0.33

WEDNESDAY NOVEMBER 1
COMPANY MEETINGS:
Aumaac, Founders' Hall, No 1
Cloth Fair, E.C., 10.30
Five Oak Investments, Savoy
Hotel, W.C., 10.30
Foreign & Colonial US Smaller
Companyation

Dover Street, W., 12.00 BOARD MEETINGS; Sainebury (J)

Ameritech \$0.50

Pontlands Park Hotel, West Hanningfield Road, Greet

Lloyd Thompson, Beaufort House, 15, St. Botolph Street, E.C., 12.30 MAI, Butchers' Hall, Bartholomew Close, E.C., 2.30 Melrose Energy, City Gate House, Finsbury Square, E.C., 11.00 BOARD MEETINGS:

BOAHD MEETINGS:
Finals:
Bellway
Calais Inti
Caoper (Frederick)
Kwik-Save
Smart (J) Contractors Interims: Saracan Value Tet Westmineter

FRIDAY NOVEMBER 3 COMPANY MEETINGS:

Do 10% 3rd Pf 5p Lincoln National \$0.43 Lloyds Chems Rd Conv Pf Partg Pf '05 3.75p Londonderry Port Comm Pt Of Lon'derry 31/2% Consd £1.75 Marshalls 10% Pf 5p Merchants Tst 4% Perp Db £2.0 Minorco SA \$0.21 Montreal (City of) 3% Perm Db £1.50 NYNEX \$0.59 NatWest Bank 9.45% Sb Nts May 1 '01 \$4.725 Brit Inv Tst 51/96 (3.675% net) Norwich 3% Rd £1.50 Nottingham 3% Irred £1.50 Brit Mohair 8% (4.2% net) Rd Ocean 4.71p Pacific Telesis \$0.545 Parkland 3.15% Pf 1.575p Pentiand 1.35p Reading 3½% (1978 or after) Edinburgh Inv Tst 71/2% Db '95 £1.75 Retail Corp 61/2% (4.55% net) 3rd Pf 2.275p Sanderson Bramail Motor 1.33p Scottish Agricultural 13% Db '97/99 £6.50 Scottish Inv Tst 31/2% Pfd Do 3.85% Pfd £1.925 Do 4.55% A Pf £2,275 Sema 1.9p Singer & Friedlander 1.6p Do 81/2% Conv Sb Un Ln '09/

> Treasury 84% Loan '95/98 23.375 US West \$0.535 WT Foods 2p Whitbread 41/2% (3.15% net) 1st Pf 1.575p Do 6% (4.2% net) 3rd Pf 2.1p Do 7% (4.9& net) 3rd Pf 2.45p

Taylor Woodrow 0.75n

Torchmark \$0.29

Travis Perkins 2.8p

14 £4.25

Keihin Elect Express 6.65% Bd '99 Y665000.0 THURSDAY NOVEMBER 2 Albany Inv Tst 1.45p Alumasc 5.2p Cookson 7% Conv Bd '04 Furlong Homes 1.2p

Beliwinch, Malcolm House, Empire Way, Wembley, Middlesex, 10.00 Betacom, Unit 1, Ponders End Industrial Estate, Duck Lees Lane, Enfield, Middlesex, 11.00

11.00
Close Brothers, 12, Appoid
Street, E.C., 9.30
PizzaExpress, The Chapter
House, Montague Close,
Southwark, S.E., 9.30
Ricardo, Institution of
Mechanical Engineers, 1,
Birdcage Walk, S.W.,
10.30
Sirder, Ceder Court Hotel

Sirder, Cedar Court Hotel, Wakefield, 12.00 Superscape, Cromwell House, Bartley Wood Business Park, Hook, Hampshire, 4.00

Walker (Thomas), The Grand Hotel, Colmore Row,

Gowrings 1p Healthcall 1.65p Highcroft Inv Tst 2.1p Pacific Dunlop A\$0.115 Roxboro 2p Rubicon 3.3p Shell 12.9p Steel Burrill Jones 1.5p TR Euro Growth Tst 1.7p Do Parto Subscription 1.7p

15

Wellington 2.4p FRIDAY NOVEMBER 3 ASW 3.3p Abbey Nati Tsy Services 8% Nts '98 L400000.0 Bentalis 0.8p Brad & Bingley Bldg FRN Feb '99 £176.01 **CRH IR2,75**p Dawsongroup 2p Edinburgh Fd Mgrs 8p

Excalibur 0.45p Fisher (James) 0.5p GT Japan Inv Tst 1.1p Henderson EuroTst 1.65p Do UNITS 1.85p Intrum Justitia 1.2p INVESCO Japan Discovery Tst 0.25p Lincat 5.5p Mayborn 2.25p Mersey Docks & Harbour 3.65p OGC Intl 2p OIS Intl Inspection 0.2p Pearson 6.325p Plasmec 2p Provident Fin 11p Quayle Munro 6.5p Reed Executive 1p Servomex 2.3p Stat-Plus 4,75p Treasury 151/4% Loan '96 £7.625 Usher (Frank) 8.5p

Walker (Thomas) 0.625p Yorkshire Food 0.88p **■ SATURDAY NOVEMBER 4** New Zealand 111/496 '08

£281.25

Birmingham, 12.00 BOARD MEETINGS: Finals: Lowland Inv

Interims: **Burtenwood Brewery Undervalued Assets Tat** Company meetings are annual general meetings unless

TR Far East Inc Tst

otherwise stated. Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to epprove the preliminary

Edinburgh, 2.30 BOARD MEETINGS:

Finals: AG Hidgs

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of experience that

we can be confident

in the commitments

we make.

acquired such diversity

Fleming Jap inv Tst Interims: Bertam Hidgs

East German Inv Tst

Innovative Technologies Le Crueset MCIT Premier Health Rowe Evans inv Tamaris Thames Water Ticketing Tullow Oil

Companies, Exchange House, Prinnose Street, E.C., 12.15 Lincat, Station Road, North Hykeham, Lincoln, 10.30 Merivale Moore, Brown's Hotel, RETIREMENT

M THURSDAY NOVEMBER 2 THURSDAY NOVEMBER 2
COMPANY MEETINGS:
Alied Leisure, Denton Hall, 5,
Chancery Lane, E.C., 2-30
Goodinad, Chaucar
International Estate, Launton
Road, Bicester, Oxon, 10,00
Inclustrial Control Services,
Rectificate Park Hatel Mark. Baddow, Essex, 11,00 Kleinwort High Income Trust, 10, Fenchurch Street, E.C.,



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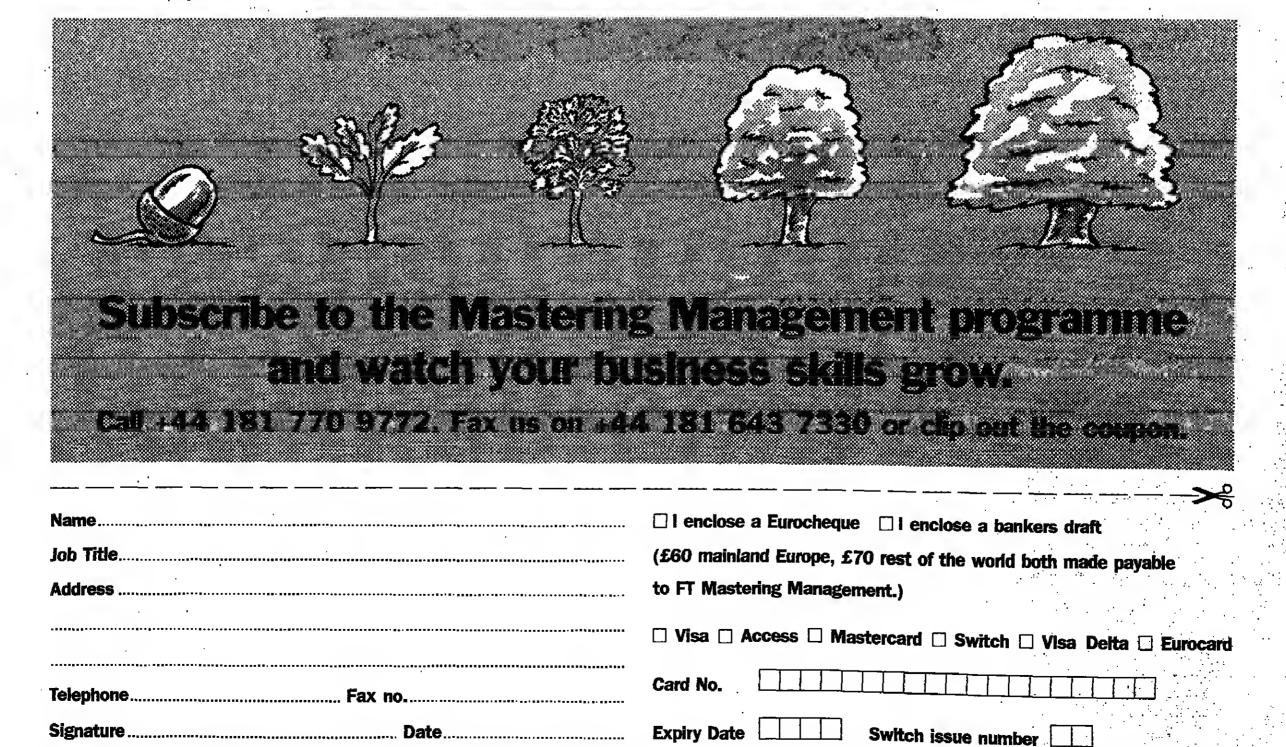
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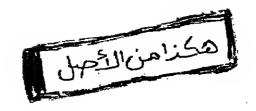
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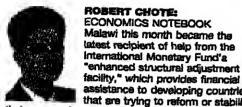
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MARKETS

PHILIP COGGAN: GLOBAL INVESTOR

CCTOREK 30 1993

Canada has a reputation for being nice-but-worthy and, as an investment area, it has seldom set the pulses racing. But today's independence pulses racing. But today's independence turnoil in referendum in Quabec could cause turnoil in Canadian bonds and may prompt vigorous debate between bondholders and the Canadian authorities.



ROBERT CHOTE: ECONOMICS NOTEBOOK Malawi this month became the latest recipient of help from the International Monetary Fund'a enhanced structural adjustment

ssistance to developing countries that are trying to reform or stabilise their economies. Unfortunately history suggests it may not do any good. Page 22

The enduring increase in overseas funding costs for Japanese banks, which had been expected to be a short-lived affair, has atarted to restrict their activities in the international syndicated loans market. Page 24

After the political drama lest week, the banks arranging the privatisation of Eni, Italy's oil and ges company, must be praying for relative calm over the next three weeks so they can get the L10,000bn (£3.96bn) deal away safely.

EMERGING MARKETS:

A scheme intended to stimulate additional foreign investment in the Thai stock market has so far had the opposite effect.

The Mexican peso suffered one of its greatest fails of the year last week on womes about the government's ability to control inflation and help bring about a recovery to the country's severe recession. Page 23

Members of the Aluminium Federation should have plenty to talk about when they gather in London on Wednesday for the organisation's annual dinner. Page 22

INTERNATIONAL COMPANIES:

Bayerische Vereinsbank lifted operating profits by 5.3 per cent to DM873m (£398.6m) in the first nine months of 1995, reversing the decline seen at the stx-month stage, and forecast higher profits for the full year. Page 21

UK COMPANIES:

Mid-Ocean, the large Bermuda-based reinsurance company, is exploring takeovers or other ints at Ligyd's of London, including possible link up with Brockbank, the managing agency. Page 20

STATISTICS

Base lending rates FT/S&P-A World indices . 22 FT Guide to currencies ... 23 Foreign exchanges 27

London recent issues London share service 30-31 Managed fund service 28-29 Money markets ... New Int bond issues 24 New York shares 32-33 World stock mid indices....26

COMPANIES & MARKETS

Monday October 30 1995

Elf and EdF in electricity alliance

Elf Aquitaine, the French oil group, is to join forces with Electricité de France, the state-owned utility, to develop electricity generation projects in international markets.

The move, which takes the form of an The move, which takes the form of an unusual joint venture company between a private and public sector group, is aimed at capitalising on increasing demand for electricity. It is also intended to exploit opportunities arising from the liberalisation of European energy markets.

The two companies predict that electricity production will account for 40 per cent of primary energy consumption worldwide.

of primary energy consumption worldwide by 2010, compared with 85 per cent at

Elf said it wanted to increase the valua added to its gas and oil production, while EdF, one of the world's largest electricity generators, is seeking to expand outside French oil group is forming a joint venture company with the state-owned utility

France. No specific projects have yet been identified by the companies, which described the joint venture as a long-term

The agreement is to be sealed by the purchase of a 2 per cent stake in Elf by EdF. The alectricity company, which will buy its shares on the stock market, will gain a seat on the oil group'e board.

Mr Philippe Jaffré, Eir's chairman, described the alliance as a strategic busi-

ness proposition, dismissing the claim that it increased the influence of the French state following the privatisation of the oil group last year. At present, there is only one state representative on Elfa 13-mem-ber board and Mr Jaffré said the EdF appointee would play a strictly operational

role. The government has indicated it would halve its shareholding in Elf from just under 10 per cent at present. In a second element of the alliance with

In a second element of the alliance with EdF, Mr Jaffré said Elf had agreed a 15-year electricity supply contract for Elf Atochem, the group's chemicals arm.

Elf will pay EdF FFr2bn (\$408m) to enable Atochem to buy one-third of its electricity needs on a cost price basis. Mr Jaffré declined to disclose the price paid, but and the said translation of the price paid. but said it would reduce costs and have a

positive impact on earnings.

As with the joint venture, Mr Jaffré said the European Commission had been informed of the deal, but he did not expect any problems. He said both agreements would benefit shareholdars, through

improved earnings prospects and the increased demand for shares resulting from EdF's purchase of its stake.

From Edf's purchase of its stake.

Both companies may pursue international electricity projects with other partners. However, Elf and Edf have first refusal on projects conceived by either partner. Mr Jaffré said potentially lucrative markets included Asia, Europe and the Middla East.

Industry observers described the joint venture as a strategic move "It suggests."

venture as a strategic move. "It suggests that Eff is becoming more offensive after a period of retrenchment," said an analyst, referring to the cost-cutting and strict investment controls implemented by Mr Jaffré after he took the helm of the group in 1993 and led it through privatisation.

To reduce debts and increase profitabil-

ity. Mr Jaffré has cut several investment

projects. This month, Elf confirmed it was withdrawing from an oil refinery project in Shanghai.

The US semiconductor manufacturer has grand ambitions for its next generation of chips

Intel paints a new picture with Pentium Pro

ntel, the world's largest semiconductor manufacturer, will this week launch a generation of high performance microprocessor chips designed to become the engines of a broad range of new business computer systems as well as the next wave

of desktop personal computers. The new Pentium Pro chips, widely known by the Intel code name P6, are the successors to the Pentium chipa used in today's top-selling PCs. Several PC companies, including Compaq Computer, the market leader, are expected to announce new Pentium Pro desktop computers on Wednesday, when Intel officially unveils its new chips.

However, Intel's ambitions for tha Pentium Pro reach far beyond the PC industry, where it is already the dominant supplier of microprocessors with an estimated 80 per cent market share. "Our belief is that It will enable us to expand our presence in high end segments of the com-puter market," says Mr Lew Paceley. Pentium Pro marketing

Intel is aiming Pentium Pro at servers - business computer systems which might support hundreds or even thousands of users - as well as high performance desktop workstations, in competition with products such as those offered by Sun Microsystems. The Pentium Pro will bring the economics of mass produced

PCs to these broad segments of the computar industry by enabling very high performance computers to be built using standard chips and circuit boards at low cost, Intel predicts.

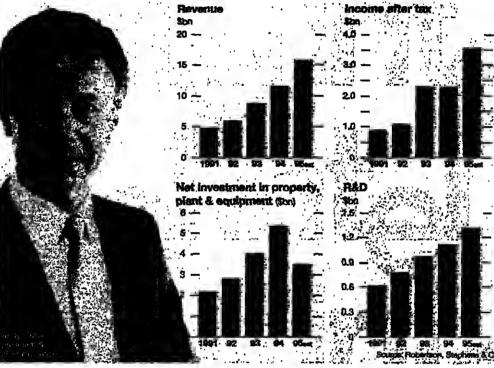
For computer buyers, this sounds like good news. However, for many computer companies, it may be a threat. Whereas profit margins in the high volume commodity PC business are razor thin, companies in tha more specialised server and workstation segments of the computer market have, until now, produced higher

To drive sales of its microprocessors into these markets, Intel will manufacture circuit boards incorporating four Pentium Pro chips. Customers for these moth-erboards - which are the guts of a computer system - will include International Business Machines, Compaq, Data General and sev-

Intel's drive to increase microprocessor sales by manufacturing circuit boards began about four years ago. Since then, it has become the world's largest producer of PC motherboards with an estimated 50 per cent of the world market. Last month, Intel announced

plans to build a new circuit board factory in the state of Washington. The company's largest investments, however, are in new chip plants for the Pentium Pro. Intel plans to spend \$3.5bn on

Reaching beyond the PC industry



new plants and production equinment this year, and an equal or higher amount in 1996. This month, the company announced it would spend \$1.5bn on a new microprocessor chip factory in Ireland. It has recently completed construction of a \$1bn plant in New Mexico.

Even as Intel bets billions of dollars on the success of Pentium Pro, competitors predict that the new chips will not live up to expectations.

The Pentium Pro may be ahead of its time, intel has designed the chips to provide blazing speed for 32-bit application programs that are written to handle data in chunks of 32 bits at a time. However, most of today's PC programs work on 16 bits of data. Windows 95, the new Microsoft PC operating system, is a mix of 32-bit and 16-bit instructions. Its performance on Pentium Pro will

therefore be only marginally bet-

ter than on a Pentium chip. While it is not unusual for software to follow the development of new chip technology, competitors charge that intel has blundered in not keeping step with software trends.

"We are focused on where the market is going," says Mr Paceley. The trend in PCs is toward computing in pictures, rather than text, and in these applications Pentium Pro will excel, he

With prices for Pentium Pro computers expected to start at about \$4,000, these are not consumer PCs. However, "for \$2,500 you can get an awesome PC this Christmas", based on the current generation of Pentium chips, says Mr Paceley. But the success of Pentium Pro may determine for how long such computers retain

Louise Kehoe | energy packages. Guide, Page 9

British Gas steps up move to power generation

By Robert Corzine in London

Britisb Gas is stepping up its efforts to enter the gas-fired elec-tricity generation industry as part of its response to a gas surplus that threatens to undermine the company's finances.

The company is in talks with

Scottish Hydro, the north of Scotland electricity generator and distributor, about taking a stake in British Gas's proposed Seabank gas-fired power station at Avonmouth near Bristol. It has also contacted other "inter-ested parties" about participat

ing in the project.
The construction of the 730MW station, proposed in 1992, would cost about £300m (\$471m). Accelerating British Gas's move into electricity generation could help it to overcome having too few markets in which to dispose of its excess gas. Gas-fired

power stations such as the one planned for Seabank use large amounts of natural gas. British Gas's surplus is equiva lent to about a quarter of the country's national annual consumption. Under the long-term take-or-pay contracts British Gas has with the big North Sea producers it must pay for the sur-plus gas even though it has no

market in which to sell it. Last week, Ms Clare Spottiswoode, the gas industry regula-tor, warned the financial liabili-ties linked to the surplus could call into question the company's

long-term survival. The company's original part-ner in the Scabank scheme was Midlands Power, a subsidiary of the Midlands regional electricity company which is being bid for by PowerGen, the smaller of the country's two main electricity

British Gas bought out the Midlands stake this year. It bas 100 per cent of the project.

The company hopes to conclnde "the final commercial details" of a partnership early next year. Construction could begin later in the year, with the facility operational in 1998, when the residential gas and electricity markets are due to be opened fully to competition. Senior company executives believe the liberalisation of

Britain's energy markets in 1998 will create opportunities to sell gas and electricity as part of

This week: Company news

DRESDNER BANK

Profits expected to rise in the third quarter

Dresdner Bank this week continues the German bank reporting season which has seen its main rivals produce better third-quarter figures than at the halfway stage. Germany's second largest commercial bank, which recently bought Kleinwort Benson, the UK merchant bank, will announce its results on Thursday. They are likely to show a rise in operating profits after a decline in the January-June period. The results already announced by Commerzbank, Deutsche Bank and

Bayerische Vereinsbank show that profit margins remain under pressure. Analysts were generally disappointed by the figures, noting that interest and commission income trends were flat or down. The banks were able to show improved nine-month performance through much higher financial trading profits and lower loan loss provisions, reflecting steadier conditions on the corporate scene and the lack of writedowns on bond portfolios.

Drescher's operating profits were 5.5 per cent lower in the first half at DM984m (\$703m), but Mr Jirgen Sarrazin, chairman, said in August the full-year result should show an improvement. German banks' second-half performance is also benefiting from the fact that the comparable 1994 period was weighed down by the deterioration in trading profits caused by the poor bond market Analysts expect a rise of at least 10 per cent in Dresdner's operating profits in the first nine months, with some forecasting more than 15 per cent. Commerciank's profit was 114 per cent higher during the period, with Deutsche

wable

Eurocard

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Bank rising only 2.6 per cent. Like Deutsche, whose investment bank activities are grouped within its Deutscha Morgan Grenfell operation, and Commerzbank, Dresdner is on the look-out for further opportunities in the asset management, corporate advisory and securities sectors.

Share reice relative to the DAX hydex

UK RETAILERS Sainsbury likely to disappoint midway

1993

The market is bracing itself for disappointing interim results on Wednesday from J. Sainsbury, the UK's piggest food retailer. The announcement last week that Samebury was replacing its marketing director increased speculation that the sales performance of the core ppermarket chain could be poor.

Analysts forecast a small increase in pre-tax profits for the six months to September, from £444m to about £450m (\$711m). But while like-for-like sales volumes, excluding new stores and inflation, were forecast to be down about 1 per cent, market speculation suggests tha decline could be worse. That compares poorly with the 6 per cent like-for-like volume increase

reported by Tesco in September. Kwik Save on Thursday will demonstrate how competitive grocery retailing continues to be. Britain's biggest discount chain is expected to amounce its first fall in full-year profits, from £135m to about £126m. Boots, the retailing and healthcare

group, is expected on Thursday to report a fall in interim profits from £241.8m to about £220m - but that will be due to the absence of the pharmaceuticals division, sold this year to BASF of Germany. The underlying performance in Boots The Chemists is expected to be good, although Do It All and AG Stanley (the Homecare and Fads chains) remain problem areas.

OTHER COMPANIES Pollution charge hovers over Cigna

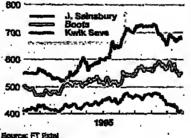
Cigna's third-quarter results, due tomorrow, will bear the brunt of the US insurer's decision to add \$1.2hn to its reserves to cover anticipated environmental losses. The last of the big insurers to make

such a move. Cigna is likely to be left with a loss of about \$8,20 a share for the quarter, compared with a profit of \$1.69 a year before, according to Merrill Lynch. The charge for pollution clean-up costs, expected to be \$750m after tax, could detract from what was otherwise an improving quarter. Like other US insurers, the company is likely to register a continuing improvement in its property/casualty operations.

■ Japan's leading airlines: Unconsolidated interim sarnings results are due on Tuesday. While the companies have had a strong first half in terms of revenue, their profit growth may not be as strong because of the increasing trend of discounting air

KLM: The Dutch national carrier is expected on Tuesday to report lower net profits for the second quarter of its 1995-96 financial year ending March 31. Forecasts vary widely from Fl 260m to Fl 320m (\$200m) compared with the previous year's Fl 354m. Operating profit will be higher. Although traffic growth remained strong in the quarter, KLM faces tax provisions and a

UK retailers Share prices (pence



resumption in pension payments

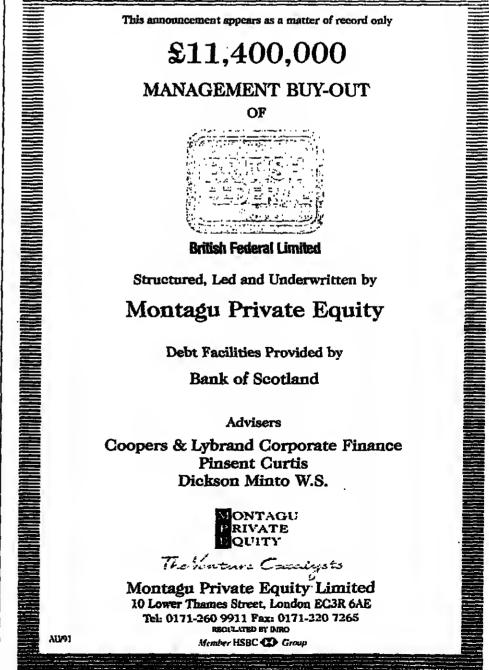
Royal Dutch Shell Group: Replacement cost profits, which strip out the effect of oil price changes, are expected to be £1bn-£1.25bn (\$1.58bn-\$1.97bn), on Thursday. Last week, Shell Oil, the oil group's large US subsidiary, posted a 33 per cent rise in fully-adjusted net earnings to \$431m, its best third-quarter result in eight years.

Skandinaviska Enskilda Banken: The Swedish commercial bank, closely linked to the Wallenberg sphere, will be hoping to restore its battered reputation when it reports nine-month figures on Thursday. It stunned investors with its six-month figures when it made just SKr19m (\$2.9m), against market estimates of SKr1.4bn, largely because of losses linked to Luxonen, an investment group, By contrast, the strengthening of the krons and a sharp fall in Swedish bond yields could make for a pleasant surprise.

20

Companies in this issue

Adidas Evta 18 Mid-Octor 20 21 Coles Myar 20 Dow Chemical 21 Blectra Flemino



COMPANIES AND FINANCE

Just two months after its acquisition by Mayflower Corporation, the aggres-

sively expansionist engineering group, bus builder Alexan-der Holdings announced orders

for 660 bus bodies worth £29m

- big business by the stan-

dards of the UK industry. A

joint venture agreement for

Alexander to produce bus bod-

No-one at Mayflower would

claim to have waved a magic

wand over Alexander's order

book: the business was already

under negotiation when May-

flower bought the company.
"But it does show again that

things do appear to happen

when Mayflower moves in,

said one motor industry ana-

Mayflower first sprang to life

in the unlikely form of a

reverse takeover of Triangle

Trust - maker of Tri-ang toys

Mayflower has since cast off

its toy roots and grown with

the speed of a weed to encom-

pass several well-known auto-

motive engineering businesses, notably Motor Panels and the

design consultancy, Interna-

tional Antomotive Design

(IAD). These were both pur-

chased from receivers, in 1991

and 1993 respectively.

IAD contributed £32.9m to

sales last year and, says Mr

John Simpson, Mayflower's

tall, lean, shaven-headed group chief executive, is now trading

ies in China is also imminent.

Brockbank link Electra explored by Mid-Ocean

By Ralph Atkins, Insurance Correspondent

Mid-Ocean, the large Bermuda-based reinsurance company, is exploring takeovers or other investments at Lloyd's of London - including a possible link up with Brockbank, the managing agency.

The Bermuda reinsurers' interest follows it setting up a UK branch in August to attract business sold in the London insurance market. Lloyd's has also relaxed its rules on ownership of managing agencies which run syndicates at the insurance market - making it easier for outsider insurers to make acquisitions

Mid-Ocean could supply capi-tal to syndicates as well as buying a Lloyd's agency. A significant investment would be a fillip for Lloyd's which, given the uncertainty over its future, is expecting little extra capital for underwriting in 1996.

Such a move would also help assuage fears that London is losing its competitive edge to

has grown rapidly in recent years as an insurance centre. Mid-Ocean has good connections with Lloyd's, providing reinsurance to syndicates. Mr Michael Butt, chief executive, refused to comment on possible deals but said: "We're looking at ensuring that we try and support good underwriters

Brockbank also refused yesterday to comment on possible deals but said it was interested in raising corporate capital. Listed on the Alternative Investment Market, Brockbank is one of the largest and most successful Lloyd's agencies. Its interests include running the syndicate which supplies Admiral, the direct sales motor insurer, with underwriting cap-

Mr Mark Brockbank, chief executive, last week said Lloyd's was losing out to competitors because of its traditional practice of raising capi-tal annually. He said "dedicated" or permanent capital would reduce expenses sig-

Fleming in £50m PHS buy-out

By Tim Burt

Electra Fleming, the fund management company, yester day announced the largest investment since its formation in July with the £42.9m acquisition of Personnel Hygiene Services, the privately owned hygiene equipment

The investment - worth almost £50m after including a £7m contingent loan note follows an approach to Electra Fleming by the family trust owners of Personnel Hygiene Services (PHS). In July, Robert Fleming, the

City investment bank, paid £29.5m for a half share in Electra Kingsway, a leading investor in private companies, which was subsequently renamed Electra Fleming. Mr Nigel McConnell, direc-tor of Electra Fleming, said it was attracted to PHS by its

highly fragmented sector. Officials from Electra Flem-ing are expected to begin discussions sbortly with PHS's directors about their participa-

market leading position in a

We're doing well by being in the right niches," he says.

John Griffiths on Mayflower's growth from its roots in the toy industry to a £135m motor group

Mr Simpson - who is also a keen racing driver - has developed Mayflower in partnership with non-executive chairman Mr Robert Hamro, a member of the banking family, who helped fund the original Triangle Trust reverse in 1989.

In 1990, Mayflower was a lossmaker with sales of around £10m; by last year, turnover had reached £134.8m - a 34 per cent jump on the previous year - and pre-tax profits had jumped 59 per cent to £8.6m.

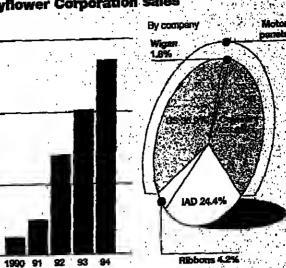
Growth will have been no less rapid this year, as a result of a fresh flurry of new contracts and the coming on stream of more major manufacturing business, most notably the bodies for Rover's MGF

In February, Mayflower pulled off something of a coup, in prestige terms, when Rolls-Royce Motor Cars, Vickers' luxury cars subsidiary, announced that it was ending its long-standing contract under which Rover Group produced the steel bodies for its Rolls-Royce and Bentley

Now, Mayflower, through Motor Panels, is to undertake much of the engineering and tooling for the oext generation of Rolls-Royce bodies in a deal worth some £40m.

Mayflower is also expanding rapidly in North America.

Mayflower Corporation sales By company



mainly through Motor Panels'

US subsidiary, Motor Panels Inc. where sales rose by 38 per cent to £48.4m last year. In total Mayflower earned 45 per cent of last year's revenue in North America. Alexander

mother step in a strategy to take Mayilower into six operational areas where the company thinks it can be one of the top players.

It is looking at diversifying into vehicle component systems, as well as bodies, and may go even further. "We make complete vehicles for people in the form of prototypes, so it is a natural extension that we go to full-scale production of vehicles", says

Mr Simpson. The remaining areas to be looked at will be in engineering and manufacturing, but might not be in the motor industry

"Business is world-wide these days and hellishly complicated." says Mr Simpson. The core of all activities, however, is perceived as find-

ing "creative solutions for

CROSS BORDER M&A DEALS

From boys' toys to one of the big boys to achieve," said Mr Terry Whitmore, chief executive of Mayflower's automotive

operations. These solutions can range from the financial to the tech-

The company's aggressive strategy, inevitably, has brought major restructuring, rationalisation and culture shock to the companies brought into its orbit - not least because the group has been reorganised around multifunctional project teams capable of being applied to any area.

But, Mr Whitmore points out, it has not been a case of giving the kiss of life to lame

"Motor Panels was a good company requiring modern treatment. Mayflower has refocused it, re-energised it and changed the culture. It has inculcated the expectable philosophy of continuous improve-ment. In the process it has dou-bled productivity."

In the process, too, it has also left no director in the

It has been, admits Mr Simp-"a fairly ruthless approach: the demolition team goes in to break up the culture. They pass it on to Terry (Whitmore) who then rebuilds it."

Mr Whitmore agrees - "the most traumatic thing was to break the piece-work system. But occasionally you really have to do the black leather coat and black BMW routine."

US groups target UK to bolster ISDN technology

By Paul Taylor

US technology companies are acquiring small UK-based data networking specialists to bolster their technology base.

Last week Fivemere, a UK-

based ISDN back-up and videoconferencing specialist, became the latest target when Network Express of the US offered more than £39m for it. The deal is the sixth involving British companies specialising in ISDN technology used for high speed digital communications links - since March and the fourth involv-

ing a US-based suitor. Analysts suggest the recent proliferation of ISDN technology in the US coupled with ever-shortening product life

cycles, is driving US companies to acquire technology rather than risk developing it in

"Within an increasingly competitive marketplace companies can no longer afford the time spent developing technology they may never be able to use," said Mr Victor Basta of Broadview Associates, the technology mergers and acquisitions specialist which advised Fivemere in the deal.

The spate of acquisitions began in March when 3Com of the US agreed to acquire Cirencester-based Sonix for £45m. The following month Xylogics acquired Scorpion of the UK for £5m, in June Shiva of the US acquired Spider Systems for £50m and Specialix was

acquired for £17m in a management buy-out and last month Securicor 3Net of the UK acquired WISDM for an undisclosed sum. British companies' expertise in ISDN technology, adopted earlier in Europe than the US, has coupled with language affinities to make the UK the favoured corporate hunting ground for mid-sized US companies such as Shiva

> Mr Basta added: "UK ISDN technology is far in advance of anything available in the US, and the desirability of British companies is reflected not only in the number of transactions, but also in the high valuations UK sellers are obtaining."

and Network Express wishing

to augment and extend product

Lister shares fall on first half warning

Shares in Lister, the spinner and textile products maker, fell 5p to 25p on Friday after Mr Andy Lusher, chairman, told the annual meeting that results for the balf year to October 1 would "reflect substantial reorganisation and termination costs".

Mr Lusher said that following pre-tax losses of £1.69m for the year to April 1 the company had appointed Postern Executive Group to review its activities. On current trading Mr

Lusher said the group's mar-

kets remained as competitive

Wyko grows with £2.5m acquisition

Wyko Gronp, the precision

engineer, is expanding its

power transmission operations with the acquisition of Aber deen Bearing Group for £2.5m. ABG distributes bearings and components through six branches and a specialist couplings activity in Doncaster, It incurred pre-tax losses of £166,000 in 1994 on sales of £5.43m. Net assets at the year end were £338,000. The group is currently trading profitably The consideration comprises £1.2m cash and the issue of

1.24m shares. Up to 295,855

more shares will be issued a

year after completion.

European Bank for

TARGET VALUE COMMENT BIDDER/INVESTOR Non-core disposal £305m Union Bancaire Privée Unit of Merita Bank (Finland) Dobson Park Industries (UK) £203.6m Hamischfeger Industries agreed Office equipment Danica Business Systems Infotec (Netherlands Danka's bigges buy yet Cash + paper Axa (France) Cursitor-Eaton (US Financia Softbank (Japan) Unitech Telecoms Stake develops Bowthorpe (UK) Telecom Analysis Systems Measuring Staged payment Unit of Credit Lyonnais Chile deal Daewoo (S Korea) FSQ (Poland) \$1.1bn investmanufacture ment plans SmithKline Beecham Total Support Management (SA) Extending Healthcare management operations Telefónica (Spain (Argentina)

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Reconstruction and Development US\$150.000.000 Collared floating rate notes due 2002

Notice is hereby given that the rate of interest has been determined by Credit Suiss Financial Products as 5.625% um for the period from 30 October 1995 to 29 April 1996. Interest payable on 29 1996 will amount to US\$28.44 per US\$1,000 note, US\$284.38 per US\$10,000 note and US\$2,843.75 per US\$100,000 note. Fiscal agent: Morgan Guaranty Trust Company

BANQUE NATIONALE DE PARIS

JPMorgan

USD 250,000,000 - floating rate due 1997 applicable interest rate for the nterest period from 26.10.95 up to 26.01.98 as determined by the reference agent is 6.1875 per cent per annum namely USD 1.581.25 per bond of USD 100,000.

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(Incorporated in England and Wales under the Companies Acts 1985 to 1989 Registered Number: 2980373)

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> Share Capital Ordinary Shares of 10p each

Nominal Value £2,000,000

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Issued and to be issued fully paid Number £1,793,040 17,930,400

Heritage manufactures and supplies bathroom products and ancillary equipment to the retail and wholesale

Copies of the Prospectus dated 27 October 1995, which have been approved by the London Stock Exchange as required by the Listing Rules made under Section 142 of the Financial Services Act 1986, are available for collection only during normal busiless hours up to 1 November 1995 from the Company Amouncements Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2N 1HP and up to and including 13 November 1995 from the Company's registered office at Hentage House, 1A Princess Street, Bristol, BS3 4AG and from: Rowan Dartington & Co. Limited

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30 October 1995

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U.S. \$350,000,000 Floating Rate Debantures due 2005 in accordance with the Terms and Conditions of the Debentures, the interest rate for the period 31st October 1996 to 30th November, 1995 hes been fixed at 5%% per annum. On 30th November, 1995 interest of U.S. \$4,547916 per U.S. \$1,000 nominal

THE ROYAL BANK OF CANADA

for the period commencing 30th November, 1995 will be determined on Agent Bank and

amount of the Debentures will be due for payment. The rate of interest

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COMPANIES & FINANCE

Bayerische Vereinsbank ahead

By Andrew Fisher in Frankfurt

Bayerische Vereinsbank lifted operating profits hy 5.3 per cent to DM873m (\$623m) in the first nine months of 1995, reversing the decline seen at the six-month stage, and forecast higher profits for the full cast higher profits for the full

Mr Albrecht Schmidt, chairman, aaid he expected the more dynamic trend to con-tinue to the end of the year. The rise in profits for the first nine months of the year com-pared with a 6.6 per cent drop over the January to June

Like its competitors, Commerzbank and Deutsche Bank which reported last week, Vereinshaok has beoefited from a sharp recovery io finan-cial trading profits from DM7m to DM182m as world bond markets have recovered from last year's collapse.
The Munich-based bank also

reduced loan loss provisions by 21 per cent to DM496m. However, income from basic lending and fee business has remained flat, as at competitor banks, with margins still

Vereinsbank's net interest income was 0.5 per cent lower

at DM3.2bn, with commission earnings easing hy 2.5 per cent

The bank soid commercial loan demand was affected by the slow ecocomic recovery Mortgage banking, a large part of the group's husiness, was down from previous high levels as growth in the market tailed off, hut Mr Schmidt said the volume was still encouraging.

Mr Schmidt sald that the improved overall result reflected a more intensive effort to win new husiness; an improvement in securities trading (the rise in commission income compared with a 6 per

cent drop at the half-way stage); and the fact that last year's third quarter was weak after a strong first half. He said that growth in costs

which were 9.1 per cent higher at DM2.8hn in the nine-month period, had slowed down from the 12 per cent over the whole of 1994. The locrease in costs

reflected the bank's investment in new technology, electronic banking and expansion abroad. Analysts expect the bank's costs to cootinue rising fairly rapidly over the next year or so, haldiog down profits

JVC in the black at midway

By Emiko Terazono in Tokyo

JVC, the Japanese audio and video equipment maker, returned to the black in the half year to eod-September. It posted an unconsolidated recurring profit of Y2.5hn (\$26m) for the period, against a loss of Y2bn a year earlier.

The group also saw its operating losses decline, which it attributed to cuts in sales and administrative costs.

At the operating level, it recorded a reduced loss of Y908m, against the previous year'a Y6.8hn deficit. It said current earnings were supported by financial revenues,

JVC, which will not be pay-ing an interim dividend, said it expects to return to the black at the operating level in the second half to March.

The company posted an after-tax profit of Y447m, against a loss of Y2.9bn a year earlier. Total sales rose hy 4.7 per cent to Y271.9bp. JVC said exports rose by I per cent to Y139.9bn while domestic sales advanced 9 per cent to

Sales of consumer electronics products remained flat at Y183bn while professional and educational electronics products rose 4 per cent to Y45.4bn and electronic devices jumped 47 per cent to Y28.3bn.

The company's entertainment software division, which includes music and video compact discs and tapes, posted sales of Y13hn, up 16 per cent.

The company said earnings were squeezed by a decline in retail prices of audio and video products while the yen's strength also eroded its profit margins. The yen strength hit profits to the tune of Y9bn while discounting affected earnings by Y13bn.

For the full year, the company expects to post recurrent profits of Y4bn, against a loss of Yihn in the previous year, and sales to rise by 10.3 per cent to Y560bn on an expected dollar exchange rate of Y92.

Help sought for Greek shipbuilder

By Kerin Hope in Athens

The Greek government is expected to appoint Alpba Finance, the Greek investment house, and Samuel Montagu of the UK as joint financial advisers in a hid to rescue Hellenic Shipyards, the loss-making Greek shiphuilder.

A restructuring plan calls for Etva, the state development bank which nwas the yard, to sell a 49 per cent stake to the workers for Dr8bn (\$35m). Etva would retain the

rest of the equity. The financial advisers would he asked to prepare a husiness plan for the yard, find an loternational shiphuilder to manage it from next January and raise up to \$20m in bank financing to npgrade equip-

ment and improve cashflow. The plan must be approved by the European Commission, which has started legal proceedings against Greece for defying directives on ending state subsidies for shipyards. If it is approved, Hellenic will be allowed to write of almost Dr100hn in debts and the case against Greece will be

dropped. Hellenic's 3,000-strong workforce has opposed attempts to privatise the yard because of the joh losses that would follow. But its trade union recently agreed to cuts of 600 to 1,000 jobs when the new managers take over and has pledged to limit future wage demands to levels agreed for

Greek public sector workers. With an order book of more than Dr30bn, including building three German MEKO-class frigates under licence for the Greek navy, repairing Greekmanufacturing rolling stock for the Greek railway, Hellenic

has no shortage of work. The yard is the higgest in the eastern Mediterranean, with a floating dock for repairing ships of np to 500,000 deadweight tons.

canes should act as a brake. "My fear is about the indus-

try'a ability worldwide to withstand the pressure, with catas-

trophes happening in other regions, such as the Far East,"

said Mr Dennis Lalor, chief

executive of ICWI Group, a

Jamaican financial services group which includes insurers.

Mnre dramatte than rate increases would be moves by

insurers to pull out of covering certain areas. This is happen-

ing in Florida, where the insur-ance market is described as "a

disaster" by Mr Sean Mooney of tha Insurance Information

In New York, some insurers are threatening to withdraw hurricane coverage from areas

snch as Long Island, which

could suffer unprecedented

losses if it was struck by a

One reason why insurers are

vented companies increasing rates as fast and by as much as

they would like. But regulators

severe hurricane.

Clark to head Coles Myer board

By Nikki Tait in Rockhampton

The long battle by institutional investors to install some basic corporate governance standards at Coles Myer was finally resolved when Australia's largest retailer formally announced it was appointing five new directors.

The new recruits include Mr Nohby Clark, a former managing director of National Australia Bank, who will head the Coles board as chairman.

Mr Clark, a respected veteran of the Australian corpo- Fox - deputy chairman and

rate scene, retired as chairman of Foster's Brewing Company on Monday, having overseen that company's restructuring.

In addition to Mr Clark, Coles will appoint a further four non-executive directors. They will include Mr. Ric Chariton, who recently stepped down as head of Shell Australia; Mr Bruce Hogan, a former joint managing director of Bankers Trust; Ms Helen Lynch; and Mr Richard Allert. As previously announced, Mr Will Bailey and Mr Lindsay

non-executiva director respec tively at Coles - have resigned from the hoard, while Mr Solomon Lew, previously executive chairman, has stepped down to become vice-chairman. Three senior Coles execu-

tives, including chief execu-tive, Mr Peter Bartels, also remain on the 12-man board, as do three non-executives directors; Mr Nick Greiner, Mr Mark Leibler and Sir Robert Mathers. Shareholders will be asked to confirm the new appointments at the annual meeting on November 21.

Westinghouse warns on profits

By Richard Waters In New York

Westinghouse has issued a warning ahout the performance of two of its core businesses in the final months of

The comments came last week as the troubled US conglomerate reported a post-tax loss of \$52m for the third quarter, or 12 cents a share, compared with a profit of \$73m, or 15 cents a sbare, the year

urricanes and tropical storms have buffeted the Caribbean and US

with exceptional frequeocy and

severity this year, leaving a

lasting impression on ths

regions' insurers as well as its

Insurers are counting the

cost of a storm season which

has so far included 18 named

tropical or hurricane force

winds. The average is less than

Property Claims Services,

the US insurance information

organisation, estimates US claims from Hurricane Opal,

which hit parts of Florida, Alabama and Georgia this month,

will reach \$2.1bn. Hurricanes Marilyn, which hit the US Vir-gin Islands with particular

severity, and Erin caused insured losses estimated at \$875m and \$375m respectively,

according to PCS.

In the Caribbean, the hurricane season has been the most

active since records began.

Storms have devastated sev-

eral islands, mainly in the north east of the region. Build-ings have been levelled in

Antiga, Barbuda, St. Martin, and St. Thomas in the US Vir-

gins.
There has also been exten-

sive damage to parts of Puerto Rico, Anguilla and St Kitts,

while the banana farms on

Dominica were destroyed and

those in neighbouring islands

landscape.

10 a year.

Mr Michael Jordan, chairman, said: "While we expect to have a strong fourth quarfer, it now appears that the performance of the power generation and energy systems units will fall below our earlier esti-

However, he called the performance of the company's hroadcasting, refrigerated transport, furniture and electronic systems divisions "outstanding".

Orders in the energy systems division were down 39 per cent from a year ago, while operat-ing profits were \$55m lower. partly because of the legal set-

Power generation registered a 13 per cent drop in revenues and operating profits fell \$58m. a decline in revenues from maintenance.

Results in the three months to end-September were affected by a \$120m restructuring charge and a \$45m legal settlement, offset in part by \$115m gain from an asset sale.

MORGAN STANLEY & CO. INDOSUEZ CAPITAL

INDOSUEZ CAPITAL

ISTITUTO MOBILIARE ITALIANO S.p.A.

LEHMAN BROTHERS

LEHMAN BROTHERS

PARIBAS CAPITAL MARKETS SCHRODERS UBS LIMITED BNP CAPITAL MARKETS LIMITED ABN AMRO HOARE GOVETT

ARGENTARIA BOLSA BANCA COMMERCIALE ITALIANA CREDIT LYONNAIS SECURITIES CREDITO ITALIANO

BARCLAYS DE ZOETE WEDD LIMITED DEUTSCHE MORGAN GRENFELL DRESDNER BANK - KLEINWORT BENSON

All these securities having been sold, this onnouncement oppears as a matter of record only.

20,700,000 Shares

SGS-THOMSON MICROELECTRONICS

Common Shares

Global Coordinator

MORGAN STANLEY & CO.

Co-Global Coordinators

ISTITUTO MOBILIARE ITALIANO S.p.A.

Price FRF 216.43 a Share

U.S.\$43½

7.245.000 Shares

This portion of the offering was offered outside the United States and Canada by the undersigned.

ROBERT FLEMING & CO. LIMITED ISTITUTO BANCARIO SAN PAOLO DI TORINO S.p.A. LAZARD FRERES ET CIE

NATWEST SECURITIES LIMITED OVERSEA-CHINESE BANKING CORPORATION LIMITED SOCIETE GENERALE SBC WARBURG

13,455,000 Shares

This portion of the Offering was offered in the United States and Canada by the undersigned.

MORGAN STANLEY & CO.

LEHMAN BROTHERS

ALEX. BROWN & SONS A.G. EDWARDS & SONS, INC. CS FIRST BOSTON

DONALDSON, LUFKIN & JENRETTE LAZARD FRERES & CO. LLC

GOLDMAN, SACHS & CO.

J.P. MORGAN SECURITIES INC.

PAINEWEBBER INCORPORATED SALOMON BROTHERS INC

COWEN & COMPANY

MERRILL LYNCH & CO.

MONTGOMERY SECURITIES

ROBERTSON, STEPHENS & COMPANY SCHRODER WERTHEIM & CO.

SOCIETE GENERALE

SMITH BARNEY INC.

RAUSCHER PIERCE REFSNES, INC.

ARNHOLD AND S. BLEICHROEDER, INC.

FAHNESTOCK & CO. INC.

SANFORD C. BERNSTEIN & CO., INC. FIRST OF MICHIGAN CORPORATION

GRUNTAL & CO., INCORPORATED JEFFERIES & COMPANY, INC. LEGG MASON WOOD WALKER McDONALD & COMPANY

NEEDHAM & COMPANY, INC. SOUNDVIEW FINANCIAL GROUP, INC.

October 1995

\$150,000,000

due 1996 Notice is hereby given that the notes will bear interest at 7.0625% per annum from 26 October 1995 to 26 20 October 1995 to 26 January 1996. Interest payable on 26 January 1996 will amount to 5177,53 per \$10,000 note and \$1,775.27 per \$100,000 note. Agent: Morgan Guaranty Trust Company

BANCA DI ROMA

ECU 200,000,000 Floating Rate Depositary Receipts due 1997

in accordance with the terms and conditions of the Receipts, the interest rate for the period 31st October, 1995 to 30th April, 1996 has been fixed at Suth April: Isse has peen house at 6.0625% per annum. The interest payable on 30th April; 1998 against Coupon No 9 will be ECU 306.49 per ECU 10,000 nominal and ECU 7,662.33 per ECU 250,000

Principal Paying Agent and Agent Senk ROYAL BANK OF CANADA

Residential Property Securities No. 1 PLC £200,000,000

Mnrtgage Backed Floating Rate Notes 2018 **Notice of Partial Redemption**

S.G. Warburg & Co. Ltd. announce that Notes for the nominal amount of £3,400,000 have been drawn for redemption on 30th November, 1995, in accordance with Clause 5(b) of the Terms and Conditions of the Notes. The distinctive numbers of the Notes drawn, are as follows:-

1220 1240 1262 1286 1306 1326 1350 1374 1400 1444 1467 1487 1513 1535 1557 1380 1603 1624 1672 1695 1716 1740 1769 1790 1815 1839 1859 1902 1922 1945

On 30th November, 1995 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of: S.G.Warburg & Co. Ltd. 2 Finsbury Avenue, London EC2M 2PP or one of the other paying agents named on the Notes.

Interest will cease to accrue on the Notes called for redemption on and after 30th November, 1995 and Notes so presented for payment should have attached all Coupons maturing after that date. £65,000,000 nominal amount of Notes will remain outstanding after 30th November, 1995.

30th October, 1995

3 to publish a survey of

nitiative

extensively damaged.

Preliminary damage estimates for the Caribbean have reached \$2.3hn, of which about 60 per cent is expected to have been covered by insurance pol-Already, the total cost of US

storm damage is the highest since 1992, when Hurricane Andrew - the world's costliest natural catastrophe - caused \$15.50n insured losses. The ripple effects on insurers and reinsurers (which specialise in providing cover to insurers against big losses) have yet to be quantified accu-

rately hut will be spread world-



Winds of change in storm insurance

Royal Insurance, the UK based insurer, says its losses from Hurricanes Marilyn and Luis will he £20m to £25m. Lloyd's of London is also expecting claims running into tens of millions of dollars from Marilyn but says It is too early to quantify Hurricane Opal

However, the total hill is not yet causing insurers to worry overly about this year's profits. Since Hurricanes Andrew and Hugo in 1989 (which caused \$4.2bn in damage), underwrit-ing techniques have improved, premium rates increased and insurers are becoming more sophisticated at gauging and controlling exposure to risk.

The new generation of Bermuda-based catastrophe reinsurers, for instance, into which more than \$4bn of capital has flowed since 1992, have not publicly estimated possible losses. But they are playing down the storms' impact. As Mr Herbert Haag, chief execu-tive of Partner Re, puts it: "It will not be somathing that will

rob my sleep." More worrying for insurers are signs that this year's hurricane season is part of a steep the back of insurers' increased prolitability. This year's burnichange in climatic conditions after a period of relative calm.

In the 40 years before 1970, hurricanes of category three or above (winds in excess of 110 miles per hour) hit the US mainland on average about once a year, according to the New York based Insuranca Informatioo Institute.

Information institute.

In the following 20 years that fell to once every two years. But Hurricane Gilbert in 1988 (which caused \$1bn of damage in mainly Jamaica and the Cayman Islands), Hugo. Andrew and this year's storms appear to herald a return to

pollution has had a significant impact on weather patterns.
The fact that tha figures are returning to historic levels, rather than reaching new peaks also undermines the global warming theory.

is costing more as more expen-sive buildings are constructed, more people live nearer coasts, and more buy insurance. One consequence is upward pressure on premiums. Despite rises since the late 1980s, some

rates have been softening on

Caribbean governments are worried that lack of affordable reinsurance cover will curh development. withdrawing cover, in the US at least, may he restrictions placed on policy terms by state regulators, which have pre-

are also introducing legislation appear to nersis a return to more "normal" frequency. Global warming may be one explanation. Scientists, bow-ever, are divided on whether

Hurricane damage, however,

restricting the speed at which coverage can be withdrawn. Many observers and insurers argue that the problem has gone beyond regulatory issues. Among Caribbean countries, there are calls for governments to speed up the introduction of stricter huilding codes and to prevent developers from using catastrophe-prone land.
In the US, schemes have

been introduced in Florida and Hawaii which, by pooling resources, act as catastrophe funds to spread risk state-wide. But protection is not 100 per cent and pressure is growing for the federal government to take a more active role.

> Ralph Atkins and **Canute James**

BRISTOL & WEST Floating rate notes

JPMorgan



FINANCIAL TIMES



anada has a reputation for being nice-but-worthy and, as an investment area, it has seldom set the pulses racing.

But today'a independence referendum in Quebec could cause turmoil in Canadian bonds and may prompt some vigorous debate between bondholders and the Canadian

Early opinion polls appeared to indicate a victory for the No camp but more recent samplings have shown the secessionist camp holding a slight

As a consequence, the Canadian dollar and bond markets have gone into retreat, investors have sold shares in Quebec-based companies and Quebec citizens and businesses are shifting assets and bank

accounts out of the province. "A yes vote would prompt a very sharp sell-off in the Canadian bond market", said Ms Katy Peters, senior economist at Daiwa Europe.

The main problem is likely to be the massive uncertainty which will follow a separatist vote, Pro-secessionists say they will negotiate a new deal with Canada: if, after 12 months, they have not reached agreement, they will go their own

One particular problem is how to divide up tha national debt between Quebec and tha



Global Investor / Philip Coggan

Fear and loathing in Canada's result

Year

Bonds 3-5 year Week Month

rest of Canada. Canada'a debt-to-GDP ratio is expected to be around 73 per cent this financial year, although that climbs to 100 per cent if all the provinces are included.

The Francophone province has around a quarter of the national population but tha separatists are suggesting that an independent Quebec should take on only 17-18 per cent of the total debt.

Negotiations on this issua could be fraught, especially as Quebec already carries provin-cial debt of C\$96bn, equivalent to around 58 per cent of its own gross domestic product. A unusually rosy study by Mr Albert Gordon, an advisory director to PaineWebber, estimated that, in the worst case, an independent Quebec would have a debt burden equivalent to 108 per cent of its gross

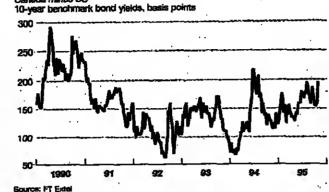
gets an 11.7 per cent share of deral assets However, a study by the CD Howe Institute, a Torontobased thinktank, said that in a

domestic product. This

assumes that Quebec takes on

22.8 per cent of federal debt but

Yield spread



"best case scenario", Qnebec would have a debt-to-GDP ratio of 106 per cent and a budget deficit equivalent to 9 per cent of GDP. While there are worse cases in the developed world, these are pretty hairy figures and hardly make Quebec debt attractive.

But even assuming that Canada and Quebec could come to some sort of agreement on the amount of debt to be taken on, how would such a transfer actually be accomplished? Would investors find that onein-four of their Canadian government bonds anddenly became Quebec bonds? How would the maturity

One can certainly imagine that international investors would be aggrieved, and demand compensation, if their

structure and coupon profile be

A2/A+ by the agencies).

will not be swapped into Que-An alternative (and simpler)

province and they know they

Malawi this

Total return in local currency to 26/10/95

0.00 0.04 2.75

0.49 6.50

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Source: Cash & Bonds - Lehman Brothes, The FT-Actuates World Indices are owned Goldman Sechs & Co. and Standard & Po

Canadian bonds were compul-

sorily replaced by Qnebec

bonds of lower credit quality

(the latter are currently rated

Ms Peters says there are

signs that some investors are

brving bonds issued by

Ontario, since it is the larges

approach would be for Quebec; to pay the Federal government each year sufficient funds to cover its share of the national debt. But that would lower the credit quality of Canada as awhole, since it would leave the way open for disputes and potential Quebec defaults in

Further uncertainty arises maintain the Canadian dollar.

It is not clear how long this would last since, as many UK Europhobes will attest, it could be very difficult to run an independent economic policy with-

out a separate currency. All these issues have taken their toll on Canadian bonds, with the spread over US Treaauries widening to 190 basis points at the 10-year level. But markets may not really have priced in the possibility of a complete breakaway; spreads have been as wide as 300 basis

points in the past.
Some investors seem to be counting on the undecided members of the electorate to

Ms Peg Hadzima, director of global bonds research at Scudder Stevens & Clark in Boston, says that "I think that rational behaviour will prevail at the polls as it has in the past. From the distress levels in bonds seen last week there

may be a buying opportunity." Daiwa Europe's Ms Peters says that if there is a Yes vote "spreads will initially widen from the separatists plan to ; substantially, but then narrow at the short end as investors

work out that it will take some time to negotiate a deal. Conversely, a no vote will be greeted with relief, with spreads narrowing, but then investors will realise that a narrow victory means the issue will come up again."

According to the Bank Credit Analyst, in the event of a Yes vote, "capital markets would at a minimum force Canada to eliminate its dependence on foreign capital via punishingly high interest rates and an extremely undervalued currency. Secondly, as in Mexico, domestic capital flight would play a key role in driving down the Canadian dollar. Quebec has no power to prevent capi-tal flight before it becomes a

country. A aeparatist vote might prove an interesting financial experiment, albeit one which could be painful for bond

They have suffered from political change in the past, of course, notably when Communist governments took over in

Russia and China. But it is hard to think of a modern example of a democratic country, active in the financial markets, aplitting itself in two.

With separatist movements still active in the world, nota-bly in the United Kingdom, Quebec could prove a useful test case.

COMMODITIES

Richard Mooney

Aluminium trade gathers

issuers, investors, insigh

and ideas. All of which w

Impressively.

Members of the Aluminium Federation should have plenty to talk about when they gather in London on Wednesday for their annual dinner. During last week's annual London Metal Exchange jamboree leading analysts of their industry queued up to give their assess-ments of the market prospects for aluminium (and all the other base metals).

Mr Tony Bird of the Anthony Bird Associates consultancy thought the metal's price would not fall much further. but neither would it rise much

Adams of LME broker Rudolf Wolff agreed that further falls were unlikely but was much more bullish, seeing a move to \$2,200 a tonne (30 per cent above the present level) late next year, and still more bullish was Mr Wiktor Bielski of

Bain and Company, part of the

Deutsche Bank group, who saw

the price spiking to \$5,500 a

in the near future: Mr William

tonne before 1998. Another likely topic of conversation is the looming prospect of capacity restarts follow-ing the lapsing of last year's

international "memorandum of understanding" on restraining production. Other events this week

include the four-day annual assembly of the Association of Natural Rubber Producing Countries, beginning today in Singapore; and delegates there will have at least half an eye on the meeting of European Community foreign ministers in Luxembourg today and tomorrow, where a decision is due to be taken on signing the new, price-stabilising Interna-tional Natural Rubber Agree-

On Wednesday the world's first pea futures contract will start trading at the Winnipeg Commodities Exchange, On the same day a three-day conference on Mining and Mineral Resources Policy in the Asia-Pacific region begins in Canberra and the five-day annual session of the International Lead and Zinc Study Group concludes in Geneva. Also con-

cluding on Wednesday is the three-day Indochina and Myanmar (Burma) Mining Congress in Bangkok.



ity", which provides financial assistance to developing countries that are trying to reform or stabilise their economies. Unfortunately history suggests it may not do any good. The ESAF is supposed to make it easier for countries to undertake structural reforms by providing subsidised loans which will tide them over any balance of payments problems that might otherwise blow them off course. It was set up in the late 1980s, as the successor to the earlier "structural adjustment facility". In total about \$8bn has been dis-

bursed to almost 50 countries. Malawi is due to receive about \$70m over the next ars. Like all ESAF loans, it will carry a belowmarket interest rate of 0.5 per cent and have to be paid back between 5% and 10 years after

Malawi is certainly in need of assistance. The country's financial position worsened rapidly early last year as tax and spending policy was loosened in the run-up to its first multi-party elections in May. The government financed this pre-election spree by bor-

rowing from the banking sys-

tem. Together with a drought and sharp fall in the country's currency, this pushed inflation to 66 per cent by the end of the year. National ontput meanwhile fell 12 per cent, an even sharper decline than Mexico suffered in the wake of its financial crisis this year.

ESAF money always comes with onerous strings attached. Under the economic strategy agreed with the IMF, the Malawian government aims over the next three years to achieve economic growth of more than 4.5 per cent a year,

Economics Notebook / Robert Chote

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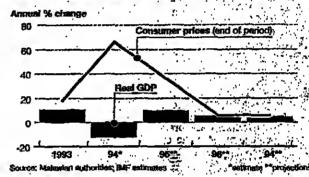
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Difficulties of assessing ESAF

Malawi: a suitable case for treatment?



to cut inflation to 5 per cent 19 mostly African countries and to achieve a sustainable that had undertaken ESAF balance of payments position. .programmes by the middle of To that end it aims to cut gov ernment borrowing sharply

and accelerate privatisation. "Early restoration of fiscal discipline will be crucial to Malawi'a financial stability. In view of the important role of external financing, a strong commitment to the implementation of the program will be essential to avoid slippages that could undermine donor confidence and impede timely disbursements," the IMF said

when the help was agreed. But will it work? The international community certainly has confidence in ESAF. The IMF's annual meeting in Washington agreed earlier this month that the scheme should be made permanent. The repayment of existing loans means ESAF should become self-financing from 2005 onwards, although extra

funds will have to be secured to keep it going until then. The Fund evaluated ESAF'a performance in 1993*. Not entirely surprisingly, its conclusions were broadly positive. The study looked at the

2. It found that the coun tries involved had reduced the growth of their domestic credit, raised real interest rates and depreciated their -real exchange rates - boosting competitiveness. They had less success cutting govern-

ment borrowing, however. The study found that the performance of most ESAF participants improved on a number of indicators, although there were some outright failures. The programs were on average associated with stronger export growth (although this did not feed through to reductions in the current account deficit as a proportion of national income). Around half the countries also saw their external viability improve.

IMF help is often interpreted as a "seal of approval" which should encourage other investors and donors to put money into a country. But the evidence that ESAF arrangements have this catalytic effect is mixed. The 1993 study suggested that net capital inflows fell in almost as many ESAF-program countries as

Tony Killick, research fellow with London's Overseas Development Institute, argues that if donor. countries have been persuaded to support the renewal of ESAF by the Fund's report, then they may have been misled. He argues that it is far from clear, for example, that a risa in average economic growth rates from 2.1 per cent before an ESAF program to 2.8 per cent after can be taken as evidence of the scheme's success given the small number of countries involved.

Mr Killick also argues that it is difficult to draw firm conclusions about the success of ESAF because the vigour with which the programs are implemented varies widely from country to country. He argues that the evidence "provides little support for the claim that those which secured the greatest progress towards viability undertook the strong measures". Improvements in country performance could also come from other sources than ESAF, such as debt write-off, changes in export prices or better weather.

The creation of ESAF in 1987 was a welcome recognition that many low-income countries needed an extended period of subsidised financial assistance if deep-seated balance of payments problems were not to derail economic reform. The valua of the help provided remains difficult to to assess, however.

This lack of evidence for ESAF's success has not prevented its extension being agreed in principle. But it remains to be seen whether it will prevent the raising of the finance which is needed to

achieve that objective. *Schadler et al, Economic adjustment in low-income countries, Occasional paper 106, IMF 1993.

**Killick, IMF programmes in developing countries, Rou-

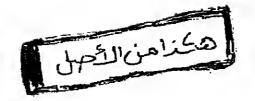
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NATIONAL AND REGIONAL MARKETS Figures in parentheses show number of lines of stock Currency Index 115.04 108.81 124.74 88.02 87.32 181.47 143.97 109.25 131.44 159.14
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INVESTMENT BANKING. FROM



EMERGING MARKETS: This Week

The Emerging Investor / Ted Bardacke

Problems of trust in Bangkok

A scheme intended to stimulate additional foreign investment in the Thai slock market has so far had the opposite effect.

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But those investors who lost out last week during the gen-eral sell-off of shares specifically set aside for foreign investors should not fret too much: premiums on foreignregistered shares will still be a permanent fixture on the Thai bourse.

Foreign premiums arose because overseas iovestors could not hold more than 25 per cent of Thai hank and finance companies, or more than 49 per cent of other companies. Above that limit, foreigners who want to huy ofteo pay a premium due to the limited supply of shares available for foreigners. For some of the more popular companies among foreign investors, this premium can run as high as 50

Complaints that the extra expense of getting into the market was holding back foreign participation led Thai authorities to consider ways of getting around the foreign ownership limits. After more than two years of negotiations they have come up with a plan that would skirt the limits by setting up Thai trust funds to bold local stock for foreigners.

Theoretically, the trust funds should wipe out the foreign premium by giving everyooe equal opportunity to buy all shares. This explains the panic

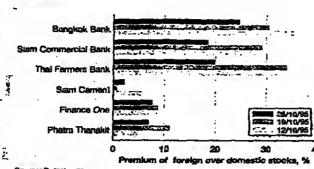
selling during the week when the plan was announced - in spite of the fact that the regulations governing trust funds must still wind their way through several stages of the notoriously slow Thal bureaucracy before becoming law.

The finance minister, Mr Surakiart Sathirathai, has made approval of the trustfunds a top priority, but the instability of the present government means he may not be around long enough to guide the trust funds to the implementation stage, probably sometime in early 1996.

Even if the trust funds are implemented, analysts are unanimous in the belief that the foreign premiums will remain, mainly hecause so many investors will be ineligible to use the funds due to regulations in their home markets. Mr George Morgan, director of H.G. Asia and president of the foreign brokers association in Thailand, estimates that as many as 80 per cent of all current foreign investors in Thailand will not be able to

use the new vehicle. Reasons for ineligibility fall into three main categories. Investors in the trust fund will have oo voting rights in the underlying equities except in extremely limited circum1. stances. This will prevent many US institutional investors, including pension funds,

from participating. Other funds, especially in the UK, are prohibited by



trustees from investing in mntual funds and unit trusts that are not diversified. As the holdings of the Thai trust funds will be limited to one company each, many fund managers will have to ask for a special exemption in order to take advantage of the oew

 Some custodian banks may oot be willing to accept the paper issued by the trust funds as proof of legal ownership of

the local share. While demand may be low, there will also be limits on the supply side as well. That companies will join the scheme on a voluntary basis and determice the number of local shares eligible to be bought hy the trust. While officials at the Stock Exchange of Thailand say most companies bave expressed interest in joining.

banks could be forced to keep

the number of shares in the trust fund as low as 5 per cent as a result of regulations preventing any one person from owning more than that

Other companies may choose not to participate at all in order to make money through a future rights offer with a foreign tranche.

Some companies are under stood to be worried that putting their shares in a fund with no voting rights could alter the balance of power among the voting shareholders, thus complicating board nominations.

Some fund managers who are not bound by the voting rights and other restrictions already own local shares through special holding companies or "street" custodians. One Houg Kong-based fund manager says he will stop using this quasi-legal set up

D-Mark was unwound after

Elsewhere, markets will be

dane matters.

for granted.

and move into the trust funds once they are available. The manager expects people

like him, rather than those

investors who hold foreign-designated shares, to snatch up most of the trust fund shares. Hence the conventional the - that foreigo premiums will fall because investors will switch out of foreign-registered shares into trust funds - may

prove to be a fallacy. Analysts forecast that, while they will remain, the introduction of the trust funds means that huge foreign premiums are likely to become a thing of

Nevertheless, there may be a slight rebound in the mediumterm as investors realise their implementation is still some time away. In the longer-term local shares should climb a bit due to higher liquidity.

In the meanwhile, and until they can figure out if they are eligible to purchase the new trust funds, some fund manage ers are simply choosing to sit oo the sidelines. "Everyone took something of a hit and oow we are trying to minimise the damage," says Mr lan Beattie, a fund manager with Royal Insurance Asset Management. "If everything goes smoothly we should be alright, but if implementation drags on, then the foreign premiums will not rebound, nor will the local price appreciate. I am thinking of getting into Thai coovertible bonds as a substitute for a

Mexico

The Mexican peso suffered one of its greatest falls of the year last week on worries about the government's ability to control inflation and help bring about a recovery to the country's severe recession, writes Daniel Dombey in Mexico City.

On Thursday, the peso closed at 7.235 to the dollar, down more than 8 per cent from 6.65 at close of trade the previous week. The IPC index, the leading stock market indicator closed at 2.187 points, down more than 6 per cent from the previous Friday.

However, bargain hunting helped both the currency and stock market make up some of the lost ground on Friday. hringing the peso to 7.09, and the IPC to 2,246.

Earlier in the week third-quarter results, relatively strong for export-oriented companies, were largely swept aside by negative sentiment about macro economic

"You have had such a bad environment that companies have come out with good results and yet seen their stock fall 5 per cent or more the same day," said Mr Felix Boni, at James Capel in Mexico City. The peso had been unsettled

through the preceding month by concerns about the government's budget next year, to be announced by November 15, and perceptions of administration drift. Interest rates have steadily climbed since mid Sentember, to stand at more than 42 per cent in primary auctions for 28 day government paper. Interest rates in secondary

markets for government paper

World (362) ..

Letin America

Argentina (23)

Brazil (23)

Mexico (24)

Pen (15)

Greece (20)

Pentugal (23)

Europe (97)

Indonesia (32)

Mafaysia (22) Pakistan (16)

Thailand (26)

Asia (163)

Philippines (15)

Korea (23)

Asia

Turkey (21) South Africa (33)

Baring Securities emerging markets indices

-6.14

-20.98

-2.18 -7.84

-116.47

-11.03

-0.49 -4.29 -1.58

+0.80

+2,03

-10.93

27/10/95

_140.55

176.47

188.60 63.22

107.54

155.15 220.70

252.04

towards the end of the week, partly as a result of the knock-on effect of uncertainties regarding

News round-up

went still higher after the

publication of disappointing

inflation figures for the first half of the month. Investors

concerned about the terms of

economic recovery ne xt year.

also became particularly

agreement on wages and

Mr Rodolfo Navarrete.

stockbroker in Mexico City.

aid: "So far institutional

investors have just been

watching events, without

moving much themselves."

Shares and trading volumes

Growth Fund, writes Imogen

Regent Kingpin, a UK fund

manager and minority shareholder, had made a hid to

Investors had been nervous

assets, worth some \$600m, had

take management control of

over the implications of a possible sale of the fund's

Regent Kingpin won, in a

volume is only \$45m.

market where average daily

But prices took a tumble

-4.19

-10.62

-11.03

Month on month

-5.94

-19.6B

-12.63

-11.87

+3.88

-13.66

Monday of the GT Chile

Mark in Santiago.

the fund.

were up sharply at the start of

the week, following an EGM on

prices, and prospects for

analyst at Vector, a

Chile

the "pacto," a general

Mexico. Domestically prices were boosted by rumours that only one of two projected gas pipelines from Argentina would now go ahead. Transgas, one of the two rival consortia involved, announced that Entergy of the US, one of its three major clients, had withdrawn from the \$690m project. The news fed market speculation that Transgas would not now proceed.

Debt Fund

An emerging markets debt fund, believed to be the first such fund to be listed on the Londoo Stock Exchange, is to launched next month. Baring Asset Management will manage the Sovereign Deht Trust, sponsored by Greig Middleton. The trust, incorporated in the Irish Republic, will invest mainly in sovereign debt, while a proportion will also be in

· Edited by John Pitt. Further coverage of emerging morkets appears daily on the World Stock Markets page.

Year to date movemen

-32.90

-24.97

+74.54

-28.73

+16.16

+31.43

+19.72

+9.84

-30.09 -1.77 -56.23 -6.46

-11.05

-15.72 -11.80

-35.24

+18.60

+41.29

+11.02

+20.18

+8.50

+10.92

-22.91

-10.66

+8.78

Brady bonds.

-4,05

-10.03

-16.65

-9.31

+8.85

+3,49 -3,62 -7,12

CURRENCY MARKETS

All eyes on the referendum in Quebec

The Canadian dollar is hardly ers are likely, at the lest a luminary of the currency minute, to make their decision

According to the Bank for International Settlements' 1995 survey of the foreign exchange markets, it is involved in only about three per cent of overall

turnover. But this Cinderella status will count for little if the Quebec electorate votes today for

separatioo from Canada. Such ao outcome could unleasb on world financial markets a similar blow to that delivered last year by Mexico. History records that waverto cast their vote in favorif of

the status quo. But if the vote favours separation, then a tidal wave of Canadian dollar sales can be anticipated.

appear to be the result of foreign investor selling.

selling pressure ready to be released. If this results in all foreign investors running for the exit at once, the currency cannot but fall sharply.
With the Mexican example

fresh to hand, it is impossible to believe that the coosequences of financial dislocation in Canada would oot contaminate the rest of the currency markets.

victim.

But a similar melt-down to that seen in the first quarter seems inconceivable, if only because the Japanese and German monetary anthorities will fireworks, then traders will Canadian dollar

have to return to more mun-One focus will be on Europe. 1.32 ----At the tail end of last week, some of the recent rally in the

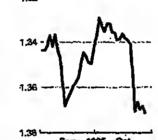
developments in Italy and Although it came under pres-France both dented the "Eurosure a week ago, this did not Last time the dollar was the disintegration" thesis. No-one will he taking the durability of this development

So, in the event of a oo yote, there will be a lot of pent-up not sanction a replay.

If Canada does not produce

looking to the US employment report, out on Friday, for hints at how mooetary policy is likely to develop.

Against the US dollar (C\$ per US\$)



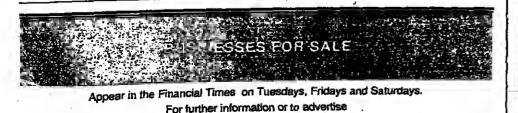
Sep 1995 Oct .

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates are the average of buying and selling rates except where they are shown to be otherwise. Mysome cales travel been calculated born those of foreign currencies to which they are shown to be otherwise. Mysome calculated born those of foreign currencies to which they are tied. Pair Fluoring (Balboo) neo (Mrs) (Gastraning (New Sol) Phant) & Spertings (PLS) (Coty) & Spertings (AUS S) (Arjum's (Lish)
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in this section please contact Lesley SumnerTel: 0171 873 3308 Fax: 0171 873 3064

Türkiye Cumhuriyeti (The Republic of Turkey) U.S.\$255,000,000

Tranche A: U.S. \$85,000,000 Floating Rate Notes Due 1996 Tranche B: U.S.\$85,000,000 Floating Rate Notes Due 1997 Tranche C: U.S.\$85,000,000 Floating Rate Notes Due 1998 Notice is hereby given that the Rate of Interest for the Interest period October 30, 190 to rent 30, 190 to have 30, 190 to ha

By: Cithank, N.A. (Issuer Services), Agent Bank October 30, 1995

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AIR CANADA

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NOTICE OF FULL REDEMPTION AND TERMINATION OF CONVESSION RIGHTS The Bank of Tokyo, Ltd. 0.5. \$109,009,000 3 3/8 Per Coat. Convertible Boo Sup 2004 (the "Bonds")

NOTICE IS HEREBY GIVEN that NOTICE IS HEREBY GIVEN that, in accordance with the provisions of the Trust Deed dated 7th March, 1989 between The Bank of Toloro, Ltd. (the "Company") and Bankers Trustee Company Lamed as Trustee, the Company has elected to exercise its rights to, and shall, redeem on 30th November, 1995, all of its outstanding Bonds (the aggregate amount of which was U.S. \$72.405.000 as of 20th October, 1996) at a redemption price of 102 1/2 per cent.

thereto maturing on or subsequent to 31st March, 19% at the principal office to the city melicated below of any of the following Paying Agents: Bank of Yokyo (Schweiz) A.G. in Zurisch

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On and after 30th November, 1995, neerest on the Bonds will cease to ac-

For the information of the bondholders, the Conversion Price (as defined in the Terms and Conditions of the Bonds) of the Bonds as at the date bereof is 11,772.90, the Closing Price (as defised in the Terms and Conditions of the Bonds) on the Tolyto Stock Buchange of the Bonds) on the Tolyto Stock Buchange of the Bonds on the Tolyto Stock Buchange of the Bonds of common stock of the Company, as at 24th October, 1975 was 17,530 and the rate of exchange applicable upon conversion is 172.76 of U.S. 51.00. Each bondholder who wishes to convert his Bonds should deposit his Bonds should deposit his Bonds though of the Conversion Agents accompaned by a notice of conversion (the isom of which notice is available from any of the Conversion Agents). SUCH CONVERSION EIGHTS WILL TERMINATE ASTO ALL BONDS ATTHE CLOSSOF SUSINESS ON 30TH NOVEMBER, 1995.

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Trust Company
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NEW YORK

WORLD BOND MARKETS: This Week

The bond market had a see-saw week, ending with the yield on the long bond barely changed at 6.35 per cent. That was in spite of indications that the economy is growing at a much faster pace than had been expected, putting off the chance of an interest rate cut

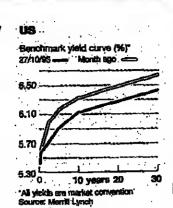
Open Market Committee. Stronger than predicted durable goods orders, reported on Thursday, sent the market lower. That was reinforced on Friday, when third-quarter gross domestic product growth was estimated by the Commerce Department at 4.2 per cent annualised, well above

at least until the December 19

meeting of the Federal Reserve

expectations of 2.5 per cent. Although the market reacted badly initially, bond prices recovered sharply in the afternoon. Political developments in Europe strengthened the dollar, which boosted the bond market.

Even so, bonds still have to surmount any challenges posed by the continuing



Maggie Urry

wrangling over the budget deficit and the debt ceiling. This week will give the first

clues as to how the economy is faring so far in the fourth quarter, with the October employment statistics due on Friday. The median forecast, according to MMS International is for the unemployment rate to be unchanged from September's 5.6 per cent. But a rise in hours worked and earnings may give

cause for concern.

After an eventful week, UK UK gilts are expected to spend the Benchmark yield curve (%)* next few days in a narrow 27/10/95 --- Month and --range, tracking other markets in the absence of the release of important domestic data. The market heaved a sigh of relief last week over the highly 7.50 successful auction of £3bn of 20-year gilts, enabling prices to 7.00 regain soma of the ground lost disappointing 10-year auction. 6.50 20 veers supported by a downbeat CBI

Conner Middelmann

spread; any significant strength will be absorbed by further [Bank of England tap sales of gilts); and background problems over funding, the budget and politics hava not disappeared".

Nevertheless, he predicts, "gilts will remain well supported, given that data continues to point to a weaker real economy, to be reinforced by Wednesday's release of the October Purchasing Managers'

FRANKFURT

With German bonds benefiting from a slowdown in the economy and modest inflation both trends were confirmed last week - the yield on 10-year Bunds has dropped to 6.50 per cent from 6.55 per cent since mid-October. But some analysts believe the macroeconomic trends would have justified a stronger price performance, with the yield down to around 6.45 per cent. Inflation in west Germany remained at 1.6 per cent in October, which Mr Holger Fahrinkrug, economist at

expects to be maintained until the end of the year. "No substantial rise is seen in the first half of 1996 and only towards the end of next year will west German inflation rise towards 2 per

Union bank of Switzerland,

cent," be says. The six main economic institutes confirmed expectations of a growth slowdown last week. But uncertainties remain about the likely strength of private

Germany Benchmark yield curve (%)* 6,00 5.00 4.00

10 yrs 20

Andrew Fisher

consumption, the extent to which inflation can be kept down and the Bundesbank's own policy on money market rates, says Mr Thomas Kurtz, bond analyst at Bayerische Hypotheken und Wechsel

These factors have put a brake on the rise in German bond prices, which have thus moved more in line with weaker US Treasury bonds and should continue to do so this

TOKYO

While the long end has seen a lack of buying interest among institutional investors, short-term rates have been affected by the expanding 'Japan premium", the extra funding cost for Japanese banks in the eurodollar market.

To counter rising costs of overseas funding, the Bank of Japan continued to inject funds into the domestic money markets last week.

On Thursday, it provided Y1,200bn - a sum exceeding the day's projected fund shortage of Y690bn - by buying commercial bills.

The Japan premium is the only thing that people talk about," says Mr Cameron Umetsu at UBS Securities. Dua to the rise in domestic liquidity, banks have funded themselves on the domestic money markets, converting the capital into dollars. Similar money market operations are expected to continue as long as the "Japan premium" persists.
"The problem is likely to

Benchmark visid curve (%)* 200 1.00 -

Emiko Terazono

017

continue since Japanese banks increase their funding towards the end of the year and interest rates tend to rise," said a Japanese financial sector official.

Meanwhila, concern over the financial system may lead to an increase in corporate bond. supply. Domestic corporate bond issues in the first half of the business year totalled Y2.660bn, some 80 per cent of the previous year's total

Government bonds

Consensus of gloom on outlook for Italy

LONDON

following the previous

The resulting rally.

Industrial Trends survey,

reversed the recent spread

widening against Germany.

The 10-year gilt yield spread

over its German counterpart

ended the week at 170 basis

the start of the week.

points, down from 184 points at

However, according to Mr

Andrew Roberts, gilts analyst

at Union Bank of Switzerland,

"any further outperformance

reasons: bund into gilt trades,

will be difficult for for three

put on around anction time.

are likely to be unwound at

around 170 basis points [yield

Last week, the Italian market gave a typical performance, defying forecasts at every turn. In the first half, bonds were cheap and looked set to get cheaper, forcing investors to wonder when to buy.

Then Mr Lamberto Dini, the prime minister, promised his resignation and secured a reprieve for his government, prompting a rally in bond prices and leaving traders to question whether the recovery had gone too far and when they should sell.

"It is a notoriously volatile market. With Italy it is a world of shifting probabilities - you can never say this will definitely happen, only this is more likely to happen than that," says Mr Michael Dell, bond analyst at UBS.

Such volatility is likely to continue, while a number of uncertainties hang over the Italian economy. The political crisis has been postponed, but it looks set to return within months, if not weeks. The budget still faces a number of bur-dles - Italy's future in a European single_currency system and the direction of monetary ernment bonds, or BTPs.

Such looming concerns have bred an unusual consensus about a traditionally unpredictable market: the downside far outweighs the upside on Italian bonds. Opinion is distinguished only by different shades of gloom.

Mr David Roche, president of Independent Strategy, the London-based research firm, is the gloomiest of them all. In a recent article in Euromoney magazine. Mr Roche predicted that the Italian risk premium, the benchmark Italian bond yield spread over bunds which closed at 546 basis points on Friday, will widen to over 700 basis points, Mr Roche argues that "the

growing realisation that Emu [European economic and monetary union] will not happen means that the markets will adjust Italy's risk premiums to the sky ... (and even if it does happen] it certainly will not include Italy". He also has doubts about the

fundamentals of the Italian economy. While Mr Dini's 1996 budget assumes interest rates

falling to 8.5 per cent by the end of next year, Mr Roche expects them to be up at 11 per cent. Official inflation forecasts are for 3.5 per cent, but producer prices are rising at 9.2 per cent per year and CPI is at

5.8 per cent. In the more medium-term the upside is limited by the progress of the budget, which goes to the senate this week and then on to face what is expected to be even tougher opposition in the lower house.

Mr Luca Jellinek, bond strategist at Paribas Capital Markets, says budget wrangles in the lower bouse "may even get to the point where they need another confidence vote - like the supplementary budget passed in March". Even after the 1996 budget passes, there will be disagreements over sup-

plementary measures to come,

"The government may have

averted the worst-case scenario In the short term, which should give BTPs and the lira a lift for now, but in the longer term, the scenario is still nasty," says Mr Jellinek. He sees plenty of volatility ahead, with yield spreads rang-

ing between 450 points and 650 points. Most of the time BTPs are likely to trade between 500 and 625 basis points over bunds, however. "Whenever the spread gets into 500-basispoint territory, people rush to take profits," be says.

As well as political considerlarly the future of Italy's monetary policy, encourage some analysts to price down BTPs. Ms Ros Lifton at Daiwa

Europe, which forecasts Italian inflation at 5.5 per cent in 1995 and 5 per cent in 1996, sees scope for monetary tightening. "In comparison with all the other European economies. Italy still has a divergent inflationary trend. There has also been a softening of the lira. All these elements suggest the Bank of Italy may consider nudging up interest rates

again," she says. The currency markets have also played on BTPs in another way. The US dollar's failure to make significant headway against the D-Mark, has been weighing on the lira.

"That's made reversals in the Italian markets easier,"

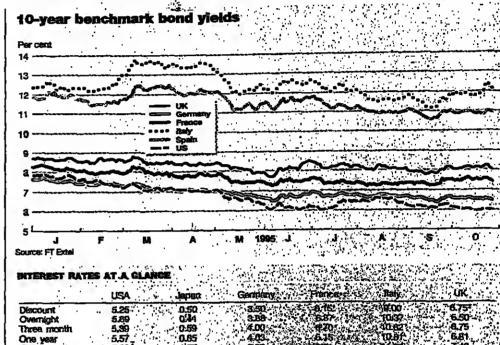
NatWest Markets

Although he feels that quite lot of bad news has already been priced into the market. and says the 10-year BTP yield spread over German government bonds could narrow to around 530 basis points in the near term, "a return to around 600 basis points is eminently possible if we get a political

vacuum in the new year". Perhaps most telling for pro spective investors in Italian bonds are not the forecasts, but the figures on past perfor mance. Daiwa Europe calculates that for a US dollar investor calculating annualised returns, German bunds, after Sweden and Finland, have been the best European fixed income investment this year.

Italian government paper, on the other hand, comes in the bottom half of the list, giving investors less than half the total return they would have got in bunds.

James Harding and Conner Middelmann



US TREE	ONY BOND FUTURES (CBT) \$100.000 32ads of 16056
	Open Sett price Change High Line Set vol. Open int.
Dec ·	116-13 116-26 40-17 116-90 115-00 991-496 392 186
Mar	116-03 118-15 40-17 116-19 114-51 2251 28-400
Jun	115-11 118-00 10-17 116-03 14-18 12-83 4943

MEDIOBANCA

SOCIETÀ PER AZIONI PAIO UP CAPITAL LIT. 476 BILLION - RESERVES-LIT. 3.332.2 BILLION REGISTERED AS A BANK AND BANKING GROU

The Company's Annual General Meeting, beld in Milan on 28th October 1995, adopted the following

BALANCE SHEET AS AT 30TH JUNE 1995

ASSETS		LIABILITIES	
CASH AND DEPOSITS WITH CENTRAL BANKS AND POST OFFICES	Lá. 98.743.956	DEPOSITS FROM BANKS: Lia. Repayable on demand	Lis. 1275
COVERNMENT AND QUASI-COVERNMENT SECURITIES ELICIBLE FOR REFINANCING AT CENTRAL BANKS	5,531,839,706.046	motion 2,821,129,418 CUSTOMER GEPOSITS:	3,080,109,026.549
AMOUNTS OUE FROM BANKS: Li. Deposits repayable on demand		Repsyable on demand	.489
Other accounts	868.005,675,474	motice	.344 40.318.227.833
LOARS AND ADVANCES TO CUSTOMERS	17,991,721,073,409	OERT SECURITIES IN ISSUE: 8,958.057.613 Certificates of deposit	
OEBT SECURITIES ISSUED BY: Public agencies		OTHER LIABILITIES	20,132,085,911,913
Banks		ACCRUED EXPENSES AND OFFERRED INCOME: Accrued expenses	
Financial compenies	451,232,787,860	PROVISION FOR STAFF TERMINATION PIDEMNITIES	437.775.717.165
EQUITY INVESTMENTS	3.042-444.710,476	PROVISION FOR TAXATION	206.324,554,267
INVESTMENTS IN GROUP UNDERTAKINGS	92,409,147,496	CREDIT RISKS PROVISION GENERAL BANKING RISKS PROVISION	
TANGIBLE FIXED ASSETS	31,675,857,601	SHARE CAPITAL	
OTHER ASSETS	208.038,990.644	SHARE PREMIUMS LEGAL RESERVE	
ACCRUED INCOME AND PREPAID EXPENSES: Accrued income	•	STATUTORY RESERVES	
Prepaid expenses		REVALUATION RESERVES	
of milich: Discounts on bounds inspect Let. 4,971,247,000	675.627,236,229	PROFIT FOR THE YEAR	• • • • • • • • • • • • • • • • • • • •
	28,893.084,929,182		28.893,084.929.182

2. to pay a dividend of 20%, i.e., Lit. 200 per share on all the Company's 476 million shares currently in issue rep

The gross dividend of Lit. 200 per mare will be payable as from 16th Nor Via Filodrammatici 10, Milan, and at Branches in Italy of Banca Commerciale I shares administered by it, under current legal regulations. sher 1995 mon surre

The COPERATIVE BANK

£75,000,000

Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 26th October, 1995 to 26th January, 1996 the following information will apply.

1. Rate of Interest 6.9375% per annum Interest Amount payable on Interest Payment Date: £87.19 Per £5,000 nominal or

Per £50,000 nominal 3. Interest Payment 26th January, 1996

The Co-operative Bank plc

Bank of America International Limited

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Syndicated loans

Big Japanese banks ride out the storm

The enduring increase in overseas funding costs for Japanese banks, which had been expected to be a short-lived affair, has started to restrict their activities in the international syndicated loans market. Although the margin the

banks bave to pay over the London interbank offered rate (Libor) has been fluctuating, it was estimated late last week to be about 55 basis points. Faced with funding costs at

this level, banks wanting to participate in high-profile loans with important clients, such as the one under way for Hanson, will automatically be losing money. The margin on Hanson's

£1.5bn five-year facility. Which is being arranged by Chemical Bank and NatWest Markets. has been set at 12% basis points, rising to 13% basis points if more than 50 per cent is drawn. Howaver, the bigger banks

are prepared to ride out the storm in order to defuse accusations from the market that they are "fair weather" players. "The big Japanese banks are prepared to fund the clients which are important to them," said one banker.

As the largest singla group operating in the market, with a share of about 15 per cent, the Japanese banks have been working hard to improve their image, which bad been tarnished by their withdrawal

from the market in the late 1980s. That exit was prompted by an increase in bad loans in Europe and credit problems at home linked to the fall in the Japanese stock market.

In the group of co-arrangers on Hanson's deal, two of the seven banks are Japanese -Fuji and Sumitomo. The other co-arrangers are Citibank. Commerzbank, Crédit Lyonnais, Lloyds Bank and Midland Bank. Along with Chemical and NatWest, they have each committed £80m.

The deal is now in general syndication, with participation fees of 2½ basis points for £60m and 2 basis points for £40m. Hanson will also pay a commitment fee of 6 basis points, falling to 5 basis points if more than half the facility is drawn. Although the London offices

of Japanese banks are prepared to auffer losses to preserve their relationships with topdrawer clients, they are having Tokyo.

thet Japanese banks had diffi-PowerGen which closed last

This loan has a margin of 221/2 basis points, falling to 171/2basis points depending on the company's gearing. However, it appears that £250m revolving credit facility,

dropped. None of the Japanese banks invited into the £80m facility for Close Brothers, the UK merchant banking group, accepted but despite their absence, this facility is expected to be increased.

The pinch is starting to be felt," said one banker. He noted for example, that Japadese banks were giving priority to standby facilities which were unlikely to be drawn.
This preference for standby cilities will present a prob-Jem for Japanese banks invited to participate in the Hanson ical, which is expected to be

drawn up to 50 per cent. There were also reports last week that Japanesa banks were seeking to pass on higher funding costs to their clients. This is relatively straightfor-

ward in bilateral facilities, where the Libor rate is fixed by the bank and not taken from Telerate or Reuters, but UK difficulty in convincing their square clients are said to be colleagues at bead office in sishunning such bilateral agree-10 ments with Japanese banks in For example, it is understood favour of others whose Libor rate is significantly lower.

culty in getting approval to ... It is also being said that participate in the £2.55bn five " soma Japanese banks hava year acquisition facility for tried to invoke the "increase cost" clause in syndicated loan contracts, but without much STICCESS.

 Woolwich Building Society has come to the market for the third time this year with a

smaller clients are being arranged by UBS. Since the seven-year facility comes so soon after the FFr2bn facility arranged by Société Générale, and is also a standby facility, Wnolwich will be paying an extra basis point.

8.05

Tha margin for the first three years is 16 basis points, rising to 17 basis points for years 4 and 5 and 17.5 basis points for the final two years. There is a commitment fee of 7 basis points for the first five years and 7.25 basis points for the remaining two years. The

deal is now in general syndication and should closa on November 7. · Omnitel Pronto Italia, the international consortium building Italy's second digital mobile phone network, will be paying a margin of 175 basis points over Libor on its 10-year L1,800bn credit facility, falling

to 62.5 basis points over Libor as cashflow improves. A similar facility, for £1.2bn, is believed to be in the pipeline for Hntchison Telecommunications, which operates Orange, the UK mobile phone network. • KLM, the Dutch national airline, has increased its fiveyear facility to \$700m from \$500m due to strong interest in

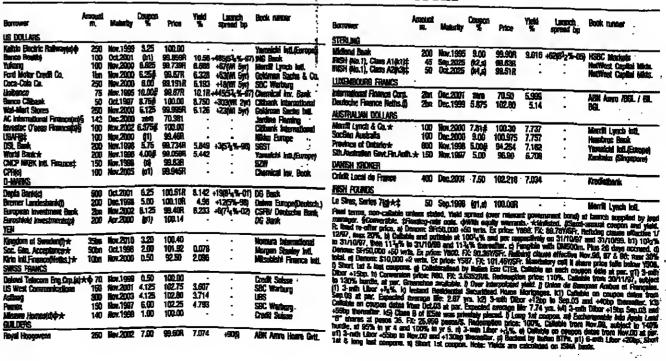
the deal. KLM will be paying a margin of 19.5 basis points over Libor with a commitment fee of 9 basis points.

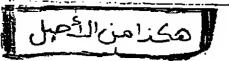
Antonia Sharpe

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NEW INTERNATIONAL BOND ISSUES





HSBC GLOBAL INVESTMENT FUNDS Société d'investissement à Capital Variable Registered Office: 7, rue du Marché-sux-Herbes

L-1728 LUXEMBOURG

ANNUAL GENERAL MEETING

of Shareholders in HSBC Global investment Funds will be held at the company's registered office at 7, rue do Marché-aux-Herbes, L-1728 LUXEMBOURG, on Friday 24th November 1995 in 11.00 am for the purpose of considering the ordinary business of the Company and voting upon the following segends:

1. Submission of the reports of the Board of Directors and of the Independent

Approval of the Financial Statements for the period ended 31st July 1995 and

eholders are advised that no quorum is required for the items on the age

of the General Meeting and that decisions will be taken on a simple majority of the

In order to attend the meeting on 24th November 1995, the owners of beater shares will have to deposit their shares five clear days before the meeting at the registr

The Hongkong and Shanghai Banking Corporation Limited I. Queen's Road Central

Notice is hereby given to Shareholders, that the

appropriation of the net results.

Discharge of the Directors.

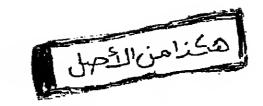
shares present or represented at the meeting.

L-2931 LUXEMBOURG

I. Queen's Road HONG KONG

Ay order of the Board of Oirectors

office of the Company or with one of the following banks:



EQUITY MARKETS: This Week

1.710

arce: FT Exte

investors torn on hopes for the economy

NEW YORK

US blue chips ended last week with a 53-point loss, but there was enormous volatility with shares moving up and down in 30, 40 and 50-point swings all week. Friday's market was especially erratic as the strong figures on third-quarter gross domestic product forced investors to reassess their views of the economy.

This week may see the same cross currents that led to last week's roller-coaster ride. investors would like to see the economy slow enough to eocourage the Federal Reserve to lower interest rates before the year-end. (Almost everyone has given up hope for a cut at the November 15 meeting of the Fed's Open Market Committee meeting.) On the other hand they would like to see enough economic strength to ensure that corporate earnings hold up over the next several quarters. Friday's employment figures should

belp shape a consensus about ecocomic

Dow Jones Industrial Average 20

Lisa Bransten

growth. Economists are looking for 130,000 new non-farm jobs to have been created in October after September's 121,000 new jobs.

Other important data include the National Association of Purchasing Management's index of October ss activity due on Wednesday, which is expected to have risen to 50 per cent from September's 48.8 per cent.

Figures on September personal income and consumption are due today. Economists are looking for a 0.5 per cent rise in income and one of 0.3 per ceot in consumption.

International influences still

LONDON

to dominate investors in London will be booing that shares can stage a rebound after a turbulent week, which ended with the

FT-SE 100 index closing below 3,500. International influences are likely to continue to dominate, with the US equity market going through a volatile e and currency markets prey to political worries in France, Italy Canado, and the health of Mr Boris Yeltsin, the Russian presideot.

The most important figures this week will be US non-farm payrolls data on Friday, which will be searched for signs of the economic strength that showed through in last week's third-quarter gross domestic product numbers. Little is expected from Wednesday's meeting between Mr Kenneth Clarke,

chancellor of the exchequer and Mr Eddie George, governor of the Bank of England. With Mr Clarke's budget due next mooth, it is thought unlikely that the pair will decide to move base rates.

FT-SE-A Aff-Share index

Philip Coggan

What the UK market really needs is another takeover, since the endless diet of unsubstantiated rumours is failing to

October 1995

satisfy its appetite.

Deals announced earlier this year created the liquidity which carried the Footsie to its all-time high and allowed the market to ignore signs of a slowdown in earnings growth

Without a bid, the markets will closely watch this week's results, which include Shell, Thames Water and retailers J Sainsbury, Boots, and Kwik Save for the state of corporate

of October futures, which

could make for a more volatile

day's trading, and Hongkong

attention in the run up to the

announcement of its interim

The market is looking for an

increase in earnings of 14.9 per

results on Thursday.

cent from HK\$8.7bn to

The dwindling of foreign

opportunity for dealers and

other investors looking for

short-term profits to sell the

The banks, especially those

financially weaker, are already

perceived by investors to be

huying may offer an

market, writes Emiko

TOKYO

Telecom is likely to attract

International offerings

Banks arranging Eni sale pray for political calm

After the political drama last week, the banks arranging the privatisation of Eni, Italy's oil and gas company, must be praying for relative calm over the next three weeks so they can get the L10,000bn (\$6.25bn)

deal away safely.

The rebound in the Italian stock market following news that Mr Lamberto Dini, the Italian prime minister, had avoided defeat in a no-confilence motion has set a favourable backdrop for the offering, Italy's largest privatisation to date.

The book-building process starts today, with pricing scheduled to be announced by November 20. The Italian pub lic offer will start the day after and allocations should be made by the end of that week.

Institutional investors who had hoped that the political unheavals would allow them to buy shares in Eni at a knockdown price are likely to be disappointed by the price range announced on Friday.

The Italian government, which is selling about 1.6m shares or 21 per cent of the company, has set a range of L5,250 to L6,000 a share, which some bankers said was on the expensive side in view of the increased risk now associated with Italy.

However, the government feels the price range is appropriate since it was set according to information gleaned dur ing the pre-marketing stage. It is also keeping its options open about the final size of the offering, which could be increased to L12,000hn or reduced to L8,000hn depending on

Although the Eni shares will not be quite the bargain they had been expecting, international and domestic institutions are likely to take up as much as \$4bn worth of stock. However, their allocations will be determined by the response

from domestic retail investors. The Italian government said on Friday that 25 to 50 per cent of the offering would be reserved for the Italian public but market research suggests that the retail tranche will be somewhere in between As well as raising badly-

Lamberto Dini: set favourable backdrop for the offering

needed funds, the Italian government is using the privatisa-tion of Eni to broaden the appeal of equities to small investors, who have traditionally put their savings into high-yielding government

The poor performance of past privatisations, notably the bank stocks, has given them little incentive to look again at the stock market but the government hopes that the share price guarantee scheme, and the domestic syndicate of more than 100 banks, will eocourage healthy retail participation.

Although Eni will dominate proceedings in the interna-tional equity market, there are several other deals catching investors' attention, such as the privatisation of MOL, Hungary's national oil and gas company, which gets under way this week.

Up to 30 per cent of the company, or about \$300m worth of stock, is being sold. Dresdner Kleinwort Benson, Lazard and Merrill Lynch are arranging the deal, which should he

priced by November 21. Meanwhile, demand for IPOs in niche areas continues to be strong. For example, there were reports late last week that the DML5hm IPO for Adidas, the German sports shoe manufacturer, was covered on the first day of book-building. If this is true, the vendors will have little problem in get-

ting the top price for their

shares. The offer is expected to

However, the wayward behaviour of stock markets last week has raised fears among bankers that the good times for these so-called "hot" stocks may soon be at an end. With most of the offerings for 1995 already in the market, investment bankers are work-

The mandates up for grabs include the sale of the Spanish government's remaining stake in Repsol, the oil company, and Argentaria, the partially privatised banking group in

ing hard to win husiness for

The Austrian government is also in talks with banks with respect to its partially-priva-tised oil and gas company.

Latin American offerings are also likely to be a feature next year after their absence this year as a result of the Mexican

The privatisation of Telefón-ica de Peru, which could raise as much as \$1.5bn, is expected in the second quarter.

Meanwhile, the Brazilian government is in the process of selecting the banks to arrange the privatisation of the mining group Companhia Vale do Rio Doce, which could come to market by the middle of 1996.

With no sign of a let-up in primary issuance, equity syndicate managers might dream of swapping their desks for a deckchair on a holiday island. Such wishful thinking could

well come true for one bank in the not too distant future.

• For PT Telkom's initial pub lic offering which is expected to raise hetween \$2.5hn and \$3.1bo, there are now eight global co-ordinators, with no one to take the lead.

Originally, there were three, including Goldman Sachs and Merrill Lynch, and SBC Warburg and Lehman which were considered as a team.

Then, the Indonesian government upgraded the four domestic leads - Bahana, Jardine Fleming Nusantara, Danareksa and Makindo - to joint global co-ordinators.

Antonia Sharpe and Manuela Saragosa

OTHER MARKETS

AMSTERDAM

After last week's sharp sell-off in Philips, the electronics group, the Amsterdam bourse will be braced for third-quarter results this week from some of the Netherlands' most cyclical companies, writes Ronald van

DSM and Akzo, the country's two hig chemicals groups, are both expected to produce strong results, on Tuesday and Thursday respectively. Some analysts forecast that DSM will produce a doubling in net profits before extraordinaries compared with last year's FI 114m (\$70m). Akzo's results are tipped to be up by a more

modest 15 to 20 per cent. In both cases, attention will also be focused on future prices and husiness prospects. Traders will be waiting too for Akzo's comments on the furore which erupted in the UK recently over a government warning on a type of hirth control pill made by the Dutch

KLM Royal Dutch Airlines is also scheduled to release figures on Tuesday for the 1996 -96 second quarter, which covers the peak summer months of July, August and Sentember. Net results are expected to be lower.

reflecting, among other things, the recent end to the airline's pension premium holiday and the lack of disposal of older

HELSINKI

groups.

Extraordinary shareholders' meetings are being held by Repola, on Tuesday, and by Kymmene on Wednesday to ratify the proposed merger between the two hig forestry

Flying high as recently as September, the industry's market rating in both Finland and Sweden has been hit hy worries about strengthening domestic currencies, hitting profit margins abroad, and hy announcements of increased papermaking capacity: Repola itself confirmed a decision to go ahead with a new paper mill only last Thursday. Paribas Capital Markets suggests reducing exposure to Repola and Kymmene, among others,

PARIS

Peugeot, the French motor vehicle manufacturer, was in Tokyo last week, where it forecast a 25 per cent rise in its Japanese car sales this year. This Thursday, it is expected in London, but it has

"-scheduled an analysts' meeting for early this morning to explain its first half results released after Friday's close.

At that point, traders were not hopeful. The shares fell FFr20 on the day to a new 1995 low of FFr601, after an intra-lay low of FFr598 and down from a year's high of

The release was close to the deadline for half-year figures. and there was some concern about this in the market: however, with net attributable profits up from FFr688m to FFr1.216bn, they were in the middle of analysts' forecasts, which ranged between just under FFr1hu to FFr1.4hn.

FRANKFURT

Following last week's third-quarter figures from Deutsche Bank and Commerzbank, Dresdner reports on Thursday. In 1994, notes Mr Jim Hyde at Williams de Broë, Dresdner produced 10-month figures, so there are no comparative figures available; he believes, too, that the Kleinwort Benson acquisition's profits will not be included in the third-quarter results as it has proven difficult to harmonise reporting.
That said, Mr Hyde reckons

cent, compared with a fall of 5.5 per cent in the first half, with the improvement due almost entirely to a reversal of proprietary trading losses.

Dresdner could show operating

profits of DM1.7bn, up 20 per

Thursday also sees the Bundesbank's fortnightly meeting, but it is not expected to move key interest rates.

STOCKHOLM

With a hardening currency and uninspiring progress reports, any perceived weakness in Swedish stocks. This week, they will have third quarters from Aga, the consumer durables group, and Trelleborg, the metals company, to hite on; UBS forecasts a profits rise from the latter of 248 per cent.

HONG KONG

The Hong Kong stock market is expected to spend another week in thrall to Wall Street, torites Louise Lucas, Today, investors will be scrutinising the US third-quarter GDP statistics for cines to the economy's health and the consequent likelihood for a further cut in interest rates.

The local market will be spiced up with today's expiry facing a wave of short selling Daiwa Bank and Yasuda Trust and Banking were targeted by brokerage dealers last week,

Weakness in the banking sector may also prompt profit-taking in high-tech stocks, which have rallied since the start of the year. Many of the electronics companies announced profits last week without any surprises and, accordingly, some domestic institutions may move to lock in profits.

Compiled by William Cochrone

CONTRACTS & TENDERS

be priced on November 13.

KUWAIT OIL COMPANY (KSC)

TENDER NO: S-T/1995/4 SALE OF SURPLUS EQUIPMENT

Kuwait Oil Company (K.S.C.) invites interested local and international Contractors and others who wish to participate in the above mentioned Tender for sale of Surplus Equipment on "AS IS WHERE IS" basis, in accordance with the "General Conditions for the sale of Surplus Equipment" contained in the Tender, to collect the Tender documents from Stores Department, Kuwait Oil Company, Ahnudi, Kuwait during Company normal working hours from Saturday 28th October, 1995 against the payment of KD. 230/- (Kuwaiti Dinars Two Hundred thirty only) per set, non

Bids shall be delivered by hand into the Tender Box at the above address between 0700 hours to 1500 hours on Saturday, 9th December, 1995. Late hids will not be considered.

Given below is a brief description of the items of Equipment of Erred set sale. 74.2

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GROUP	TITLE	MANUTACTURE	TOTAL
1 to 10	Tractor Crawlers with Winches and Rippers	Caterpillar	51 Nos.
11 to 14	Excavator Crawler	Caterpillas Gradall, Yutani 185 Election	16 Nos.
15 to 18	Crane Hydralic, Crawler & Truck Mourned	Link Belt Grove, P&H & others	24 Nos.
19	Compactor Vibratory - Toller	logersol Rand	8 Nos.
20	Tractor Fares	Massey Fergusor	9 Nos.
21	Truck Garbage	GMC .	5 Nos.
22	Loader Rubber Tired	Case & Caterpillar	9 Nos.
23 to 26	Truck Flat Bed & Truck Boom	Chevrolet & GMC	32 Nos.
27	8ackhoe Loader & Forklift	Case, Pettibone & Furukuwa	8 Nos.
28	Truck Tractor	Mack, GMC & Volvo, GM	5 Nos.
29	Backhoe Loader, Compact Earth Sheep Foot, Tractic Firm & Loader Rubber Track	Case, Caterpillar, Massey Ferguson, Case, Furukuwa	8 Nos.
30 to 38	Trailers	Different Manufacturers	93 Nos.
39	8atch Plant	Нутю	1 Nos.
40	Pump Water Centrifugal 4000 GPM	Worthington	2 Nos.
41	Athey Wagon	Fabricated	51 Nos.
42	Scrap/Damaged Crane, Forklift, Truck & Trailers	Offferent Manufacturers	12 Nos.
43	Attachments, for Heavy Equipment	Offerent Manufacturers	113 Nos.
44	Vehicles	GMC	6 Nos.

GRAND TOTAL:

453 Nos.

1995 INTERIM REPORTS

The following companies announce that Interim Reports for the first half of 1995 are available upon request at their respective registered offices and at the offices of the Consiglio di Borsa (Stock Market Board).



STET - Società Finanziaria Telefonic Registered capital Lit 5,281,212,121,000 fully paid Entered in the Tribunale di Torino (Turin Count) Register of Companies under no. 286/33 Registered office in Turin - Via Bertola, 28 (Tel.: 011/55951) Head office in Rome - Corso d'Italia, 41 (Tel.: 06/65891)



Registered capital Lit 8,204.071,437,000 fully paid Entered in the Tribunale di Torino (Turin Couri) Register of Companies under no. 131/17 Registered office in Turin - Via San Dalmazzo, 15 (Tel.: 011/55141) Head office in Rome - Via Flaminia, 189 (Tel.: 06/36881)



Registered capital Lit 220,000,000,000 fully paid les under no. 17236 Entered in the Tribunale di Mitano (Milan Court) Register of Compa Registered office in Milan - Via G.B. Pirelli, 20 (Tel.: 02/86771)

This notice is issued in compliance with the requirements of the London Stock Exchange. Application has been made to the London Stock Exchange for the PERQS based on the price of Tesco Ordinary Shares issued by Morgan Stanley Equity (C.I.) Limited and guaranteed by Morgan Stanley Group Inc. to be admitted to the Official List. It does not constitute an offer or invitation to any person to subscribe for or purclose any shores. It is expected that Listing will become effective and that dealings in the PERQS based on the price of Tesco Ordinary Shares will commence on November 10, 1995.

16,250,000

PERQS

Preferred Equity Redeemable Quarterly-pay Shares based on the price of Tesco Ordinary Shares

MORGAN STANLEY EQUITY (C.L.) LIMITED

MORGAN STANLEY GROUP INC.

Issue Price: 306 pence

The aggregate nominal amount of PERQS of all classes (including the PERQS based on the price of Tesco Ordinary Shares) which may

Copies of the listing particulars are available for collection from the Compar Annuancements Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2N 1HP during normal business hours for the two business days following the date of this formul notice and during normal business hours on October 30, 1995 and up to and including November 14, 1995 from:

Listing Agent: Morgan Stanley Securities Limited 25 Cabol Square Canary Wharf

Transfer and Redemption Agent: Morgan Guaranty Trust Company of New York 60 Victoria Embankment

Dated; October 30, 1995

Dresdner International Finance plc. Dublin. Ireland Effective as of October 1, 1995 Dresdner International France plc, Dublin, Ireland, h changed its legal name to:

Dresdner Bank (Ireland) plc.

Also effective as of October 1, 1993 the share capital of Drescher Bank (Irelated) ple will be held to 99.9% by Drescher Bank Luxembourg S.A. and to 0.1% by Europa Bank AG, both fully consolidated companies of the Drescher Bank Group. All daties of Drescher Bank (Ireland) ple arising from the issue of the Bonds named below which are officially listed and traded on the Amsterdam Stock Exchange remain unchanged by this change of name and ownership. The unconditional and irrevocable Guarantee given by Drescher Bank AG for these Bonds remains likewise unchanged. The Bonds in question are: NLG 500,000,000 7.25% Bearer Bonds of 1995/2000

ASE Security Code 13483
Contamon Code 55% 5406
ISTN-Code NL 000 013 483 1 Common Code ISIN-Code German Security Code 127 765 London, October 1995

Dreadser Bank (Ireland) pic

CITICORP

U.S. \$250,000,000 ed Floating Rate Subordinated Capital Notes

Notice is hereby given that the Rate of Interest has been fixed at 5.9375% and that the interest payable on the relevant Interest Payment Date, November 30, 1995 against Coupon No. 49 in respect of US\$10,000 nominal of the Notes will be US\$51.13.

October 30, 1995, London By: Citibank, N.A. (Issuer Services), Agent Bank CTIBANCO



in accordance with the terms and conditions of the Notes. notice to hereby given that the Notes will come to majority on November 8, 1995. On such date, the relevant coupon amount per U.S. \$10,000 shall be U.S. \$475 and per U.S. \$100,000 shall be U.S. \$475 or order to receive prevent of rejinchal and grau de U.S. 3-, rou. In order to receive payment of principal and excrued interest on such Notes, presentation of the original Notes and stached coupons must be made to the Principal Paying Agent. PRINCIPAL PAYING AGENT Chape Manhettan Bank Chase Menhetter Ban Limenbourg S.A. 5 Rua Plants 1.2358 Limenbourg

O

· Class Hutsian Raik Lucerdoury S.A., Principal Paying Agent

October 30, 1995

Mass Transit Railway Corporation (A corporation established by the Mate Transit Rullway Corporation Orthonoco of Hong Kong) HK\$3,000,000,000 (or an equivalent empire in U.S. dollars) Medium Term Note Programme HK\$169,000,000 Collared Floating Rate Notes due 1996 Notice is hereby given that the HIBOR applicable to the subject notes for the period from October 25, 1995 to January 25, 1996 is fixed at 6.00 pct p.a. The inclusive rate is 6.0625 pct p.a.. Coupon amount payable on January 25, 1996 per HKS\$00,000 note is HK\$7,640.41. Margan Conventy Treet Company of New York Hong Kong As HK Reference Agent **JPMorgan**

THE TAX FREE WAY TO PLAY THE MARKETS" spread betting, According 72 hours. Up-su-date Telescon CH4. Por application form of bulgacy to an few CITY INDEX

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Duc July 10, 1997

STEPLING V

安宝男子公安。

26	* WORLD STOCK MARKETS -/- Not Lee You Pit -/- Note
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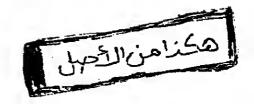
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WORLD INTEREST RATES

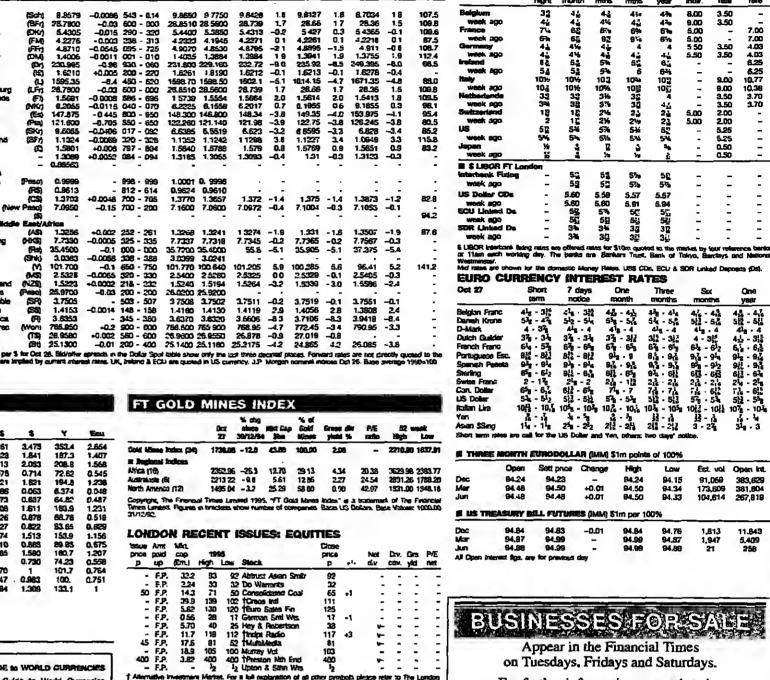
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FINANCIAL TIMES MONDAY OCTOBER 30 1995		
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Germany (DM) 2.2129 +0.0068 117 -141 2.2199 2.1984 2.2077 2.8 2.1984 2.6 2.1574 2.5 112.9 Germany (DM) 1.4006 -0.0011 feland (Q) 0.9748 +0.0007 719 726 726 727 728 2.1984 2.6 2.1574 2.5 112.9 Germany (DM) 1.4006 -0.0011 feland (Q) 0.9748 +0.0007 719 726 726 727 728 728 729 729 729 729 729 729 729 729 729 729	001 - 010 14035 1,38 930 - 060 231,803 229,1	30 84 63
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Portugal (Es) 223,655 +0.187 480 -820 234,136 232,575 234.9 -2.8 235,641 -3.0 (Es) 241,75 234,75 -0.415 (Es) 241,75	586 - 696 1 5739 1.55 040 - 070 6.2225 6.15 500 - 950 148.300 146.8 550 - 650 122.260 121.1	58 00
Switzerland (SF) 1.7883 -0.004 882 -903 1.7920 1.7801 1.7822 -0.3 10.4437 -0.3 10.4671 -0.5 86.1 Switzerland (SF) 1.1824 -0.0068 (SF) 1.1824 (SF) 1.1824 (SF) 1.1824 (SF) 1.1824 (SF) 1.18	017 - 082 6.6385 6.55 320 - 328 1.1352 1.12 797 - 804 1.5840 1.57	19
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are implied by current intenset rises. Starting time according the last time according times are not directly quoted to the market but 1 SDR rate par 3 for Oct 26. Bit/offer aproach in Michigan Indian and the Dollar Spot Inbian classed by the Bank of England. Base arrange 1965 = 100. Indian returned 12755, Std. Other and market but are implied by current interest rates. U	the Dollar Spot gobie show only is C, Imiland & ECO are quoted in US	
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Morning (PI) 18.34 3.461 3.104 0.883 0.393 1017 1 5.955 94.27 77.48 4.211 0.722 0.403 0.873 0.887 64.82 0.487 Normany (NK) 46.37 6.752 7.849 2.257 0.994 2571 2.528 10 298.3 196.8 10.65 1.825 1.020 2.208 1.611 180.9 1.231 Portugui (Es) 19.45 3.672 3.293 0.947 0.417 1079 1.061 4.198 100. 82.20 4.467 0.788 0.428 0.926 0.878 68.78 0.518	Copyright, The Financial Times Times Landed. Figures in brack \$1/12/92.	
Spain (Pts) 23.67 4.467 4.008 1.152 0.508 1312 1.290 5.104 121.7 100, 5.435 0.931 0.521 1.127 0.522 83.65 0.629 Sweden (SK) 43.55 8.218 7.372 2.120 0.934 2415 2.375 6.382 223.8 184.0 10 1.714 0.958 2.074 1.513 153.9 1.156 Switzerland (SF) 25.42 4.797 4.302 1.237 0.545 1409 1.386 5.481 130.6 107.4 5.836 1 0.559 1.210 0.885 89.85 0.675	LONDON RECEN	п
UK (E) 45.47 8.561 7.666 2.213 0.975 2521 2.479 9.805 293.7 182.1 10.44 1.789 1 2.165 1.590 180.7 1.207 Canada (CS) 21.00 3.964 3.555 1.022 0.450 184 1.145 4.529 107.9 88.73 4.822 0.828 0.482 1 0.730 74.23 0.558 US (S) 28.78 5.431 4.871 1.401 0.817 1596 1.569 6.206 147.8 121.8 0.608 1.132 0.633 1.370 1 101.7 0.764	p up (Em.) High	
Jepsen (Y) 28:29 5:340 4:789 1:877 0:507 1569 1:543 6:101 145.4 118.5 6:487 1:113 0:522 1:347 0:983 100 0:751 Sour 37,67 7:109 6:376 1:833 0:608 2:089 2:054 8:123 193.6 158.2 8:850 1:482 0:829 1:794 1:309 133.1 1 Denich Knoher, France, Norwegen Knoher, and Swedich Knohor per 10; Beiglen Franc, Yen, Escudo, Line and Peerts per 100.	- FP. 322 83 - FP. 224 33 50 FP. 143 71 - FP. 399 139	
	- F.P. 5.62 130 - F.P. 0.56 28 - F.P. 5.70 40	
D-MARK FUTURES (IMM) DM 125,000 per DM	- F.P. 11.7 118 45 F.P. 17.6 81 - F.P. 18.9 105 400 F.P. 3.82 400	
Dec 0.7209 0.7124 -0.0097 0.7221 0.7112 36.555 94 90 27 Close Prin. close FT GUIDE to WORLD CURRYINGES May 0.7223 0.7155 -0.0097 0.7248 0.7147 143 3,430 Espet 1.5855 1.5855 The FT Guide to World Currencies	F.P 12 † Atternative investment Martis Share Service retes.	
Jun 0.7214 0.7185 -0.0097 0.7214 0.7195 5 172 1 m/s 1.5774 1.5825 table can be found on The Emerging 3 acts 1.5754 1.5833 Markets page in today's edition, 1 mrs. 1.5846 1.5884		
Dec 0.8881 0.8838 -0.0060 0.6946 0.8828 19,588 33,689 Mar 0.9017 0.8918 -0.0058 0.9020 0.8915 69 1,998 Jun 0.9010 0.8996 -0.0057 0.9010 0.8990 8 406	RIGHTS OFFERS	;
UK INTEREST RATES Open Sett price Change High Low Est.vol Open int. LONDON MONEY RATES	price paid Renun. P up date	
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Dec 1.5842 1.5760 -0.0062 1.5842 1.5752 8,187 34,472 Sumit Bible		_
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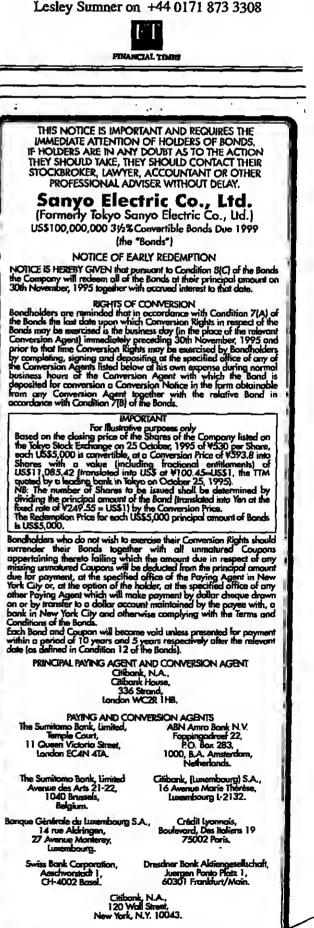


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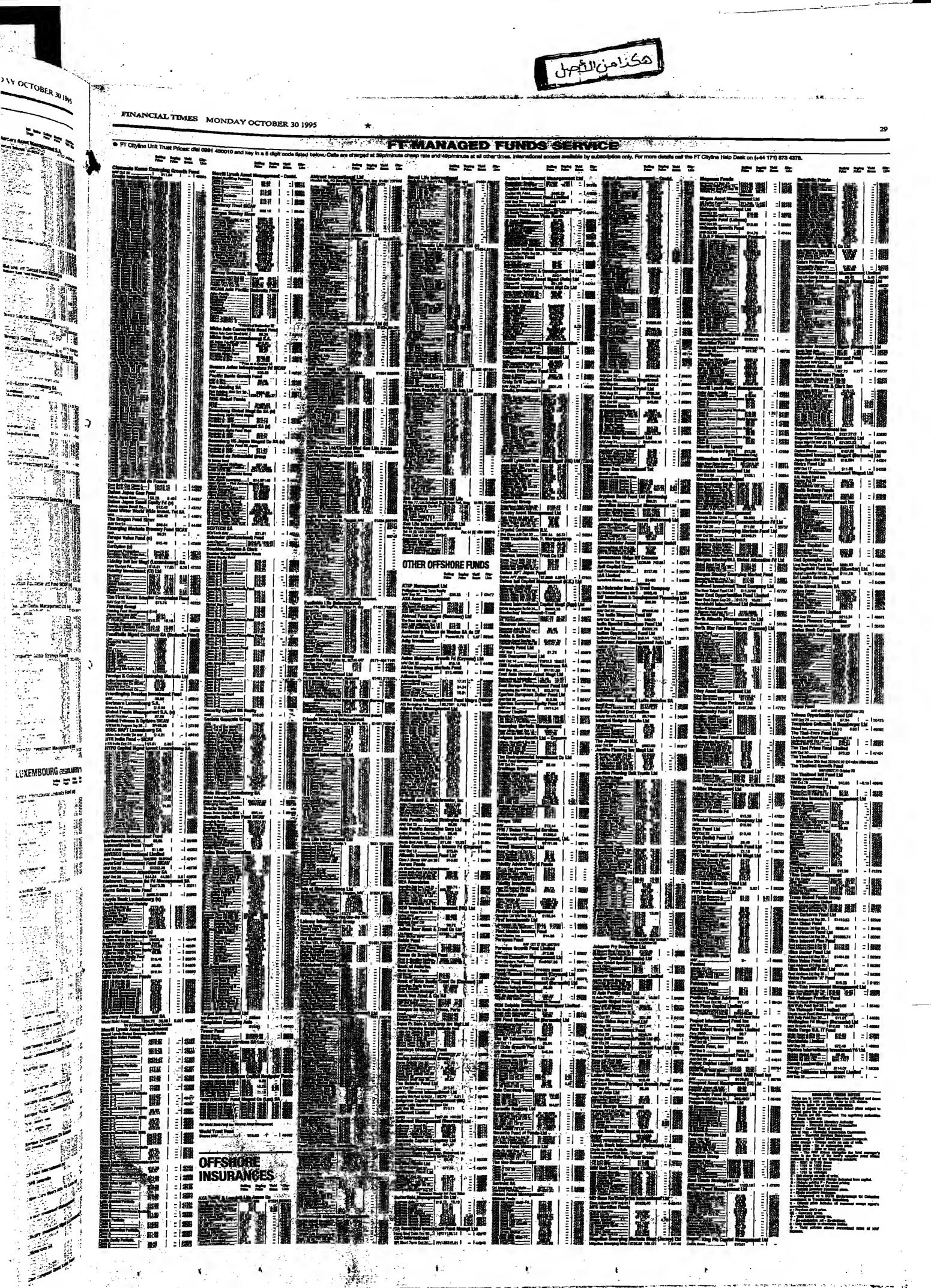
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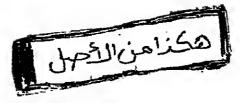
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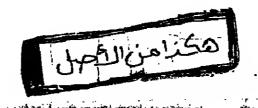
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MONDAY

Quebec referendum

The largely French-speaking province of Quebec holds a referendum on independence from Canada. In the run-up, the momentum has been with the separatists in spite of warnings from Jean Chretien, Canada's prime minister, that separation would be an economic disaster. It will be the second time in 15 years that the sovereignty question has been put to the province in a referendum. Québecois voted 60-40 against sovereignty in 1980.

EU toreign ministers meet



European Union foreign ministers meet in Luxembourg. The agenda includes the former Yugoslavia, preparations for a joint meeting with central and eastern

European foreign ministers and a decision on the signing of interim accords with Kazakhstan, Kyrgyzstan, Moldova and Belarus. The signing of a landmark trade and co-operation deal by Israel and the EU due to take place today has been postponed to next month.

Franco-British air operations

UK prime minister John Major and President Jacques Chirac of France inaugurate the Franco-British European Air Group ~ FBEAG - at the Royal Air Force's station in High Wycombe in southern England. The new European military unit will create a command structure to plan joint air operations, such as flying units and equipment to the former Yugoslavia.

Nuclear weapons hearing

The International Court of Justice at the Hague begins hearings on the World Health Organisation's request for an advisory opinion on the legality of nuclear weapons (to Nov 15).

Trimble in Washington

Ulster Unionist leader David Trimble leads a delegation to the US, where he hopes to hold talks with President Bill Clinton, His schedule in the US includes a visit to his party's newly opened bureau in Washington and meetings in New York and Boston, Mr Trimble will also meet sena(or Edward Kennedy and President Clinton's special economic adviser on Northern Ireland, George Mitchell.

Christopher in Syria

US secretary of state Warreo Christopher holds talks with Syria's President Hafez al-Assad in Damascus. Mr Christopher is likely to focus on the stalemate between Syria and Israel over negotiations on the Golan Heights.

Dutch defend role

The Dutch government publishes a report today which is expected to say that Dutch UN troops did all they could to protect the Moslem enclave of Srebrenica, but were unahie to prevent it falling to Bosnian Serb forces in July. Defence minister Joris Voorhoeve will present his findings amid aliegations that Dutch peacekeepers stood



The province of Quebec decides in a referendum if it wishes to remain part of Canada or become a separate country

by as Bosnian Serbs committed atrocities.

Holidays Irish Republic, Venezuela.

THESDAY

Japan debates sects

A special House of Representatives committee is expected to start deliherating on a bill that would establish tough central government controls over religious groups, in an attempt to avoid a repeat of last March's lethal gas attack on the Tokyo suhway hy Aum Shinri Kyo, a mystical sect. The sect's leader, Shoko Ahara, has been charged with killings in connection with the attack. The opposition claims the bill is really designed to curb Soka Gakkai, a prosperous lay Buddhist group which supports it.

D-Day for tax



Hallowe'en is the deadline for personal tax payers to send back their 1994-95 returns. Penalties for failing to meet the deadline vary individuals can be fined

and may also have to pay interest on tax bills that should have been paid. About 9m people will receive tax forms. Last year, a quarter of the forms sent out were not returned by 31 October.

Murder verdict

A special tribunal in Port Harcourt will give its verdict in the murder trial of minority rights leader Ken Saro-Wiwa and four others, arrested over the killing of four local politicians in their native Ogoniland, Saro-Wiwa has won international awards for his leadership of the Movement for the Survival of the Ogoni People, which has campaigned against Anglo-Dutch Shell and Nigeria's military rulers for exploiting oil reserves and polluting the environment. If the verdict is guilty the death sentence is mandatory.

Holidays Slovenia, Taiwan.

Bosnia peace talks

WEDNESDAY

The presidents of Serhia, Bosnia and Croatia, Slobodan Milosevic, Alija Izetbegovic and Franjo Tudjman, converge for peace talks at the Wright-Parterson Air Force Base in Dayton, Ohio. Carl Bildt, a former prime minister of Sweden, and US negotiator Riochard Holhrooke will steer the negotiations, which are expected to last two weeks.

S. Africa local elections

South Africa goes to the polls for the first time since April 1994 to elect local councils, the final leg of the three-tier democracy provided for hy the interim constitution. The exceptions will be the province of KwaZuluNatal and part of the Cape Town metropolitan area, where disputes over electoral boundaries and the role of traditional leaders have forced a postponement. About 75 per cent of eligible voters have registered for the elections, which may show whether the African National Congress has retained the 62 per cent of the popular vote it won

Austria, Bolivia, Chile, France, Germany, Guatemala, Ivory Coast, Lebanon, Peru, Philippines, Slovakia, Spain (All Saints' Day). Belgium, Italy, Luxembourg, Hong Kong, Mexico, Slovenia.

advice on how to deal with the aftermath

of the genocide, in which an estimated 1m

The Nuclear Working Group on Chernobyl

Ukrainian and G7 officials, represented hy

Both sides have been optimistic that a deal

Canada, will discuss financial terms for

closing the power plant, the site of the

world's worst nuclear accident in 1986.

will be done before the end of the year.

Tutsis and Hutu moderates died.

begins two days of talks in Kiev.

Chemobyl meeting

THURSDAY

FT Surveys

Holidays

FT/IT, Aluminium.

Kuala Lumpur UN conference The Malaysian Strategic Research Centre and Institute for Policy Research holds a three-day conference on the United Nations at 50 in Kuala Lumpur. Prime minister Mahathir Mohamad delivers the keynote address at the event, which will

39th London Film Festival London's annual film

focus on the future role of the UN.



in the national elections last year.

The official list of qualifying parties that

Half the deputies will be selected from the

most popular parties' lists, with the rest

being directly elected in single-mandate constituencies. The Communist party, headed by Gennady Zyuganov, and the

nationalists, grouped around General Alexander Lebed, are expected to do well

Kenneth Clarke, the chancellor, holds his

regular monthly monetary meeting with Eddie George, governor of the Bank of

England. Most economists expect them to

leave interest rates unchanged until after

British explorer Roger Mear starts his

Antarctica alone. The trek is due to last

Norwegian rival explorer Borge Ousland.

Experts on genocide, including holocaust

survivors, meet in Kigali for a conference

on last year's mass slaughter (to Nov 5).

The Rwandan government is seeking

the man who beat Ranulph Fiennes to the

100 days and will pit Mr Mear against

Rwanda genocide talks

attempt to be the first man to walk across

the UK Budget on November 28.

Antarctic challenge

will contest Russia's parliamentary elections on December 17 is published.

Deadline for Russia

in the election.

North Pole.

UK economics

festival opens with 34 movies being shown during the next 18 days There are also special screenings of Martin

Scorsese's Casino and Woody Allen's Mighty Aphrodite. Strange Days, a futuristic thriller directed by Kathryn Bigelow and starring Ralph Fiennes, opens the festival at the Odeon, Leicester

Holidays

Bolivia, Brazil, Costa Rica, Ecuador, El Salvador, Mexico, Uruguay, Nicaragua (All Souls' Day). Luxembourg.

FRIDAY

Leeson's last chance

Lawyers in Frankfurt have their last chance to prevent former Barings Bank trader Nick Leeson from being extradited to Singapore to face charges related to the bank's collapse in February. Written appeals are due today to go before the German high court in Karlsruhe. These seek to have Leeson freed from the jail where he has been held since March after his detention at Frankfurt airport.

Mastering Management The FT's UK



edition contains the second issue of Mastering Management, a 20-part series

International Institute for Management Development in Switzerland and The Wharton School of the University of

Pennsylvania, US. Loosely based on an MBA curriculum, the "course" includes everything from finance and marketing to ethics and organisational behaviour. Non-UK readers will be invited to subscribe to the series.

FT Survey Atlanta and Georgia.

Holidays

Ecuador, Japan (Culture Day), Panama, Sweden.

SATURDAY

Discussions on Okinawa

Prime minister Tomiichi Murayama wili meet the Okinawa governor, Masshide Ota, in Tokyo to try to break the stalemate over the continued leasing of land to US forces in the Okinawa Prefecture. Thousands of Okinawans have taken to the streets recently to protest against the large US military presence on the island.
Passions were inflamed after the rape of
an Okinawan schoolgirl, allegedly by three US servicemen. The three are to go on trial in Japan on November 7.

Berthold Brecht discovery

A recently discovered play that Bertold Brecht wrote in his youth is premiered in Berlin. "David", the story of the biblical king, will be staged at the Hebbel Theater. The piece is mentioned in the diaries of Brecht, who died in 1956, and was found in his archives incomplete and unpublished. Director Brigitte Grothum became interested and has added Bible verses and passages from the diaries.

Boxing

WBO heavyweight title holder Riddick Bowa takes on Evander Holyfield at Caesars' Palace, Las Vegas. Also in town is Mike Tyson, who fights Buster Mathis Junior at the MGM Grand.

SUNDAY

Georgia holds elections

Georgia holds joint presidential and parliamentary elections. Georgian leader Eduard Shevardnadze, who survived an assassination attempt in August, is widely expected to win the presidential election

Elections In Poland

Today is the first round of presidential elections in Poland. President Lech Walesa campaigns for a second term in an election which shows the dividing lines between the anti-communist Solidarity movement and the former Communists still run deep. Aleksander Kwasniewski, his main rival and head of the former communist Left Democratic Alliance (SLD), is shead in the polls and is expected to beat Mr Walesa in the first round - although unlikely to win an outright majority.

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Compiled by Liisa Rohumaa and Simon Strong. Fax: (+44) (0)171 873 3194.

ONE SERVICE DOES IT ALL

Other economic news

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Monday: UK M0 money supply growth is expected to have slowed slightly this month. US personal income growth is expected to have risen in September.

Tuesday: French unemployment is thought to have fallen slightly last month after the unexpectedly large rise in August. US consumers' confidence about the US economy and their personal finances is expected to have improved this month. Wednesday: The UR's visible

trade deficit with the rest of the world is thought to have widened further in August. The latest survey by the US National Association of Purchasing Managers (NAPM) is expected to show continued weak manufacturing activity this month.

Thursday: The Bundeshank is expected to leave interest rates unchanged at its regular council meeting, although some economists think that the short-term "repo" rate could resume its downward

Friday: US non-farm payroll data is expected to show fewer jobs being created in October than in September. Canada's unemployment rate is thought to have risen this month.

Statistics to be released this week

ECONOMIC DIARY

Relogged	Country	Statistic	Forecast	' Actual
Mon	US	Sep personal consumption exp	0.5%	-0.1%
Oct 30	US	Sep personal Income	0.3%	1.0%
	US	3rd qtr ECI civilian	0.7%	0.7%
	UK	Oct MO**	5.4%	. 5.5%
	UK	Oct M0"	0.5%	0.6%
	Canada	Aug fix-weight emplouse samings**	1,5%	1.5%
Tues	us	Consumer confidence	98.0	97.4
Oct 31	us	New home sales .	720,000	710,000
	Japan	Sep unemployment rate	3.2%	3.2%
	Japan	Sep Job offers/seekers ratio	0,61	0.61
•	Japan	Sep housing starts**	-10.9%	-10.9%
	France	Sep unemployment rate	11.4%	11.4%
	Switz'd	Oct consumer price index**	2.0%	2.0%
	Switz'd	Oct consumer price Index*	0,0%	0.0%
Wed	US	Sep leading indicators	No change	. 0.2%
Nov 1	US	Sep construction spending	0.5%	-0.2%
	US	Oct domestic car sales	7.2m	7.3m
	US .	Oct light truck sales	5,5m	5.5m
	US	Oct Nat Purchasing Manageri Assoc	50,0%	48.3%
	UK	Sep consumer credit	\$560m	£535m
	UK .	Aug vieible trade (global)	-£1,200m	-£1,058m
	UK	Oct official reserves	\$50m	\$128m
	Brazil	consumer price Index	1,28%	0.74%

Released	Country	Statistic	Forecast	Antoal
Thur	Canada	Help wanted Index	94	93
Nov 2	Aus'lia	Sep retail trade	-0.5%	2.1%
	Aus'lie	3rd qtr retail trade	1.5%	1.9%
	Denmark	Sep unemployment rate	10.2%	. 10.3%
	Arg'ina	Oct consumer price index	0.15%	0.2%
	Arg'ina	Oct whoisale price index	0.5%	0.9%
Fd	US	Oct non-farm payrolls .	130,000	121,000
Nov 3	US ·	Oct manufacturing payrolls	-5,000	-32,000
	US	Unempoyment rate	9.3%	5.8%
	Canada	Oct simployment*	0.2%	0.2%
	Carradia .	Oct unemployment	9.3%	9.2%
	Canada	Out foreign reserves (change)	-C\$0.8bn	C\$0.7bn
	Cenada A	Aug labour income"	0.1%	-0.3%
	Arg'ine	Sep trade balance	\$200m	* \$131m
During t	ne week	· · · · · · · · · · · · · · · · · · ·		
•	Germany	Sep industrial production (west)*	2.2%	-4.8%
	Germany	Sep manufacturing output (west)*	2.5%	-5.0%
	Germany	Sep industrial production (pan)*	1.5%	NA ·
	Germany	Aug trade belance	DM6.7bn	DM9,0bn
	Germany	Aug current account .	-DM5,3bn	-DM0.4br
	Belgium	Oct unemployment rate	14.8%	14,8%
	Finland	Sep trade balance	FM2.7bn	FM2.0bn

1 A lord must be heard to be

seen (5) 4 The contents of a dish make a

graduate bad (8)

10 The rottenness of cement that has freed one inside (9)

11 Weapon with point in box (5)

12 Long beaches provided (4)

13 Maids start becoming authors (10) 15 Settled old-fashioned duke (7) 16 In mid-Wales Buddhist priests domesticated guanacos (6)

19 Little time at present for fish 21 Girl seeing seismal activity 14 Testotal advice from a

(7) 23 Hear what I have to say, my 17 ursine companion (4.4.2)
25 An insect used to be quiet (4)

27 Check car on time (5)
28 Assembling in Greece, men make sudden appearance (9)
29 Proper cracker of our codes
20 Note gold applied to marble erected by artist (7)
21 MP and constituent (6)

tive artist (6)

DOWN

1 Loud praise for fruit, including article by American (8)
2 Perfume obtained from tail pouch? (9) Boxer has end of fight settled

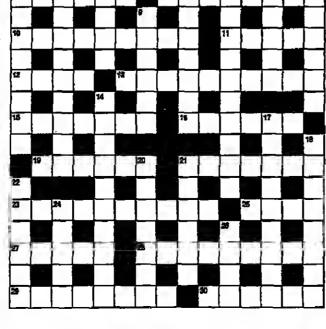
Very bad infant, little, topped and tailed (7) Never satisfied wearing fur, holding it round one (10) Fine sediment runs away (5) One who plays an instrument body is truly non-U (6)

poet (10)

.... one ordering tea in bars? 18 Epitaphs composed for the

Sailor with paddle on quarter-deck on ship (6) When detectives turn up with 30 Chair accommodating primi-

underwater detective apparatus (5) 26 Monster belping to make progress (4)



MONDAY PRIZE CROSSWORD No.8,905 Set by CINCINNUS

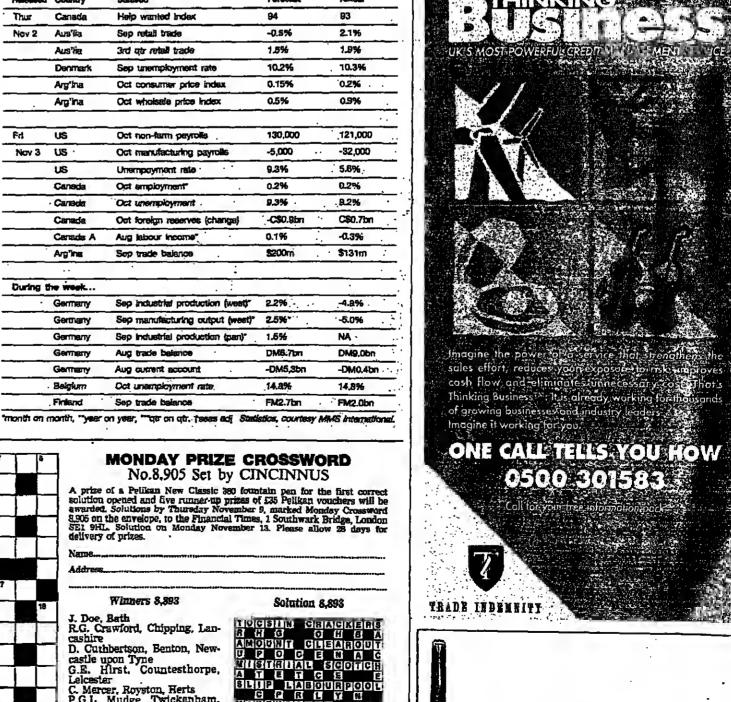
A prize of a Pelikan New Classic 380 fountain pen for the first correct solution opened and five runner-up prizes of £35 Pelikan vouchers will be awarded. Solutions by Thursday November 9, marked Monday Crossword \$305 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 94L. Solution on Monday November 13. Please allow 28 days for delivery of prizes.

Winners 8,893

R.G. Crawford, Chipping, Lan-cashire D. Cuthbertson, Benton, Newcastle upon Tyne G.E. Hirst, Countesthorpe, C. Mercer, Royston, Herts P.G.L. Mudge, Twickenham,

MISTRIAL SC A Î E Î C Î SLIP LABOUR

Solution 8,893



JOTTER PAD

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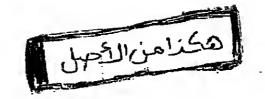
DATELINE

Bonn: Radical change is

foreign to at least one

German city, writes

Peter Norman



If Rip Van Winkle had been abla to wake up anywhere after his 20 years asleep, he would probably have chosen Bonn.

See 1995

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Three months living in Bonn after 17 years away is a disconcerting experience. While Germany has experienced profound changes, including reunification, a couple of recessions and the transformation of Helmut Kohl from a gauche leader of the opposition to beavyweight European statesman, Bonn seems in many ways a town where time has stood still.

Take our local Italian restaurant between 1973 and 1978. True, the original partnership broke up with Bruno moving away and upmarket to become the owner of one of Bonn's more fashionable eateries with hreathtaking views over Bad Godesberg and the Rhine. But Lucio is still there, with the same cook and the same menu. And thanks to Germany's low inflation, the prices are not too far above

The nearby supermarket has the same owner and the same layout. One of the few obvious changes in 17 years has been the promotion of the jolly, young checkout lady to take charge of the cheese

Then again, there is the institution of the Bundespressekonferenz, where the Bonn press corps has its thrice-weekly opportunity to quiz the spokespersons of the government and the ministries.

Muggy valley where time stands still True, there is now a posse of video It is on a bicycle that

cameramen who glide around during the the average German proceedings, unaccountably filming journalists scribbling in notebooks. But the glass walled, aquarium-like con-

many of the people in lt.

Mr Herbert Schmülling, the present deputy government spokesman, was sitting up on the dais in the early 1970s fielding questions for the interior ministry.

Mr Erwin Reuss was then, and still is, spokesman for the agriculture ministry. There have been some changes. New ministries have sprouted on the vacant lots that used to mark the border between Bonn and Bad Godesberg. Familiar place names have disappeared from addresses with the advent of numerical postal codes.

But the prevalence of old fashioned pulse phones shows there are limits to "going digital" in Bonn, although in fair-ness it should be added that the German capital is not unique in this respect. It is also impossible to reach voice mail and other modern phone services from Frankfurt international aicport.

Cycling and recycling play a much bigger role in the Bonners' lives than before.

spite of a generous

supply of cycle tracks, cyclists are ference room is just the same, as are prone to barrel along footpatha, weave along roads and go the wrong way up one-way streets Because of the

ubiquity of insurance policies covering legal costs, pedestrians and car drivers alike do well to treat errant cyclists with the same respect as sacred cows in India. Recycling, by contrast, appeals to the German love of organisation. Enhancing the environment has meant littering the streets with large plastic wheelybins and bee-hive shaped bottle banks. Households can have a blue bin for paper and card; a yellow bin for drink cartons, plastics bottles, foil and tins; a green bin for garden waste and a black bin for "normal" waste. Remembering which bin is due for col-

lection on which day is the least of a household's problems. Joghurt pots and sausage wrappers should be washed

yellow hin, even though this involves the use of polluting

abuse the system have found that normally affable neighbours can turn into hostile environmental vigilantes.

Earlier this month, the local press proudly reported that Bonn had now become the "model city" for recycling rubbish. This year each inhabitant is expected to recycle an average of 165 kilos of various wastes, 43 kilos more than two vears ago.

One drawback is that much of the waste will be dumped abroad as Germany lacks the recycling capacity to keep up with its citizens. It also upsets some people that many items so carefully sorted and washed before going into the yellow bin will be unceremoniously turned into a black goo to fuel blast furnaces rather than come back into the house as shiny new plastic utensils.

But the Bonners will survive such frustrations because they are a tolerant lot. Their temperament owes much to the city's location, in a hollow where the detergents.

Offenders who THIS TOWN'S SO BORING - YM LEAVING AS SOON AS PM OLD ENOUGH -

Godesberg.



Rhine leaves the Westerwald and Eifel hills behind. This has created a unique micro-climate.

Bonn is muggy: according to legend, the troops destined for the Kaiser's empire in Africa trained on the hills opposite Bad

It is soporific, a place that saps the vitality of many a new arrival. Rather than encouraging angst, the complaint that foreigners most usually associate with Germans is that it fosters circulatory problems, Germany's true national ailment. Add to these climatic attributes a peculiar social mix with a heavy weighting of bureaucrats, diplomats and journalists, and it becomes apparent that Bonn is not Germany.

Indeed, with its university and innumerable political think tanks, it has always been a puzzle why there has been so little research into the influence of Bonn on the politics and policies of the German federal republic.

Is Boun's unchanging nature the clue to Germany's remarkable post war stability? Could the indecision and prevarication that so often passes for government in Germany be the result of a yawn-provok-ing climate rather than a complex federal constitution with elaborste checks and halances?

It is not too late to find out. There are still at least three years before Germany's capital moves to Berlin. The final years of the millennium offer the perfect opportunity for some aspiring PhD to make a comparative analysis of German politics and policies in transition from the dozy valley of the Rhine to the more bracing environment of the north German plain.

PEOPLE

South Africa needs greater consensus

Anglo American's Bobby Godsell tells Roger Matthews that business and community must work together

anything to teach the rest of the world it is how to be corporate citizens, according to Bobby Godsell, an executive director of Anglo American, the country's largest conglomerate.

"I am arrogant enough to say that there is a certain tradition in South African business which has always viewed community leadership and business leadership as a seamless

garment," he said. Being an entrepreneur and being concerned about the social and political realities of your country naturally belong together. The arrogance is that I think senior business leaders in other countries, including the established democracies, could take a leaf out of our book."

Godsell practises what he preaches. He cannot remember an election campaign in which he was not active, is proud that Anglo employees are candidates for at least three different parties in Wednesday's local elections, and played a central role in negotiating a new labour relations law, the most important piece of legislation to have been approved by parliament since the April 1994 elections.

He thinks that business leaders elsewhere in the world have been too defensive and not sufficiently creative in entering the debate

f South African managers have anything to teach the rest of the world it is how to be corporate good. "They have tended only to enter the debate to protect their immediate business interests, and not to exert their own rights as citizens," he said.

Happily for Godsell, who recently took over responsibility for Anglo American's gold and uranium divislon, his personal convictions appear to coincide with President Nelson Mandela's desire to forge a national consensus on key economic issues.

Consensus decision-making should not just be a feature of our political transition, but a feature of our national emerging character," said Godsell. "Wherever possible we should try to reach an outcome that accommodates everybody that matters, at least to some extent."

During negotiations on the labour relations bill Godsell said there were proposals, such as imposed centralised bargaining, which business simply could not accept. "We bad to be able to stand up afterwards and say that under this law we can make money.

The African National Congress always had the option of outvoting other parties in cabinet and parliament, but Godsell said he was impressed by its determination to reach an agreed solution. "Tito Mboweni, the minister of labour, must take huge credit for this. The time, energy and political capital he

put at risk was quite extraordinary. In that sense it was the new South Africa at its very best."

But the new labour law will not

answer the primary concern among black South Africans, identified by Godsell as the need for work. He believes that one of the most unhelpful phrases conjured up dur-ing the second half of this century is "job creation".

"I do not know of a single person anywhere entering an economy who has set out to create jobs. It is a deep misunderstanding of cause and effect. People enter a market economy to make money. They do that by producing goods and ser-vices at a profit to themselves. That they employ people is incidental to the process. I do not know of any job creation programme that has contributed to economic growth, or has made a significant impact on

levels of poverty," he said. The challenge for the South African government was to align itself with global markets. Manufacturers had to become more competitive and to identify new markets.

"The government must be asking what we can do to make it easier and more attractive for a whole range of people, but particularly small entrepreneurs, to start businesses. They are the people who have to get out into the market place and make things happen,"



Anglo American's Bobby Godsell wants to see much more harmony

He was pleased that the government had decided to sharpen competition policy, and was keen for South Africa's largest companies to be part of the debate. It was right that a more vigorous attempt should be made to break up price cartels, and attack those trying to tie up markets or prevent other companies gaining entry. "As a citizen and someone who is concerned about economic growth. I think the government has to be much more effective in this area," said Godsell. Such comments should delight

Trevor Mannel, the minister for trade and industry, who while drawing up new competition legislation has clashed with at least one

of Godsell's colleggues However, Godsell added that It would be fatal to confuse an effec tive and aggressive competition pollcy with a view over whether big business was good or bad for eco nomic growth. "Big, efficient businesses are very good for growth. Big, inefficient businesses are bad for growth," he said. And there was no doubt in his mind into which category Anglo American fell.

Japan's answer to Bill Gates talks tough

Masayoshi Son, the 38-year-old hero of Tokyo's over-the-counter market, does not give up easily, writes Will

Dawkins in Tokyo. Softbank, the software distributor be founded 14 years ago and now Japan's largest, is negotiating to buy Ziff-Davis Publishing, the world's largest producer of computer magazines, just a year after being outbid for the US group by Forstman Little, the New York investment partnership.

Undeterred, Son says he is now prepared to pay more than the equivalent of Y145bn which Forstman Little paid for a 94 per cent stake in Ziff-Davis Publishing late last year. That would dwarf Softbank's Y47.5bn shareholders' equity, though Son says he can raise the cash via a Y63bn new share issue, plus bonds and other forms of debt.

tenacity, a quality which bae ents, of Korean extraction, byed in



Masayoshi Son: big ambition

caused admirers to liken him to Bill Gates, the founder of Microsoft, with which Softbank last June formed a joint venture to sell personal computer games in Japan. Son's life story, certainly, is a The episode is typical of Son's classic rags-to-riches tale. His par-

city in southern Japan, earning a living from breeding pigs and chickens, he recalls. At the age of 16, he emigrated to

the US to learn English and eventually to gain a degree in business studies from the University of California. His first business venture, as a student, was the import of used video games from Japan. He moved on to develop a pocket electronic translator, with the help of a university professor, which they sold to Sharp, the Japanese electronics

From those two ventures, Son earned the start-up capital to found his own company. He spent 18 months, after his return to Japan in 1979, making up his mind what would be the highest long term growth sector in the long term. Software distribution, he decided, was the answer. At that stage, per-

a shanty town on the edge of Tosu infancy in Japan and the big retailcity in southern Japan, earning a ers ill informed about this new marRecurring profits – before tax and ket; an ideal environment for an aggressive start-up. After one or two false starts Son started to pick np dealership contracts so that his company now supplies 50 per cent of all personal computer software

sold in Japan, to 15,000 stores. Since joining the OTC last year, Softbank's share price has more than doubled, after adjusting for share splits, from Y9,642 to Y23,900. the second best performer on the market, at which level it stands at a breathtaking 165 times prospective earnings. At that level, Son's 61.2 per cent direct and indirect stake is valued at Y465.8n.

During that time, he has launched an aggressive US acquisition campaign, using the flotation proceeds to pay \$202m for Ziff-Davis's trade show division, followed by \$800m early this year for the sonal compaters were in their computer exhibition unit of Inter-

extraordinary items - more than donbled in the five years to 1993. The latest acquisitions will belp profits of Y4.69bn in the year to last March roughly to double again to Y9.5bn in the current year, on turn-over up from Y96.4bn to Y125bn,

according to Softbank's forecasts. The question that equity analysts in Tokyo are asking themselves is whether Softbank, like other much larger Japanese investors in the US. might be over-reaching itself.

A growing number of analysts feel the company has given insufficlent detail on how it has funded its takeover spree. This risk, argues Colin Mills, an analyst at SBC Warburg in Tokyo, is not fully reflected in its share price. Softbank officials decline to dis-

cuss Son's latest ambitious bid. But, they say, all will be revealed when, or if, he pulls it off.

FT GUIDE TO THE UK GAS MARKET

Last week the UK's gas industry regulator warned that £40bn worth of British Gas long-term supply contracts with North Sea producers could be a financial time bomb. At the heart of the dispute are "take or pay" contracts. What are they?

"Take or pay" contracts are a legacy from the days when British Gas was the sole buyer and supplier of gas in Britain. Under them, British Gas agreed to buy gas at a set price from North Sea producers even if

Why would it do that?

During the early stages of North Sea development, gas producers wanted assurances of a long-term market before they risked massive investments to develop individual gas fields. As a monopoly, British Gas wanted long-term security of supply, so "take or pay" contracts suited

If both sides wanted them why are they now a problem? The problem has arisen because circumstances have changed radically. British Gas is no longer a monopoly buyer or seller of gas in Britain and it no longer needs about a quarter of the gas that it is committed to buying. Over the past few years it has seen its share of the commercial

and industrial markets now open to competition fall to just over a third.

This year's good weather, and the addition of several new gas fields coming onstream, has exacerbated the problem. The surplus has helped drive down wholesale gas prices, which were already under pressure from growing competition. Current spot prices are 7p-9p a therm, yet British Gas must pay the producers an average of about 20p a therm.

What does British Gas want the producers to do? To renegotiate the contracts.

Have any agreed to do so?

No. Informal talks have taken place, but producers are in no hurry to begin detailed negotiations. "Why should we tear up perfectly legal contracts," they ask, "just because British Gas is finding it hard to compete in a liberalised market?"

The producers, many of them subsidiaries of big international oi companies, say British Gas did not want to renegotiate the contracts several years ago when gas prices were rising. Many also remember the treatment they received during contract negotiations when British Gas was the sole buyer. "It was not so much take or pay as take it or leave lt," said one producer.

What will British Gas do if producers refuse to renegotiate?

It declines to say formally. It has already investigated the possibility of suing the government, which it claims created the problem by bringing forward the date for introducing competition into the residential gas market from 2002 to 1998. But the company has been told that there are no legal grounds for doing so.

Another option may be to renege on the contracts. Then the issue would have to go to the courts for settlement. Some observers believe such an action by British Gas could trigger direct intervention by the government, although ministers are distinctly reluctant to become directly involved in the dispute.

Have similar problems arisen in other countries with a liberalised gas market?

Yes, but not in Europe, where national monopolies are still the rule. Deregulation of the natural gas transmission system in the US led to court cases and company bankruptcies. In Canada the government intervened and brokered a compromise.

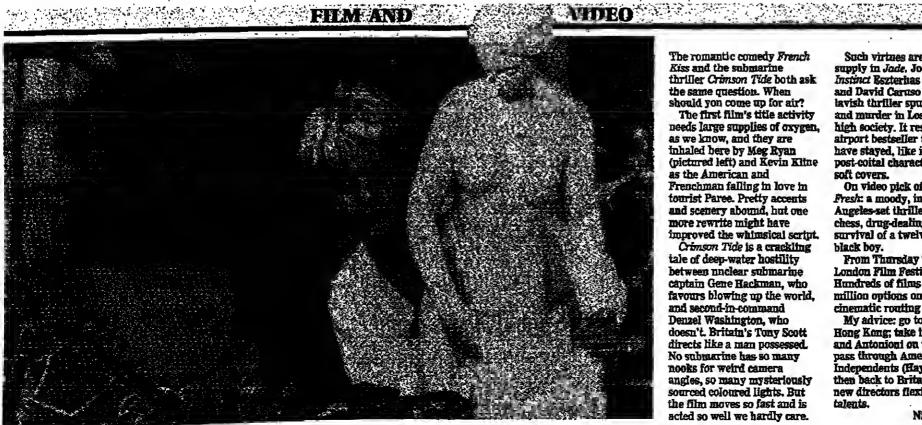
Could the dispute threaten plans to open the residential market to

Possibly. Some observers believe that may be why Ms Clare Spottis woode, the gas regulator, chose to air her controversial views on the issue last week. Postponing the 1998 competition date would enable British Gas to retain its residential monopoly, which absorbs about two-thirds of its gas. But the government and the regulator say they are determined to see competition introduced on schedule.

Has any good come from competition in the gas industry? Yes, it has lowered industrial prices. Prices for domestic consumers may fall by 10 per cent and perhaps more when consumer choice is extended into the residential sector.

As Ms Spottiswoode said last week: "The obverse of British Gas's [financial] pain is that consumers will pay less."

Robert Corzine



The romantic comedy French Kiss and the submarine thriller Crimson Tide both ask the same question. When should you come up for air?

The first film's title activity

needs large supplies of oxygen,

as we know, and they are inhaled here by Meg Ryan (pictured left) and Kevin Kline as the American and Frenchman falling in love in tourist Paree. Pretty accents and scenery abound, but one

more rewrite might have

improved the whimsical script.

Crimson Tide is a crackling

tale of deep-water hostility between nuclear submarine captain Gene Hackman, who favours blowing up the world, and second-in-command Denzel Washington, who doesn't. Britain's Tony Scott directs like a man possessed. No submarine has so many nooks for weird camera angles, so many mysteriously sourced coloured lights. But the film moves so fast and is acted so well we hardly care

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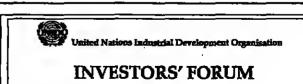
Such virtues are in short supply in Jade, Joe Basic Instinct Eszterhas scripted, and David Caruso stars in, this lavish thriller spun around sex and murder in Los Angeles high society. It resembles an airport bestseller that should

have stayed, like its deranged post-coital characters, between

soft covers. On video pick of the week is Fresh: a moody, ingenious Los Angeles-set thriller about chess, drug-dealing and the survival of a twelve-year-old black boy.

From Thursday there is the London Film Festival. Hundreds of films and a million options on what cinematic routing to take.

My advice: go to Taiwan and Hong Kong; take in Chabrol and Antonioni on the way; pass through American Independents (Haynes, Araki); then back to Britain to find new directors flexing their



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Internet: YOKELLO@UNIDO.ORG Nest LINITIO Investors' Fortum in Africa: 13-15 March 1996. Catablanca - Morocco Lawrence Otis Graham tells Richard Waters his views on racial discrimination in the US workplace

Life in the black middle class

n the mostly white and very affluent suburb of Greenwich, Connecticut, a stunt pulled three years ago by Lawrence Otis Graham still prompts

It is a town that a large part of the east coast's corporate elite calls home. Graham, a black corporate lawyer from White Plains, another prosperous suburb to the north of New York city, took a job there as a busboy at the Greenwich Country

His painstaking account of the minor indignities and everyday slights he encountered became a magazine cover story. It hardly ranks as a searing expose of racism: but in this prosperous corner of the north east, his detailing of the casual and unconscious racism of the club's white members struck a

Greenwich's racial credentials have taken other knocks since -most recently when four local students planted a message of racial hatred in that icon of American culture, their High School Yearbook.

And Graham, for his part, has

gone on to other stunts. Among them was a rating of 10 of New York's best restaurants based on their treatment of blacks. (La Grenouille and the Russian Tea Room came out best; at The Water Club, on the East River, one fellow patron handed him a valet parking ticket and another his wife's coat.)

Graham's accounts of the indignities suffered by an Ivy league-educated, upper-middle class professional provoke mixed reactions from other blacks. What right does a man in his position have to complain about racism - particularly when he has had his nose surgically straightened, an act which be says is seen by many blacks as an act of

Graham's observations about life in the black middle classes, though - and about how well or hadly US companies are doing in nurturing black and other minority managers - have enabled him to carve out a place in the wider national debate about race.

The Princeton- and Harvard-edu-

or most businesses in Britain, dealing with ethnic minorities has been an issue that, if looked at at all, focuses primarily oo trying to eod racial discrimina-tion in hiring practices. The motivation for such initiatives, moreover. traditionally arises from the desire (prompted in part by anti-discrimination legislation) to combat racism in the workplace.

Last week, however, saw the launch of a new national programme, Race for Opportunity, that will seek to persuade British companies that it is in their economic self-interest to become more involved with, and aware of, ethnic minority issues not only in hiring, but in areas such as purchasing and

To back up its claims, the group has commissioned research from Midland Bank which shows that, by the early part of the next century,

be puzzle about the net

book agreement (NBA) is

why it took so long to die.

This cosy cartel of

oligopolistic interests has at last

acknowledged the market forces

message. Apologists for this

indefensible position claim it will

mean the end of small bookshops.

Before weeping too many crocodile

tears, try visiting Boston in the US

where the small bookstores thrive

Defenders claim fewer books will

be published, the less "commercial"

never reaching the printing press. Maybe that is no had thing and the

selection of the fittest (most

read-worthy) will occur before the

On the other hand, rejoicers at

the end of this price-fixing system claim it must be better for the

customer - cheaper books and real

A new argument from the defence

goes: "If we now have a free market

with no exception, books will be

subject to VAT." The bamboozling

destruction of the forests.

without the NBA.

competition.

cated lawyer says that affirmative action, the US's 30-year experiment with trying to reverse racial discrimination, has had a debilitating effect on companies. "Whites are beginning to say, 'What are we apologising for? Race relations, in business and in society, have been defined as a zero sum game - if it is good for blacks, it must be bad for

He adds: "There is a tremendous backlash against blacks in the workplace - and the O.J. Simpson verdict will make it worse."

Graham is not the only one to suggest that the racial tolerance and diversity for which many US companies have been striving since the 1960s could be threatened

The jubilant reaction among many blacks to the O.J. Simpson verdict, and Louis Farrakhan's Million Man March this month in Washington, have left many white Americans feeling suspicious and betrayed. Rosemary Moss Kanter, a Harvard Business School professor, says the backlash is unlikely to be felt directly among the professional classes. But she adds: "We may see more of it in those sorts of jobs where workers feel neglected, underpaid, competing for scarce jobs." Kanter does not rule out a slide back towards the factory-floor fights that once marred working life in cities like Detroit.

According to Graham, who conducted a two-year study of racial diversity in US companies for a recent book, many of the initiatives launched by companies in the 1960s have taken root. Consumer products companies, in particular, have been driven by a need to understand their diverse customers better to bring in more blacks, women and other minorities.

Until now, though, too few have been successful in nurturing the careers of minorities who could become the next generation of senior managers. And they have left the few black executives who have been promoted to a senior level isolated, using them too often to assuage corporate guilt or act as figureheads for outside consump-



No joke: Lawrence Otis Graham, an My league-educated lawyer who posed as e busboy in a prosperous, white suburb

In his latest book*, Graham calls this the "Head Nigger in Charge" syndrome: a lone, high-ranking executive will often choose to accept the role imposed on them, rather than use their position to further the interests of others of

utives range from the "informant" (too eager to prove their loyalty to white bosses) and the "rubber stamp" (used by managers to clear decisions that they fear may appear anit-black) to the "self-flageflating basket case" (someone who internalises any racial hatred they have

Not all black executives conform to these stereotypes. Besides Reg-inald Lewis, the former head of Beatrice who died two years ago at the age of 50, Graham singles out three senior black executives who have worked hard to use their experience to help more junior black execu-

tive in charge of American Express's cards business. Barry Rand, head of marketing at Xerox, and Roy Roberts, head of General Motors' truck division. (In an act that provides a faint echo to Graham's recent stunt, Jack Smith, now chief executive of General Motors, once resigned from a country club outside Detroit that would not accept Roberts as a member.)

Many companies have failed to nurture their minority executives because, inevitably, white managers feel more comfortable with other whites, says Graham. "People want to mentor people who remind them of themselves." That deprives blacks of the informal guidance and protection that comes from having senior executive looking out for their interests.

One answer - used by companies such as Xerox - has been to appoint black mentors formally, and to run black caucus groups through which informal networks can be devel-

Does this amount to an argument for more segregation - the separatist message of a Farrakhan? Not according to Graham, though he adds: "It's the only way we're going to succeed. It's the way prior groups have succeeded. People sought out other people who were similar to

Kanter - whose most recent book, World Class, includes a discussion of how businesspeople in Miami have fought to overcome the city's racial and ethnic divisions - agrees that initiatives being taken by many businesses will counter the separatist tensions.

"There may be tensions at the national level. We may slide back a bit," she saya. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

*Member of the Club: Reflections on Life in a Racially Polarised World. Harper Collins, \$25.

itly minority-owned businesses for potential supply contracts. "We're not asking companies to accept sec-ond-best," Joseph emphasises. "We're just suggesting that they give minority businesses a chance." The message is starting to get through. Already 18 leading companies, ranging from Boots to McDonald's, have signed up for the programme and more are expected to follow shortly. Observes Norma Treasure-Garwood, chief executive of the Birmingham-based Imani venture, which places graduates from ethnic minori with companies: "The opportunity is there if we can provide the framework of support, guidance and

Guidelines for Business, Race for Opportunity, 8 Stratton Street. London WIX 6AH, Tel 0171 629-1600.

supporters intend it to do just that.

FAST TRACK Genset

And the inevitable collection of high technology companies seeking entry to France's new stockmenket for fast-growing companies due to open next February, a rather different type of business stands out very

Tucked away in the 11th aroundissement of Paris, with laboratories just outside the city and offices in San Diego and Tokyo, Gemet is tackling a Tollyo, Generi is facting a bring pointing subject on the borders of academia and business: Auman genetics:

Founded in 1989 after a chance meeting between Marc Verseur, a professor at Paris ? University, and Pascal Brandys, a venture capitalist, it now leaders in the science of

bioinformatics. One division of the business specialises in the large-scale production of DNA molecules, at a rate of some 1,000 a day, to consistent quality using a method of synthesis patented by

the company.

Most orders go to research leboratories in the US, France, ... apan, the UK and Germany -

and most requests are received via the internet.

The second activity does just the reverse, as Brandys puls it: breaking down human DNA to analyse its constituent parts -1st of them each day out of a combination with the Genethon

genome research centre, Genset is sitempting to map the "promoter" sequences which determine whether genes in a particular DNA molecule are

The aim is to establish alliances with pharmaceutlest companies; they will exploit its analyses in the development of new droes - on which Genset will claim royalties. It may also attempt to develop certain

attempt to develop certain products on its own.
The company now has 130 staff, including about 70 who work on research and development, and will have invested FF:50m (57.3m) this year alone. If its current plans to raise FFr250m on the stock market go ahead, it expects to the next two years. Such short-term timescales are important for the group,

especially in its mapping There is really a worldwide race, says Brandys. The next

two years will be absolutely

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The company has attracted investment up to now, said. Brandyn says that there has been a compound internal rate of return of 50 per cent a year. But while turnover has risen steadily and is likely to exceed PPr30m tids year, he predicts losses continuing until 1991. He is confident that Gener will prove attractive to new investors for two reasons. Einst. because he says there are dist-two other companies in the world carrying out the same work, and there is "much more demand than we can need Second, he argues that the payments made by

plan maceutical comoan simply to access the com good return, even before the potentially vast binomity it, could make in alliances and developing its own products We are at a very rare time at the beginning of a new

industry, says Brandys.
I don't know how it will be structured, but I am surefully. will be part of it."

Guidelines for best practice

Mark Suzman on the launch of a UK programme to combat racism

10 per cent of the British population and 20 per cent of the workforce will be from an ethnic minority group. The research also demonstrates that, overall, minority groups are more likely to be better educated than whites, and suggests that ethnic minority businesses. while small in both number and size, are largely entrepreneurial and growing rapidly.

As Robert Ayling, group managing director of British Airways and chairman of Race for Opportunity. points out, such statistics suggest that a co-ordinated ethnic minority programme in businesses, fully embraced by senior management,

bogey-men now cry "a tax or

reading" or "a tax on knowledge" to

frighten the fence-sitter on this

issue. Of course this does not follow

not its removal. Check the cost of

the same British-published book in

London and in the US and the

answer is clear.

will not only help fight racism but should also lead to significant bottom-line results.

"We have great untapped resources here at home among Britain's ethnic minority communities." he notes. "Race for Opportunity sets a framework for busiwanting to reach out to ethnic minority communities. whether as potential employees, as customers, as business partners or as community and education groups which they support."

To encourage this process, the group has published a set of guidelines on best business practice in dealing with ethnic minorities, comprising a wide range of recommendations on how to integrate ethnic diversity programmes into the mainstream of management.

Some of the suggestions, such as establishing a comprehensive strategic diversity policy for employees, have already been embraced by many companies. But as Cecelia Joseph, Race for Opportunity's director, argues, it is the other two areas that are relatively under-exploited by British businesses, with very few companies currently making any attempt to cater for the particular needs or preferences of

minority customers. "Ensuring that cultural and lin-

guistic diversity in the customer base is properly recognised in advertising, promotional literature and products can boost sales," she says, citing the success of WH Smith's recent launch of a set of

minority-targeted cards. The area of purchasing has even greater potential businesses traditionally do quite well within their own communities, but suffer from a lack of management skills, limited funding and poor location which have historically curtailed business growth out-To combat this, the guidelines

side those areas," Joseph notes. call on companies to target explic-

Learning to read between the lines

and is not an automatic consequence of the and of the NBA. Indeed, it is possible to argue that the NBA was the tax on reading,

In business to keep your head while all about you are losing theirs means you haven't understood the problem. But to be impervious to the overtures of a serious

headhunter is foolhardy.

A friend in executive search reports a strong, positive, perhaps paradoxical correlation between seniority of targets and ease of approach. The closer you get to the top of the FT-SE 100, the more clued-in and helpful the secretary and the more charming and polite

ADRIAN FURNHAM

the contact Headhunter codes are understood; calls promptly returned; home ers freely given. A director of a leading bank even appears to answer his own phone (surely a sign of our delayered times).

Isn't this Darwinian selection at work? You can't be head-hunted for a senior position if you don't return "personal" calls from people you've never heard of, or if you won't speak to callers unless your secretary/PA has grilled them first. And only the less successful will ask their PA's to inquire "He hasn't heard of you - what's it about?" Moral: if you want opportunity to

knock, it's best not to have a sound-proof door.

The metric of incomprehensible, jargonistic, gobbledygook is the fog test. How does it work? Find a ge of about 100 words ending in a full stop. Find average sentence length by dividing number of sentences by 100. Excluding proper nouns, very common words (photocopying), verbs with added endings, count all long, three syllable words. Add sentence length and long word score together and then multiply by 0.4.

Using this metric, a typical Wordsworth poem scores about 6, and a passage of Kingley Amis about 11. Times leaders tend to be a bit foggy, rising to 15, but there is nothing like an EU directive, insurance policy form or computer manual for a real pea-souper. But let's not assume because there is fog across the Channel that all Europe is isolated. We have heard of "jobsworth" awards given to pedantic and unhelpful people not prepared to put themselves out because "lt's not worth me job.

How about a "foghorn" prize for those detecting the densest fog?

One of the consistent findings from organisational development research is the evidence of the transition curve. What this shows is that any organisation involved in leading structural and/or cultural change tends to go through a very specific and predictable pattern sometimes called the U Curve. At first, employees suffer shock and surprise, quickly followed by a helplass sort of depression. Thereafter, there is mobilisation of the forces against the change agents or, indeed, anyone in the line of fira. Scapegoating individuals, as well as all the other organisational signs of stress accidents, absenteeism, industrial action, and Luddism - occur in this phase. The bigger and the longer the change programme, the more intense this phase. British prisons seem to be in the

process of such a change. The transition curve would predict that it is about now that anger, despondency and scapegoating would be at its maximum. The literature says what the organisation needs most at this point is continuity of leadership, not more change, otherwise the downward cycle will be repeated. Our home secretary may well have acted in haste and exacerbated rather than improved the problem.

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BUSINESS EDUCATION

Women in Yorkshire are being trained to step into management roles, says Della Bradshaw

Better chance of a fair share

England are reputed to be brash, bluff and, above all, male. The problem for potential women managers is that the actual still appears to live up to the stereotype.

So much so that the European Social Fund, in conjunction with Calderdale and Kirklees Training and Enterprise council, is trying to redress the balance by funding management courses in Yorkshire specifically for women.

At the University of Huddersfield every Wednesday morning, the 11 women on the Women into Management course meet to discuss coursework, strategy and information they have gleaned on their industry placements, which comprise the best part of the course. Some are planning to return to work after raising a family, others are simply looking for B new route through the "glass ceiling" or want B change of career.

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"I knew I wanted to do something I really believed in. I didn't want to do something just to turn the wheel," says Sally Goodwin. A former further education lecturer in Esol (English to speakers of other languages), Goodwin's job placement is with Oxfam in Bradford. Her role involves organising fund-raising concerts and tin collections and recruiting volunteers.

"I'd really like to get into charities. I think it's wonderful," she concludes. The job placements cover an eclec-



een Taylor, Sheri Avery and Joyce Fox consider their manac

tic range of industries and institutions, directly reflecting the interests of the women involved. One is working in the information technology centre of Bretton Hall, part of the University of Leeds, while another is wrestling with how to implement the ISO 9000 standard for the procedures within the University of Huddersfield. Two have moved into marketing, one into training, one into printing and others into charity work.

The placement has to be right for both the trainee and the company, says Sue Lundy, training co-ordinator, and often involves the women coming up with the idea of where they would like to work. "They are all self-motivated. This course is not for the fainthearted," she says.

This is the second such course and B third is planned. Although Lundy found difficulty in finding work placements for women from mixed courses. she believes the students from the two women-only courses have proved their worth in the local community and so it is becoming progressively easier to find placements. "If any of these women came along to you for an interview you'd say 'Yes, I can do something with ber'."

"There's no doubt that there is a benefit to the company," says Kathleen Taylor, a former nurse with a higher national dioloma in business studies who is now implementing a computerised transport system for an NHS rehabilitation centre. But like the other students she is adamant that she is not doing a job for free - a common complaint about training placements. If she had not taken charge of the computer system the project would have floundered, sbe believes. "They'd have got along without the system, and eventually it would have been implemented - by

Christmas or next year." The experience to the students is paramount, says Carol Ellis, who has migrated from primary teaching to marketing. "It's giving me experience that no one would pay me to get."

The course is intended to give the students, all of whom have B university degree or equivalent qualifications or experience, the required expertise to complete the NVQ4 (national vocational qualification 4) Certificate in Management.

The certificate requires the partici-pants to demonstrate that they have completed nine units of competence in four key areas - people, finance, operations and information. Most of the students think they will be lucky if they can document five of the nine units by the end of the year, although they can rely on previous experience accredited prior learning - to swell

their portfolios. The most difficult section is finance, which requires the students to follow the company through a whole financial year - the timing of the course makes that impossible. At the end of the year the sections

completed are certificated. The rest of

the course can be completed later although the pressures of a full-time job are likely to make this unfeasible. Finding a job at the end of the course would seem easier than the statistics suggest - the latest census of employment shows that only 25 per cent of management positions were held by women nationally and only 22 per cent in Yorkshire and Humberside. According to Lundy, some students drop out even before the course is complete to take up job offers.

Getting B job that is suitable, bowever, could still prove difficult, concedes Joyce Fox, who has three children under five. "I am prepared to do the work, but it has to be flexible." The students believe the course is

characterised by B mutual help ethos which would be difficult to foster in B mixed or all-male group. One of the marketing specialists, Sheri Avery, is assisting another colleague to draw up a marketing plan, for example. Another is helping those who are not computer-literate to master the infor-mation systems. "The group as a whole is quite good at setting up contacts," says Taylor. "We look after

NEWS FROM

Triple bonus to promote technology

Companies in the UK which want to promote technology management skills can nov apply to the Department of Trade and Industry for scholarships to send their employees back to school

Each company can apply for three scholarships of £2,500 each to send employees on five, one-week university courses in subjects such as software development and corporate strategy. The applications are administered by the Juniter Consortium. Jupiter: UK, (0)181 977 9033.

Bankers opt for mobility

The changing face of the high street bank, with increased mobility among the workforce, has persuaded the Chartered Institute of Bankers to adapt its professional qualification

into an honours degree. From next autumn anyone studying for the CIB's ssociateship will Butomatically be Bwarded a degree from Umist, in Manchester. The degree involves four years' part-time study - the same

as the associateship. Existing bankers will be encouraged to "top up" their qualifications to a degree. CIB: UK, (0)171 623 3531.

Lotus blossoms in Tennessee

The University of Tennessee's business school has spearheaded the move to adopt Lotus Notes, fom the Lotus Development Corporation, to establish a consistent messaging environment on the campus The university will equip 30,000 personal computers academics, students and

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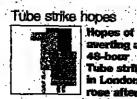
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BUSINESS TRAVEL



Tube strike in London rose after ment met the RMT rail union last week to talk The RMT has called a

about working conditions. strike from noon on Tuesday November 7 until noon on November 9 over its claim for a 6 per cent p y rise. Other tube ins have already

settled for 3 per cent. London Transport believes it can run mon than the 60 per cent of trains it has during the previous RMT stoppages. And so to bed Following British Airways' announcement that it is to begin providing wood-panelled

cubicles for first class passengers. Airbus Industrie has suggested to airlines that they begin installing bedrooms in their cargo holds. Michael Skaninker writes.

BA rejected the idea of beds in the cargo hold, saying passengers would find them too. claustrophobic, Instead, the BA. cubicles have seats which recline fully to become

Airbus argues, however, that airlines which adopt this approach have to reduce the

number of first class seets they.

its solution means the number of seats can remain the same. Airbus proposes creating five compertments, each with two bunks, in the hold, linked to the main cabin by a staircase.

The compariments, which could be installed in A330 or A340 aircraft, would have audio

and video facilities and reading The compartments could either be installed in new aircraft or built in the cargo holds of

older models. Passengers would sit in their. seats in the main cabin for take-off and landing before retiring downstairs. The comparaments could also be converted into offices.

East Europe plans tely owned UK airline which is starting daily lights to Prague, pla Europe, but significant regulatory problems have to

be overcome first,

managing director Austin Reid said last week. He called on the Czech ent to allow it a . second daily flight to match its competitors on the fast-growing route, British Airways and the Czech national carrier

Ceakoslovenske Aerolli Cathay Pacific, the Hoog Kong carrier, is to increase flights to Toronto, Auckland and Johannesburg.

Bangkok floods: Plooding that already has clogged major TORICS IN Bangkok is expected to

worsen in the next few days,

officials warned last week. Roads in the That capital were inundated Wednesday morning after local residents destroyed sand-bag embankments that they believed were worsening. flooding around their houses. Another cause of the flooding was the tides, which pushed up the level of the Chao Phraya

river last week. Central Bangkok and its main business districts have remained mostly unaffected by serious

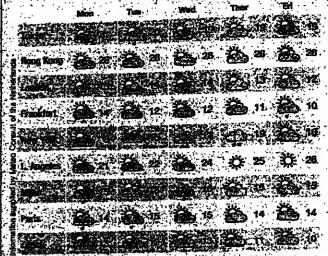
City winners Singapore has overtaken

Hong Kong to top Fortune magazine's 1995 list of bea cities for business, backed by its geographic setting. skilled workforce and elective immigration

policy, the ma Hong Kong has fallen to sixth place. The Sen Francisco Bay area a second, followed by London, How York and

Frankfurt. The rankings were be on a survey of executives and economic develop experts worldwide conducted by Fortune firm Arthur Andersen.

Likely weather in the leading business centres



Not all business trips are short - you may find yourself having to relocate. Richard Donkin offers advice for those staying on

How to be a smart mover

was just another meeting until the managing asked: "How would you like to see the pyramids . . . every day? We're establishing an office in Cairo and I want you to run it."

It doesn't always happen like this. You might have been hankering after a foreign posting, or a spell abroad could he expected for those who want to

progress.

The foreign posting used to be fairly straightforward. The company did everything, from finding a boarding school for the children to organising a house with servants and sports

club at the other end. Today, however, because of the costs of sending an individual overseas - easily two or three times the cost of a home employee - many companies are cutting their contributions. Mr Phil Turner, a senior contions Abroad, which supplies data on overseas living costs and employment packages, says: "The time to identify questions is before you are offered the job and not when you have accepted."

So what do you need to know? Here is a checklist. · Salary: You will be presented with a package, typically including a notional homecountry salary plus an amount to cover extra living costs. It is important to understand the various elements of pay and costs and bow they match up abroad. Who pays the income tax? If it is the individual it may be more than the home rate. Or there may be no tax at

all, as in the Gulf states. The tax position is more grey in some countries - either the authorities are lax about collecting tax or they do not pay too much attention to salaries.

sultant at Employment Condi-tions Abroad, which supplies cal for a salary to be paid into an offshore account and an amount to cover living costs paid as "salary" to the employee. The danger here is that some countries, such as India, have become wise to such practices and companies that persist with this without declaring the full salary can

risk penalties. This system is still normal, however, where foreign exchange controls make repatriation of savings difficult. Social security and pension arrangements: There are restrictions over how long a UK citizen living abroad can stay in a company pension fund but the Inland Revenue tends to be reasonably liberal in this area. It is important, both for pension arrangements and your salary position upon

return, to make sure that your

notional home salary will grow

in line with those at home.

Cost of living: Data is collected by consultancies such as ECA, a trade organisation which supplies information to subscribing client companies, but it does not provide a service for individuals. You can

With pets, ask yourself: are you going to a place where dogs and cats are eaten?

be reasonably sure that your manager or personnel department will have such information. If they refuse to share it you might ask yourself why. Schools: Some companies still pay boarding school fees or, since boarding is less fashionable than it was, fees for schools ahroad. You must

system they are used to or wbether you want to send them to a local school. Spouses: even though the term is used for political cor-

rectness, in most cases the spouse is still a wife. The difference today is that the wife might have a joh just as good, or better, than that of the husband. Some companies may try to find work for a partner in the new country, although this is unusual.

• Domestic staff: You may have been used to paying a cleaner at home. In some foreign postings you might have a small army of staff. In India it is not unusual to have a driver. a cook, a cleaner, two security

guards and a gardener. You may have legal obligation to pay their medical hills. There is a moral obligation too. If their child needs to marry or

decide whether you want your children to be taught in the falls ill or if they get into debt. you might be expected to help. · Clubs: The employer may pay the membership costs of a local sports and social club. particularly if you can argue a business case - that all your contacts will be there.

 Housing: The secret is to have the ideal rental property and a good estate agent. Big conglomerates pay well to house their people in a new property with all modern conveniences. Renting agents are fastidious about the condition of the property. The smallest paint chip must be rectified. Health: In some countries it's sensible to have a bag of plasma on hand. Where you contract something dodgy in remote parts the standard

advice is to get on a plane home. In some countries, such as Russia, you may have to show an "Aids free" certificate

SAID YOU'VE ADAPTED TO THIS COUNTRY QUICKER THAN MOST SINCE WE RE-LOCATED HERE, SANDERS

 Pets: Ask yourself: are you going to a place where dogs and cats are eaten?

• Travel: "Look and see" visits are often allowed beforehand. Many employers also pay for a trip home once a year. In countries with import restrictions there may be a limited choice of cars.

 Culture: This can be a real source of anxiety, and even lead to the failure of an assignment in some cases. Under-standing the postal system, how to write cheques or how to open an orange juice cartonmay seem trivial problems but collectively they can send some expatriates rushing for the analyst's couch.

A tip from one old stager is to "live like a local if you go there and stay in a small enclave of your own nationals you might as well not bother.'

top ignoring us" sounds like a plea from a minority group. But women ranging from a medical charity director to insurance executives last week sent a clear message to airlines, botels and car hire compa-

At a conference on women husiness travellers, they complained about their treatment by the travel industry. "Don't assume I'm a sec-retary," said one. Another added: "All staff should assume all single women to be VIPs."

مكنامنالخصل

Make room for a fair approach to women

According to a survey by Chambers Travel, a corporate travel agency, more than a third of UK business travellers are female. Most women travellers believe advertising is aimed at men, and 45 per cent said airline cabin staff pay

better attentioo to men. It is often small details, particularly on airlines, that cause irritation. "I'm short! I can't reach footrests." complained one executive, Hotels were another subject of complaints, Stories were told of male guests antomatically being presented with bills for meals, and of women being made to feel uncomfortable in bars or obliged to retreat to their rooms for a lonely meal. Some 84 per cent of those taking part in the survey said they generally chose room service

over a meal in the restaurant. Hotels have made efforts to meet these complaints. Measures range from clotheslines and detergents in rooms to "security" floors. "But women say they don't want these," says Valerie Ferguson, general nager of the Ritz-Carlton hotel in Atlanta. Just 32 per cent want women-only floors on hotels and many believe they would

actually be a security risk. Security is a big factor. In hotels, 78 per cent want confidential room number allocation. "I don't want the reception staff shouting out my room number to the whole hotel," said one woman at the meeting, Many said car hire companies were a particular concern: 89 per cent

want to be able to hire cars with

telephones or security alarms,

while others highlighted the problems of returning cars to remote, dark places late at night.

Another problem is loneliness. Organisations such as the City Women's Network, and its worldwide partner, International Alliance, can pass on contacts and information; while Global Network, new organisation, can you in touch with others put

going to the same destination, Ultimately, it is up to individuals. "It's attitude," said one executive. "I was in Milan recently and I went out on my own, had a nice meal in a restaurant - and I didn't take a book to read!" Others agree. "It's being treated as an individual," said one. "Think of yourself as a person, not a woman." City Women's Network: 01895

272178; Global Network: 0171 72.

Kate Bevan



Cyber sightings

 The Energy Information Database (www.ccn.nl/eii/ main.html), run hy the Netherlands Energy Research Foundation, has an excellent range of links to about 150 worldwide energy sources. Straightforward and belpful; no frills - exactly what this kind of database site sbould be.

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 The Municipal Bond Scandals web site (http:// home_navisoft.com/ munibond/index.htm) is a guide to problems affecting the tax-exempt bond industry, by former Smith Barney banker Michael Lissack. Interesting.

 Bank of America's new site (www.bankamerica.com) has nice graphics and offers a Money Tip of the Day as well as a range of good informative links. It also features an intriguing "Build Your Own Bank" concept. Worth a browse.

 Strategic Management Group (www.smginc.com) is a global business training and management development organisation. Their site has extensive details of seminars and business simulation exercises. Have a look if yon're in the personnel or training sector.

 Internet French Property (www.french-property.co.uk/ index.htm) is a visually pleasant, informative site specialising in farms and bouses for sale in France, which features good background information and a price range index for prospective buyers.

Oops! And after everything we said last week about jumping the

Allied Dunbar (www.allieddunbar.co.uk) sent out a bugely self-important press release - which actually managed to get its own URL wrong last Wednesday trumpeting the site's ambitious virtues. It turned out to have nothing more than a picture of Marketing Director Jerry Grayhurn saying: "I'd really like to stop and show you around hut . . . come back at the weekend." nies nave ve

to realise the concept of negative goodwill - if you ask people to make an effort to seek out your site, you really have to make an effort to give them something worthwhile. I'm sure that Allied's site is just nifty by now though . . .

 Numismatists Online (www.numismotists.com) is a nice idea for coin collectors, featuring online rare coin auctions. Easily laid out and well explained for the first-time user, it gives you the chance to practice hidding in a mock auction before diving into tbe real thing.

 Wasala Communications (http://wasala.otm.filwasala) is a Finnish marketing and PR firm offering a consultancy service to businesses wanting to export to, invest in or set up in Russia. Straightforward and useful, with an e-mail response for more details.

 Internet Law Review is a monthy paid-for publication avallable electronically or on hard copy from December. Among other issues, it will cover IT-law and the Internet: commercial security and encryption, using contributors from North America and Europe. Subscription is \$220 (£142) a year and details are available from www.thinck.com/ publications.html Meanwhila, datails of this week's Internet Law Symposium in Seattle are available at

 San Francisco-based merchant bank Hambrecht & Quist have put up a good site (www.hamquist.com), with useful material in the Technology, M&A and venture capital sectors. Nicely laid out and user-friendly.

www.discovery.org/ils95

Stephen McGookin steve@mcgook.demon.co.uk



MEDIA FUTURES

you, I hear nothing but a piarcing whistle from your Jackson fax machine. Ring

me back now." That fax and the frosty reception which met my apology prove that beta-testing, or trying out unfinished versions of computer programs, is a hazardous affair.

The program in question, due to be released shortly, was the successor to Delrina - a fax communica-tions package, WinFax Pro. Win-CommPro for Windows 95, as the new product is known, takes advantage of the facilities of Microsoft's new operating system, and has new features

It can print out a report after sending each fax, so the aender has written proof of transmission for any a court of law. It can save phone bills by cutting a third off the sending time of each page. It can send a message to a pager when faxes come in - and can do so selectively, by beeping the owner only

Dangers of digging for gold and to the point: "Wbat's wrong with your blasted phone?" it read. "Every time I call after the arrival of faxes from speci-

The fax was short

The program also provides

The fax and the frosty reception proved a simple point:

beta-testing, or trying out unfinished versions of computer programs, is a hazardous affair'

do-it-yourself voice mail. It can take incoming messages for a single peron, but also allow the caller to leave messages for different people by pressing different numbers on the telephone keyped. That is useful for people like me who work from

I pestered Delrina's London staff to send me a test copy. A few weeks ago, a belpful but reluctant executive brought me a 'beta' version.

The jargon in the computer industry refers to the early, unstable versions of the programs as 'alphas', the complete versions that still contain a few errors as 'betas', and the package that has been designated as ready for release to manufacture, or

RTM, as 'golds'. But there are betas and hetas. Whereas in the old days software houses would allow a beta out of the door only if they believed it to be almost perfect, it has today become standard to let outsiders loose on software that is incomplete or nonfunctioning in some significant way.

That was bow it was with this one. The first beta I saw was unable to do anything but send a simple fax - and it would promptly crash after-wards, requiring a restart of the computer. A later beta I installed last week was much better. But the voice-mail bit that had attracted me in the first place still didn't work; instead, incoming calls were picked up and given the fax treatment. It is no criticism of Delrina to say trying to resolve the problem. Doubtless the final version will be as reliable as the company's past products. But on any reasonable valuation of my time, it would have been cheaper to forget the test and buy a new answering machine. After this experience, it was par-

ticularly fascinating to read a fea-ture in Information Week, a technology magazine, about the thousands of beta testers in the US who actually like messing about with programs that do not work properly. For many of them, beta testing is a

But there is a key difference between testing non-functioning software and tinkering with nonfunctioning cars. While the latter tends to be done at bome on Sunday afternoons, plenty of beta testing is dooe in work time. Testers persuade their company that it is somebow in its interest for them to spend their time in this way.

Yet the paradox of betas is that the tester is doing a favour to the that I spent a dozen fruitless hours software company, finding bugs

bours of the time of expensive technical staff - and doing so for noth-

'It has today become standard to let outsiders loose on software that is incomplete or non-functioning in some significant way'

ing. In one celebrated case, the so-called Windows 95 Preview Program, 400,000 people actually paid \$30 to Microsoft for the right to try out early versions of the new operating and to send the Seattle software firm error reports. Not only were they impaid for this work: the testers did not even receive a free version of the real Windows 95. Their betas will self-destruct at the

cations has gone one better. The internet software firm has turned the heta test of its Navigator 2.0 browser into a giant competition. with prizes awarded to those who find faults in the packaga most quickly. Minor glitches will earn a Netscape T-shirt or a coffee mug; more serious errors - 'show-stoppers' that cause the entire computer to seize up, or security problems that allow hackers to read messages intended to be secret - will be rewarded with hard cash. What testers should not expect is thanks; the company warns that bug reports sent in by e-mail may receive only automated replies.

This month, Netscape Communi-

Crazy? Perhaps. There are few other industries in which a company could expect consumers to trust a product after treating it as an Aunt Sally to be demolished. Effective? Certainly. By giving testers an incentive to take their bobby seriously, Netscape has probably found a way of testing its product tested thoroughly and quickly at low cost. If only I could get that voice mail package to work, I'd participate myself. Tim Jackson can be reoched at Tim.Jackson@pobox.com

Club class on the Internet

Executives have infobahn travel plans, writes Victoria Griffith

enneth Boyle, a Bostonhased physician, bas just returned from his first multimedia trip: a jaunt to Cincinnati organised entirely through new software, online services and the internet.

"I was far better prepared than I've ever been before on a business trip," said Boyle. "I not only knew the address of my botel, but had a map printed out showing me bow to get there, I knew how to get to my business appointment the next day, and I got some pointers on interesting things to see in my spare time." Business executives are

increasingly turning to the infobahn to make travel plans. Only one per cent of airline tickets in the US are booked through the Internet and online services, but the figure is rising fast, say service pro-

About two million online surfers already reserve air tickets or hotels through the information highway, according to CompuServe. Many are husitravel service users are booking business travel. Most of these were small businessmen who did not bave access to a corporate travel agent, said Michael Darcy, spokesman for

Other online servicea say they have noticed increased demand for cyberspace travel information from companies' in-bouse travel agencies. New products are flooding the market to meet demand. The online services offer a growing number of travel-orientated sites, offering products like CompnServe's Way to Go, which provides lists of hotels. convention centres and even the location of cash dispensers.

The Official Airline Guide Electronic Edition - OAG reserves airling tickets and offers information on discount travel packages. Software group DeLorme provides detailed maps of almost every US destination, as well as lists of hotels, restaurants and other places of interest. Car rental agencies and

cyberspace travel business. A growing number of services allow users to book rooms and reserve cars online.

One of the most popular ways to book airline seats in cyberspace is through Sabre Interactives' Eassy Sabre product, which provides information on flights worldwide. Sahre, owned by American Airlines, bas joined forces with Worldview Systems on a service - Travelocity - providing information on travel and reservations. The product will even tell

business executives where to find a secretary in Manhattan after midnight, or how to find a translator in Prague.

Travelocity will be available on the intercet and online services CompuServe and Prodigy after March 1996. Sabre will continue to offer some of the features of its old service. You can store a file on Sahre, so that If you are a vegetarian or prefer to sit in an aisla seat, the computer will automatically make a request each time

Prodigy says 30 per cent of its botels are also joining the you book, says Darcy. To ensure you get the best deal , Sabre keeps searching for cheaper flights after you have booked.

It may be a while before cyberspace replaces travel agents, bowever. Although airline reservations are straightforward, most botel rooms and hire cars cannot be booked through the information highway. Most travellers still have to use the telephone.

Another problem is that, except for air travel, most information is limited to the US. CompuServe has a product called Travel Britain, but the service is not nearly as comprehensive as the US version. Other countries have been left out of the cyberspace trav-

elnet altogether. And very little information is available in any language other than English. The international market

will grow with time. Given the success they have experienced in the US, multimedia travel services look set to expand rapidly over the next few years.



Online bank era dawns

By Louise Kehoe

The Security First Network Bank established by Cardinal Bancshares - a small Kentucky savings and loan institution - is the first financial institution to conduct true online banking over the Inter-

SFNB's pioneering effort may influence the growth of Internet banking. Larger financial institutions are watching for cloes as to how consumers respond and to see whether the cyberbank can live up to its 'Security First" name.

Concerns about Internet security exacerbated by incidents in which supposedly secure software bas proven vulnerable - have made banks cautious. SFNB claims to have created a "virtual vault" for each customer account, using a "trusted" computer operating system from Hewlett-Packard. the second largest US computer company, as well as encryption and user authentification software, and firewalls.

"We have overcome the prob-lem that has prevented banks from transacting over the Internet," said James Mahan, SFNB's chairman.

Perhaps cyberbanking'a big-gest draw is that the SFNB is open 24 hours a day, seven days a week. Customers will be able to conduct standard personal banking tasks such as paying bills, transferring funds from one account to another to retirement age would autoand checking account.

Nor are there queues at the counters in the "virtual lobby" of the SFNB which are staffed hy computer renditions of R2D2-style rohots (http:// www.sfnb.com).

But waiting for images to download from the Internet over a modem may persuade users that a bus trip to their local bank is not such a bad

SFNB also faces competition from more than 20 US banks including Chemical Bank, Wells Fargo and First Interstate that have formed partnerships with intuit, the leading personal finance software company, to enable users of the popular Quicken program to access information from their accounts and pay bills electronically.

Services offering stock prices, information about mortgages, loans and retirement funds as well as insurance are flourishing. Some of the most innovative

include BankAmerica's new Wab site which opened a week ago with an invitation to users to "build your own bank". By filling in a form, users can tailor the information presented to fit their interests. A student, for example, might be presented with infor-

mation about obtaining loans

matically be routed to inform: tion more relevant to his inter-One of the largest mortgage lenders in the US, Bank of

America, has also chosen to put an emphasis on property purchases at ita Web site. Hyperlinks to real estate firms throughout the US

enable users to search through lists of homes for sale and then to link back to the bank in order to apply for financing (http://www.bankamerica.com). Among the biggest attractions of the internet for consumers, including consumers of financial services, is the ability to "shop around" so as

The insurance industry is taking this to heart in a new service that goes live today. Insweb will enable consumers to seek quotes from a range of companies and brokers on life, home, car and medical insur-

to compare costs and advan-

The service, established by a group of 25 insurance companies and related organisations, is the first "marketplace" on the Internet for insurance information and commerce.

Insweb plans to enable users to purchase insurance online. In a pilot program next month, residents of the state of Utah will be able to buy car insurance via the Internet (http://

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for college fees. Someone close Quebec sees 'rendezvous virtuel avec l'histoire'

By Stephen McGookin

Whatever the result of today's independence referendum in the Canadian province of Quebec, both sides' arguments have been notable for the way they have been thrashed out in cyberspace.

Quebec, with liberal Outario and the more conservative cities of the west coast, may be the dominant influences shaping Canada's national political agenda; but the chief concentration of Internet users is found in Halifax, Nova Scotia; an eastern city with several research and technology centres. That may explain why the opinion polls conducted via the Internet seem to be all coming down in favour of a "No" vote; regardless of the closeness of the issue in the

real world.

One "quick and dirty" poll put up by Jim Shaw at www.ontug.org/QandD, for example, showed a majority of some 75-25 against separation over the weekend. But the best overall referendum information site seems to be at http://

web.idirect.com/ evo/que-bec95/indax.html, which includes a public news forum and details of the latest polls. The French-language service of the Canadian Broadcasting

Corporation will be posting up-to-the-minute details - "un rendezvous virtuel avec l'histoire" - on its Weh sita at www.radio.src.ca/radionet.

The Comité Pour Oul (www.quebec oui.org|fr|index.htm) has a nifty set of biographies of the cause's leading players, including details of groups such as the Network of English-Speaking continue on the Internet.

Quebecers for Yes. The "Non" grouping (www.comite-non.qc.cu/english) lays out its case in a very userfriendly, straightforward way. with a weekly newsletter showing how their cause has been gaining support. Both sites are bi-lingual.

The officially-sanctioned sites are tame compared to the acerbic debate on the Usenet newsgroups, like can politics or soc culture quebec

Contributions range from the panic-stricken - "Our money will be worthless and we'll be forced to speak French" - to the pragmatic, ready with advice for potential refugees from an independent

The constitutional issue may be laid to rest by tonight's verdict but the debate promises to

on orgentation of the time of the state of the state of the contract of the contract of the contract of the contract of the

Hollow monuments testify to the bloody madness of dictators

Thave always felt that visit-ing the Hayward Gallery is outside Madrid, is really a tera bit like visiting Hitler's hunker. The sensation became reality last week with the opening of "Art and Power -Europe under the Dictators 1930-15". The sealed concrete shell of the gallery is now filled with the artistic detritus of 15 terrible years of totalitarianism and fascism in in Spain. Italy, Germany and Soviet Russia. It is the thirteenth of the major series of European cultural exhibitions promoted by the Council of Europe and it will be at the Hayward until January 21 1996, when it travels to Barcelona and Berlin.

The contents of this exhibition were huilt on blood and madness and it is very hard. even 50 years later, to give a cool critical appraisal. It is an exercise that raises more questions than it answers. The one area that is perhaps easier to examine now is the architecture of the four regimes. Cer-tainly the exhibition's researchers have dug deep to represent and explain the dictators' building ambitions. The organisers have focused on three capital cities: Rome, Berlin and Moscow. Spain and the civil war is covered in a more general way.

In the Hayward's dimly lit halls the visitor is confronted with an overview of the Paris International Exhibition of 1937. The French organisers of the world's fair placed the Soviet Russian pavilion oppo-site the German pavilion, so that communism appeared to confront fascism directly. The German pavilion was designed by Albert Speer. It is a gigantic tower topped by an eagle grip-ping a swastika. Speer described this monstrous building In his diary as "checking

the onslaught of communism". Hitler, Mussolini and Statin all saw that architecture could be the physical embodiment of their manic dreams. Stalin appeared to want to bring palaces to the people in an old-fashioned ways: chandeliers and malachite in the Moscow Metro for the people and complete restoration of the Czarist palaces of St Petershure. Franco bore a sense of the drama of death; his monurifying tomb for himself.

The Italian section of the exhibition was by far the best. I suspect this is not simply because of the way it has been selected, ordered and captioned, but because there is much serious artistic and architectural quality in the work. The Italian fascist regime was more tolerant of contemporary art, and artists and architects seem to have been happy to work for the regime.

Mussolini encouraged modern architecture and his two earliest achievements were the new seaside town of Sabaudia and the superb railway station in Florence. But it was Rome that was to preoccupy him because its mere presence lent lustre to his own imperial ambitions. His exploitation of Rome was both damaging and rewarding. His decision to huild the Via della Conciliazione leading up to Saint Peter's destroyed a huge slice of the Renaissance quarter between the Vatican and the Tiber while opening up amazing views. The construction of the Via dell'Imperio smothered a section of the Roman forum.

However, the new city EUR (Esposizione Universale di Roma, 1942) to the south of Rome - built in a strange. stripped-down classical style and looking like a de Chirico painting in three dimensions is far from being an architec-tural failure, Good architects such as Moretti and Terragni persisted with modern buildings which can be admired today free from their political associations.

Away from the inspiration of Rome, the architecture of Russian communism and the German Third Reich is dead and pointless. Little survives in Germany except the gradiose models and visions of Albert Speer, who did not feel that the hrand of Neo-Classicism be devised for Nuremberg and Berlin was in any way totalitarian. He wrote in his diarles. "Rather it was characteristic of its era and left its impression upon Washington, London and Paris as well as Rome, Moscow and our plans for Berlin."

He was wrong because the

Manic dreams: propaganda art from the Spanish Civil War

sheer scale of his plans for Berlin, which he frequently compared in size with the works of the pharaohs of Egypt. depended upon slave labour to build them and vast ordered human displays to fill them. His great granite parade ground was strong enough to support a thousand tanks, and his Great Hall, designed as a monument of universal strength, led to a vision of mad authority. Speer's move from the man in charge of building to the man in charge of destruction, as minister for

armaments and war production in 1942, has a terrible symmetry about it.

Soviet architecture had nothing to redeem it. It is horrifying to see its scale and the endless parade of triumphant collective workers with their hanners. The numerous Palaces of the Soviets are grandiose and without meaning. President Ceanceson's Palace of the Triumph of Socialism was still unfinished as communism collapsed in Romania, and is the only heir to this school of pow-

This is an exhibition that reveals the sham world of the dictators without exposing the horror. It raises the question can you separate art and architecture from the political systems they serve?

Architecture is a mirror of society and this exhibition shows only too clearly what happens when that society is built on collective violence and ludicrous tyranny. The hollow monuments give it all away.

Colin Amery

'Sprint soaps' have replaced athletics

t is easy to get off on the wrong foot with Professor Peter Radford.

The head of British athletics has had a few run-ins with the media and is not one to accept its gloomy world view. Why is the sport in such turmoil, I asked him at the Birmingham headquarters of the British Athletics Federation.

"It doesn't feel that bad from where I'm sitting," he countered. "The British press have become obsessed with a contrary view of reality." He argues that the coverage of track and field has been replaced by a series of personal

dramas, "sprint scaps". Christie versus Radford was probably the higgest. Linford Christie, Britain's world and Olympic champion 100m runner, spent much of the summer wrangling semi-publicly with the BAF about how much he was to be paid per meeting.

Radford appeared at the time to be taking a firm line with the star but somehow never managed to convert that into a "I don't know that there was a problem with Linford. At the

beginning of the year we have to deals with athletes and their agents," said Radford. His mane of white hair gives him an almost scholarly appearance but his manner is all brusque middle-management. "lt's not unreasonable for

runners to negotiate their price. Negotiations go on in all walks of life." He maintains there was never any personal animosity. "There was never a stand-off. We have a perfectly good relationship," said Radford. Twe never had a cross word for Linford and he's never had one with me." Clearly, Radford and the BAF were working from a

shrinking hudget and dealing with a performer who wanted more. In the next few weeks the federation will reveal a loss for the past financial year. probably about £350,000, Set against a 1993-94 surplus of £250,000, a financial reverse of, say, £600,000 out of annual income of £7.7m is not to be laughed off.

Christie's demand for more money was also impossible to countenance as an example to

KEITH WHEATLEY

lesser stars. What the BAF is struggling to deal with is the paradox that whilst British athletes are hugely successful internationally - consider Christie and Sally Gunnell, as well as Gothenberg medallists such as triple-jumper Jonathan



Field leader: Radford at Rome's Olympics in 1960

Edwards and middle-distance runner Kelly Holmes - the andiences for domestic competition seem to be shrinking.

ITV has been the BAF'a broadcasting partner since the mid-1980s. In those far-off days of Coe. Cram and Ovett there were as many as 27 athletics meetings broadcast each season. Now there are a fraction of that number and the independent channel's appetite for running, jumping and throw-ing seems limited.

Radford openly admits that the BAF is having discussions with other broadcasters about TV rights after the 1996 season when the current agreement expires. It is essential.

"We are the only country in the world where athletics sup-

ports itself by a series of tele-vised events," Radford emphasised with some pride.

Sponsorship follows the broadcasting and it is in this area where there has been some drift away from a sport that seems to he losing its clear focus and market, in com-

parison with rivals such as football, rugby or Formula 1. Media people pick up the curious "vibes" from the athletics heartland. Soon another feud ignited. Colin Jackson, world champion in the 110m hurdles, announced that he would hoycott every British meeting next year with the exception of the Olympic trials.

Jackson was humiliated by a dressing-down he received from Radford about the runner's decision to appear for money in Padua, Italy, rather than in the British national championships. "I have made up my mind that after the way Radford spoke to me in his office, lecturing me like a schoolboy and virtually accusing me of lying, I can have nothing more to do with the man or his meetings," said Jackson, normally the mildest and most equable of men.

in his 18 months at the BAF Professor Radford has made enemies. Important employees have departed yet are still prominent players in the sport. Many figures in the related fields of promoting and marketing sports events have no great love for the former aca-demic and sprinter, who won a bronze medal for Britain at the 1960 Olympics.

Everyone involved in British athletics agrees that what Radford brings to the top job is total integrity and a passion. for the sport at the grass-roots (where it has seldom been healthier). They compare his amour propre against such legendary wheelers and dealers as Primo Nebiolo, head of the International Amateur Athletics Federation.

However, a few insiders are beginning to feel that in the TV studios and the agents' boardrooms, the executive chairman is going to have to show rather more Nebiolo and a hit less Chariots of Fire.

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The GOP contributed fund, through which the OGDC has been financed stands at Rs. 10.005 billion as on 30th June 1994. Upon conversion of OGDC into a Public Limited Company this fund or a part thereof, will be changed into Paid-up-Capital of the new company. Financial Adviser's responsibilities will include performing all activities leading up to the floatation of GOP shares including all preparatory work, structuring the sale, underwriting arrangements, implementing the actual sale process and the related post sale

Applications are invited from (local and foreign) investment banks, brokerage houses, management consultants/organizations for offering financial advisory services giving the following

- Experience of capital market transactions in Pakistan and abroad.
- Experience in the Oil and Gas sector.
- ☐ List of projects of similar nature undertaken, including previous Oil and Gas sector privatization experience.
- ☐ List of international affiliates with their confirmation letters.

Expression of interest should be submitted to the undersigned latest by 13th November 1995. Upon pre-qualification a copy of the TOR will be provided to the pre-qualified firms.

> Qamar Sayeed Awan Acting General Manager (Finance) Oil and Gas Development Corporation Markaz F-8, Islamabad (Pakistan) Phone: (92-51) 853913 Fax No. (92-51) 958939

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NOTICE REGARDING ORDER
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PLAN CONFIRMATION HEARING To all creditors and shareholders of Columbia Western, Inc. 1944 Riedel Eurhrungsstol Tech-mingles, Inc. (the Techtor"), lockeding all holders of the Debtor's 7% Couvertible Soberflanted De-benfurer due 1999, and to other particle by houseset.

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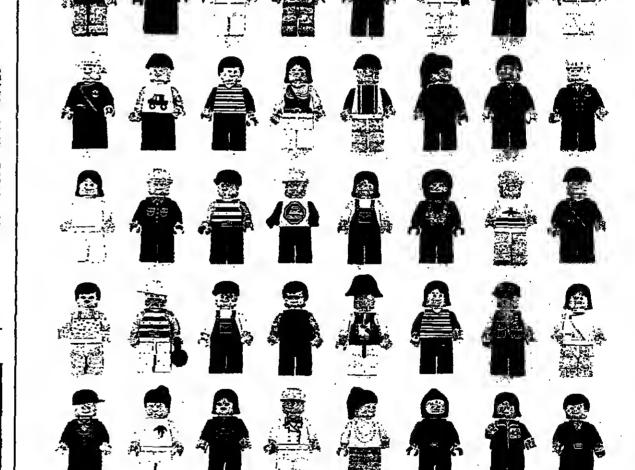
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There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

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And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.



We're not even asking for money (though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome. It may not seem much. But to a

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around the world. UNHCR Public Information P.O. Box 2500 1211 Geneva 2. Switzerland

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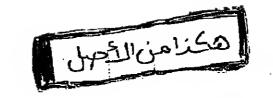
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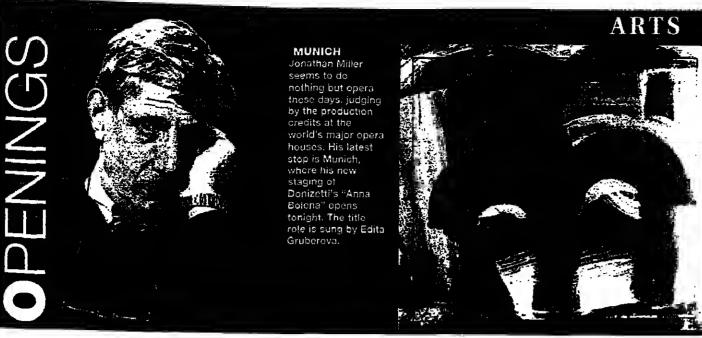
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NEW YORK At the Museum of Art pays tribute to the ritish painter survey of his work over the past 20 years. Around 50 paintings will be on show, ranging from early examples of lodgkin's fully nature style to ecent works which have never before been exhibited. and Peter

TURIN tonight laughing. "Prisoner Cell Block H", with lyrics by

The opera season at the Teatro Regio opens tomorrow with the first of eight performances of Wagner's "Dio Meistersinger von Numberg". The staging by Graham Vick is borrowed from Covent Garden, where it was first seen in 1993. Turin has a new cast, headed by Wolfgang Brendel as Sachs, and the conductor is Dieffried Bernet.

Designer classics unveiled

Jackie Wullschlager on a new publishing venture by Everyman

of his life: to publish, cheaply and elegantly, the 1,000 classics which would create "the most complete library for the common man the world had ever seen". Title number one was Boswell's Life of Johnson, number 1,000 was Aristotle's Metaphysics. Started with £10,000 capital, J.M. Dent's Everyman series sold

50m books in half a century. To anyone who reads English literature and was born before 1970. the name Everyman strikes a chord. lt calls to mind those plush green endpapers with the art-nouveau scroll of the motto, "Everyman, I will go with thee, and be thy guide" words spoken by Knowledge in a Tudor morality play. Until the paperback revolution in the 1960s forced it into decline, Everyman evoked self-education opportunities for the ordinary reader.

"Night and day he reading," wrote V.S. Naipaul of his hustlerhero the Mystic Masseur, who sends for box-loads of Everymans in Trinidad and ends up honoured by the Queen of England. Forty years on. Naipaul himself is an Everyman author. This month, a new series, Everyman Contemporary Classics, is launched with the aim to do for modern writing what the original series did for the classics.

In 1990s designer editions bound in red cloth with gold markers, pin-striped jackets and photos of author-as-superstar - come Catch-22, Midnight's Children, Naipaul's A House for Mr Biswas and other recent novels. They are beautifully crafted books, well-priced at £12-£15 for titles available nowhere eise in hardback - and introduced by big names (Amis on Bellow, Updike on Updike).

They are also fascinating cultural products which reflect developments in literary taste - the chang-ing role of fiction, shifting definitions of a classic - this century.

To give recent fiction the patina of a classic is a typically 1990s idea. In the past five years, the term "classic" has become sexy; It fits our values of romance and nostal-gia. Eleven million people are now watching the BBC serialisation of Pride And Prejudice - almost as many as watch EastEnders. Last year, Middlemarch was a best-seller.

inety years ago, an eccentric editor conceived the obsession

Jane Eyre, selling 100,000 copies a year, is Penguin's most popular title. And where Penguin used to be almost alone in the classics market. rivals have entered the field at every level, from the downmarket Wordsworth editions, at £1 a book, to the Everyman series, relaunched in 1991 on the model of the scholarly French Pleiade editions.

Like J.M. Dent in 1906, David Campbell, publisher of Everyman Contemporary Classics, has to choose titles that will sell and thus finance the expansion of the series. So a comparison of the two launch lists, 90 years apart, speaks volumes about popular taste. What leaps to the eye is the enhanced status of the novel today. On Dent's 1906 list, there are biographies, fairy tales, essays, but no novels; only gradually did what his editors called "the tyrannous demands of fiction" make an impact. The present list is comprised almost entirely of novels, and as interest in the Booker Prize - to be announced on November 7 demonstrates, it is the novel that is the popular literary form

There are many social reasons for this: in a time of less formal educa-tion, the novel of all genres makes the least formal demands on its readers; it is also the literary form which most easily lends itself to adaptation by television and film and so on to mass popularity.

If the Contemporary Classics list is more democratic, it is also more international. In contrast with the 1906 list, not one of its authors was born in England. Campbell admits that his list is a personal choice, though he is backed by an eminent editorial board which includes Seamus Heaney and Malcolm Bradbury. Most people would agree, however, that the titles are among the most significant works published from 1950 to 1981. And few English novels of that period can match their stature. Why not?

Cumulatively, the introductions suggest a reason. Each stresses the universal "Everyman" nature of the work, and how this relates to the culture from which it emerged. "All the important events of the first 30 years of Indian independence are to be found in Midnight's Children, writes Anita Desai. "The Adventures of Augie March is the Great American Novel. Search no further." says Martin Amis.



Personal choices: Everyman's David Campbell



Everyman Contemporary Classics	,
Bellow The Adventures of Augie March	
Jpdike Rabbit Angstrom	
feller Catch-22	•
talpaul A House for Mr Biswas	
solzhenlisyn One Day in the Life of	
Ivan Penisovich	
Sarcia Marquez 100 Years of Solitude	
evi The Periodic Table	
Horrison	
Rushdie	

What these books imply is a cortions demand new forms of literature in response - thus the radical relation between decisive moments in a nation's history, and its ability absurdity of Heller, or the originalto produce great novels. As Charles ity of Rushdie's epic fantasy. Original style, as Amis says when introd-Dickens and George Eliot emerged out of newly industrialised, impeucing Bellow: "Is not something rial Victorian England, so Bellow grappled on to regular prose; it is and Heller come from an America rinsic to perception." turning itself into a world power,

1906 Everyman Library

Marcus Aurelius

Lockhart...

Kingston.

Kingston

Lamb_

Bacon..

A third difference between the lists is the relation between writer and audience. Introducing Song of Solomon, Reynolds Price points out that while pre-20th-century writers, "Dostoyevsky or Jane Austen, for instance, could possess a generally accurate sense of their potential readers' minds; and their work could be guided ... by their canny estimate of those readers' expectations", a writer today is "lonelier and less certain" about "who out there may attempt to read [him]".

For the reader, this works inside out. The Victorians looked for answers in the condition-of-England novel - Dickens, Mrs Gaskell. But readers today have a global outlook. In England, we read Updike's Rabbit tales of Middle America, Toni Morrison's account of a black family from the Sonth, Naipaul's story of growing up in Trinidad - all written in their own distinctively unEnglish English - to understand our own experiences.

.... The Life of Samuel Johnson

.. Childe Harold's Pilgrimage

...... Tales from Shakespeare

The Golden Book & Meditations

. The Three Midshipmen

.... Fairy Tales

... Peter the Whaler

History of Napoleon Buonaparte

Hawthorne..... A Wonder Book & Tanglewood Tales

One of the joys of the new list, and its introductions, is that it illuminates parallels across continents the links, say, between Garcia Marquez's magic realism, Heller's absurdism, Rushdie's fantasy. As the list expands, it promises to

become a superb library for anyone

interested in post-war fiction.

3500

Theatre/Ian Shuttleworth

Fun with Jolson

occurred at the Victoria Palace: the entire audience _of the musical Joison consistently responded to its star Brian Conley as if he were the man himself, and as if Jolson meant everything to them. Admittedly, this was a partial opening-night crowd, hnt Rob Bettinson and Paul Jury's second bio-musical collaboration (following the success of Buddy) does, on this showing, seem to have that indefinable "lt".

Musical biographies of musical stars are often difficult to pull off. as - strong though the music may be - their subject's lives turn ont not to be all that dramatically interesting. Al Jolson'a life falls into this category: the meat of the atory, his family's emigration from Lithuania and young Al running away from homa to work in vaudeville, is referred to only in passing. The stage story simply covers two later segments of Jolson's life: stardom in the 1920s, and his comeback in the 40s. Neither episode is imbued with unique, compelling drama.

The show is more than redeemed by a combination of ingredients. First, the cut-and-paste narrative is given a strong element of continuity, particularly in Act One, where the first eight or nine scenes follow naturally upon one another, build-ing a strong foundation for the more selective story-telling that follows. The character of Jolson is a hoon as well: capriclous egotism and pig-headedness offset by dis-

Then there is Conley himself. I SW1 (0171 834 1317).

n incredibla phenomenon recall cordially disliking his last West End appearance in Me And
My Girl as being too determinedly chirpy even for that show, but here he shows a fine awareness of when not to milk the comedy, playing the Jewish sardonicism with finesse.

His vocal impersonation of Jolson, to these untutored ears, is remarkable, although now and again his phrasing grows a little too playful. In a concession to modern sensibilities, only one scene is

played in hlackface. Sally Ann Triplett gives sterling support as Jolson's third wife, Ruby Keeler, although there is never any danger of stealing the spotlight from Jolson and Conley. John Bennett excels in the thankless role of Louis Epstein, Jolie's manager and whipping boy, and John Conroy steals a few scenes as his sardonic

dresser. The production values are as big and bold as one would expect, only occasionally tipping into glitz for its own sake. And, naturally, so many instantly recognisable numbers are crammed in that the audience wants to sing along, and is given its chance in the final (frankly overlong) concert segment.

Buddy ran for seven years at the Victoria Palace; I would not be surprised if Jolson enjoys similar longevity. When the catchphrase "You ain't seen nothin' yet" rings out, we know that in fact we have seen it all before, but are having so much fun that it doesn't matter.

Victoria Palace Theatre, London

Inspector calls again

The West End will soon be full of theatres roughed up by Stephen Daldry's productions. Virtually back to back with the disembowelled Duke of York's, where his Rat in the Skull has just opened, the Garrick now houses his superb staging of An Inspector Calls, back in the West End for an avowed final run.

Somehow the set seems even more striking amid the velvet plush than it did in the National Theatre, where this production originated; while the play's message is even more unsettling for an audience that has just encountered beggars en route to the theatre. And, though it is now well travelled, the production has lost none of its dark brilliance and scalding power.

For those who missed the reviews first time round, Daldry gives an expressionist treatment to J.B. Priestley's play about the mysterious inspector who calls on a smug Edwardian household and proves their collective responsibility for the death of a destitute girl.

Ian MacNeil's set perches the Birlings' comfortable home like a doll's house on stilts above a sea of bro-

French National Orchestra: with

ken bricks and desolation, where ragged waifs wade through the gutter. This gives an electric shock not to the play itself, but to our percep-tion of it. What might have seemed an old war borse with a social (and socialist) conscience becomes a blazing appeal to modern man to mend his ways.

The style is heavy-handed in places; Daldry is rather fast and loose with the volume control, pumping Stephen Warheck's brooding music out so loudly that it threatens to deafen those in the stalls. Otherwise, this is still a startling reading that has you on the edge of your seat no matter how well you know the story. Performances are very strong, and the cast works well together, gradually building the atmosphere up to breaking point. Nicholas Woodeson, as Inspector Goole, does not have the restrained gravitas of Kenneth Cranham who first took the role, hut replaces it with a ferocity that gradually comes into its own.

Sarah Hemming

INTERNATIONAL' **ARTS**

AMSTERDAM

OPERA/BALLET Het Muziektheater Tel: (020) 551

 The Flying Dutchman: by Wagner. Conducted by Graeme Jenkins and directed by Richard Jones; 8pm; Nov 4, 7

BALTIMORE

CONCERTS Baltimore Museum Tel: (410) 396

6310 American Art Posters from Turn of the Century: an insight into the American way of life through advertising posters; from Nov 1 to Dec 31

THEATRE Center Stage Tel: (410) 685 3200 Don Juan: by Mollere in a translation by Christopher Hampton and directed by Irene Lewis; 8pm; to Nov 5

BRUSSELS

CONCERTS Beaux-Arts Tel: (02) 507 8200

 Belgian National Orchestra: Yuri Siminov conducts Rachmaninov, Mediner and Sibelius; 8pm; Nov 3 Conservatoire Royal de Musique Tel: (02) 875 5414

 Peter Donohoe: pianist plays Prokofiev's Sonata's six, seven and eight: 8om: Nov 6

■ FRANKFURT CONCERTS

Alte Oper Tel: (069) 134 0400 City of Birmingham Symphony Orchestra: Sir Simon Rattle conducts Beethoven's "Symphony No.1" and "Symphony No.3"; 8pm; Oct 31 State Orchestra of Dresden:

Giuseppe Sinopoll conducts Busoni, Schoenberg, and Tchaikovsky; 8pm;

■ LONDON CONCERTS

Royal Opera House Tel; (0171) 304 4000

 Manon: directed and choreographed by Kenneth Macmillan to the music of Massenet and conducted by Barry Wordsworth; 7.30pm; Oct 30; Nov 1,

 Swan Lake: choreographed by Marius Petipa and Lev Ivanov. Vikotor Fedotov/Anthony Twiner/ Barry Wordsworth conducts Tchaikovsky; 7.30pm; Nov 3, 4 (7pm), 6

GALL ERIES Hayward Tel: (0171) 261 0127 Art and Power: examination of the relationship between art and politics in the 1930s and 1940s Europe where culture became an arena for the struggle between

communism and fascism; to Jan 21 Serpentine Tel: (0171) 402 0343 Big City, Artists from Africa; sculptures, drawings, images and objects by contemporary artists from several African countries; to Nov 5
OPERA/BALLET

Rushdie from the new freedom of

England during this period,

diminishing in importance and los-

ing self-confidence, by contrast

threw up no novelists as innovative.

On the excitement and newness of

the US in 1961, Philip Roth wrote

"the actuality is continually out-

doing our talents, and the culture

tosses up figures almost daily that

New social and political situa-

are the envy of any novelist"

post-independence India.

English National Opera Tel: (0171) The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the original direction by Jonathan Miller. Soloists include Alan Opie, Jean Rigby/Fiona James, Charles

Workman and Gordon Sandison:

7.30pm; Nov 2, 4 The Fairy Queen: by Purcell. A new production conducted by Nicholas Kok and directed by David Pountney. Soloists include Yvonne Kenny, Janis Kelly, Mary Hegarty and Yvonne Barclay; 7.30pm; Oct

31; Nov 3 Royal Opera House Tel: (0171) 304 4000 Götterdämmerung: by Wagner. A

new production directed by Richard Jones and conducted by Bernard Haltink. Soloists include Deborah Polaski, Vivlan Tierney, Jane Henschel and Judith Howarth; 4.30pm; Oct 31 THEATRE Donmar Warehouse Tel: (0171) 369

 The Glass Menagerie: by Tennessee Williams, directed by Sam Mendes. Cast includes Zõe Wanamaker and Claire Skinner;

8pm; to Nov 5 National, Lyttelton Tel: (0171) 928 La Grande Magia: by Edouardo de Filippo in a translation by Carlo Ardito. Richard Eyre directs Alan Howard and Bernard Cribbins in de

Filippo's cornedy; 7.30pm; Oct 30, 31; Nov 1 (2.15pm), 2

LOS ANGELES

OPERA/BALLET Dorothy Chandler Pavilion Tel: (213) 365 3500 The Abduction from the Seraglio: by Mozart. Conducted by Julius Rudel and directed by Michael Hampe. Soloists Include Jorma Slivasti, Elzbieta Szmytka and Doug Jones; 7pm; Nov 4, 7

■ MUNICH **GALLERIES** Kunsthalla der Hypo-Kulturstiftung

 Fellx Vallotton: retrospective of the Swiss-born Nabls group member: to Nov 5 OPERA/BALLET Bayerische Staatsoper Tel: (089) 22

 Anna Bolena: by Donizetti. Conducted by Fablo Luisi and produced by Jonathan Miller. The cast Includes Edita Gruberova, Vesselina Kasarova, Anne Salvan and Roberto Scandiuzzi; 7pm; Oct 30; Nov 2, 6

■ NEW YORK

and Mozart; 8pm; Nov 4

CONCERTS

Carnegle Hall Tel: (212) 247 7800 Argerich and Kremer: pianist Martha Argerich and violinist Gidon Kremer; 8pm; Nov 1 Beaux Arts Trio: all-Beethoven programme; 8pm; Nov 2 Orchestra of St. Luke's: with soprano Barbara Hendricks. Bernhard Klee conducts Schuberl

GALLERIES Guggenheim Soho Tel: (212) 423

 Dieter Appelt: retrospective with more than 60 paintings and OPERA/BALLET New York City Opera Tel: (212) 307

 La Bohéme: by Puccini. A new production conducted by Christopher Keene and directed by Graziella Sclutti; 8pm; Nov 2, 5 (1.30pm) Templa of the Golden Pavilion:

by Mayuzuml. A new production directed by Jerome Sirlin and conducted by Christopher Keene. Based on a novel by Yukio Mishima in an English translation by Christopher Keena; 8pm; Nov 3 The Magic Flute: by Mozart. Conducted by Randall Craig Fleischer and produced by Lotfi Mansouri; 1.30pm; Nov 4 Turandot: by Puccini. Conducted by Guido Ajmone-Marsan and produced by Jonathan Eaton; 8pm; Nov 1, 7 (6.30pm)

PARIS CONCERTS

Champs Elysées Tel: (1) 49 52 50

 Festival Orchestra of Brescia and Bergamo: with pianist Zoltán Kocsis. Iván Fischer conducts Bartók'a "Concerto for Piano and Orchestra No.2"; 8.30pm; Nov 7 Festival Orchestra of Budapest: with pianist Zoltán Kocsis, mezzo-soprano lidikó Komlósi and bass Kolos Kovats, Iván Fischer conducts Bartók's "Concerto for

Piano and Orchestra No.1"; 8.30pm;

violincellist Mstislav Rostropovitch. Georges Prêtre conducts Berlioz, Fauré, Saint-Saens, Messaiae Honnegger and Schmitt; 8pm; Nov 4

Orchestra du Gewandhaus of Leipzig: Kurt Masur conducts Strauss' "Metamorphoses" and

Beethoven's "Symphony No.3"; 8.30pm; Nov 3 GALLERIES Centre Georges Pompidou Tel: (1) 42 77 12 33

 Hybert, Quardona and Roudenko-Bertin: running in conjunction with "Feminine Masculine", three artists of different styles produce works that demonstrate the relationship between sex, the body and sexual differences: to Jan 1 OPERA/BALLET

Opéra National de Paris, Bastille Tel: (1) 47 42 57 50 Eugène Onégin: by Tchaikovsky. A new production produced by Willy

Decker and conducted by Alexander Anissimov. Soloists include Gerlinde Lorenz, Solveig Kringelborn/Galina Gorchakova, Anthony Michaels-Moore; 7.30pm; Nov 4 Les Variations D'Ulysee: a new production choreographed by Jean-Claude Gallotta to the music of

Jean-Pierre Drouet; 7.30pm; Nov 6

■ WASHINGTON CONCERTS

Kennedy Center Tel: (202) 467

Pittsburgh Symphony Orchestra: with planist Hae-Jung Kim. Alexander Dmitriev conducts Tchaikovsky'a "Piano Concerto" and Symphony No.4"; 8.30pm; Oct 30

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It is one of the minor scandals of our time thet Professor Ronald Coase was never given one of the senior eco-

nomic chairs at an ancient British university. Although this distinguished economist wrote a pioneer demolition of the bogus natural monopoly justification for Lord Reith's BBC which was based on a supposed spectrum shortage, he has spent the last few decades in the US.

But it is difficult to imagine a more English figure, as we were reminded in a recent alltoo-short visit to London. He has not a trace of an American accent and even mentions cricket. Perhaps the English economic establishment has been too obsessed with copying the formalism of American economics, while Americans themselves have been more prepared to recognise a different type of talent, expressed in clear English.

Coase has never forecast next quarter's GNP nor pronounced on the equilibrium exchange rate of the franc. He was awarded the Nobel Prize in 1991 mainly for two simply written, hnt profound, articles. One was about why we have business firms and do not all huy and sell our services individually in the market. The other (named by others "the Coase Theorem") was about what orthodox economists call externalities or social costs, hut which he insists are related to the legal structure and to the costs of carrying out transactions hitherto ignored in the textbooks.

Today, however, I want to turn to his discussion of a precursor, entitled Adam Smith's View of Man, in his Essays on Economics and Economists just published in paperback by the University of Chicago Press. Even among so-called educated people, almost the only known teaching of Smith is the quotation from The Weolth of Nations: "It is not from the benevolence of the butcher, the brewer or the baker that we expect our dinner, hut from their regard to their own interest. We address ourselves, not to their humanity but to their self-love, and never talk to them of our own necessities but of our own advantages."

Thus to many people Smith is just a synonym for selfishness and the rat race. Needless to say, this is a travesty of the real Adam Smith, who in 18th century fashion was a moral philosopher just as much as a

Samuel Brittan

Motives not full story



Smith's morality explained by Nobel Prize-winner Coase (right)

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political economist, and many other things besides - he even lectured on astronomy.

A few opponents of market economics do realise that Smith had a larger range and are fond of quoting - equally out of context - the opening sentence of The Theory of Moral Sentiments. "How selfish soever Man may he supposed. there are evi-

dently some principles in nature which interest him in the fortune of others. and render their happiness necessary to

him... the greatest ruffian, the ardent violator of the laws of society, is not altogether with-out it." According to this school of thought, Smith has simply heen bijacked by the Thatcherites and is in truth the precursor of communitarianism, the "stakeholder" theory of the firm and much other current nonsense.

Unfortunately it is easier to ridicule the opposing extreme interpretations than to say what exactly Smith's view was of human nature and its relation to political economy. Moral Sentiments was written by Smith as a young lecturer. Although he revised it at the end of his career, he never pro-

duced a full, coherent view of

human motivation and incen-Businessmen don't tives. Indeed, know enough to there is only one cross-referpursue the best ence between interests of the two books. humanity directly have to confess that I have

never been able to read The Theory of Moral Scatiments to the end, it has seemed to me a work of armchair psychology; and in my most idealistic youthful phase f wanted to be an empirical psychologist. (The Wealth of Notions itself is not all an easy read and even at a gathering of Smith enthusiasts I could not find anyone who

had read the whole book.) Coase has helpfully extracted the gist of Smith's moral psychology and related it to his political economy. A clue is provided by a sentence which occurs just before the famous passage about the butcher and the baker. "In civilised society, man stands at all times in need of the co-operation and assistance of great multitudes. while his whole life is scarce sufficient to gain the friendship of a few persons."

bere are many other wise words which could usefully fill a much longer article than this one. But I must to hoil down the reconciliation to a couple of

 Benevolence is strongest among close family and friends, extending partially to professional associates. But it becomes weaker when applied to millions of fellow countrymen, let alone the whole

Smith has another purple passage about how a British subject would moralise a great deal about a disaster which swallowed up the inhahitants of China, but it would be less likely to cause him to forgo a single night's sleep than the loss of a single finger of his own hand. Coase asks whether it is different with any of the more recent tragedies such as Bangladesh (or Bos-

Smith himself aimply accepted the snccessively weaker circles of ohligation that people felt to those furthest away from them and favoured forms of society that did not put an axcessive weight upon them.

• (And this is the more difficult doctrine). Even if benevolence were much greater, we would not have the knowledge to further the interests of humanity directly in normal commercial life. A businessman should be a good citizen and not for instance dump lead into rivers. But he will do most good for his fellows if he concentrates on profitability rather than trying to maximis exports, set an example to others, "save the earth" or follow any other fashionable

Smith believed that the human species had many failings, but possessed instincts both benevolent and selfish which in combination might enable it to make a go of things, given luck and a wise political and institutional structure. Which is just

A careful prescription



Rationing is a fact of life in the National Health Service in the UK, as in other publicly financed health PERSONAL systems. The

VIEW - question is not whether, but how, to ration. While there are real strengths in the ways that the NHS rations, we can do better, and the topic is both important and urgent. What is more, it is not one simply to be left to the experts.

When the NHS was founded in 1946 the intent was (in Nye Bevan's words) that every citizen should receive "the best that medical skill can provide": not simply a decent minimum.

hut the best. The current secretary of state, Mr Stepben Dorrell, reaffirms this commitment, saying. "I see the NHS not as a safety net service, bot as a universal provider of high quality

Over the intervening years, however, this intent has become much more difficult to meet in full, primarily because medicine does not stand still. Tha hest that medical skill can provide" is something dramatically different - and in total, vastly more expensive -than it was in 1946. This transformation continues year by year and the potential bill rises faster than our collective will-

ingness to fund the NHS.

The NHS currently costs some £421/4hn a year, accounting for 15 per cent of government spending and more than 6 per cent of GDP. It is a lot of money, but it needs to be seen in context

It represents roughly 2670 a head per year, whereas a single day intensive care can cost much more than this - typically £1,100 in a London hospital, although in Dorset the fig ure last year was between £600 and £900 a day. Some will argue that there

would not be a problem if only the government would fund the NHS more generously, and

Rationing in the health service is inevitable, but there are ways of improving the system

if the health service eliminated the clinicians concerned, inefficiency and excluded all treatments that offer little ben-

I have sympathy with both lines of argument, but it is unwise to rely on them fully to resolve the dilemma in light of the evidence of history.

Chunks of service have in fact been chipped off the NHS over the years: dental services, for example, and optical services, because medical possibilities have grown faster than our collective willingness to

What the NHS could pay for at one time, it

can no longer afford. Thus The British public • Rationing rationing decisions are made willy-nilly in these particular instances by exclusion. The key fea-tures of the ways that the

NHS currently.

rations are:

The govern-ment sets the overall expenditure limits, based on what it thinks collectively affordable, as well as on current spending levels and its decisions about specific changes that it wants to make at the margin.

• This total amount is allocated down through the levels of the NHS, primarily on the basis of weighted capitation (ie on amount per head, adjusted for age, deprivation and disease patterns), to use to buy services from hospitals, community health services and general practitioners. Where GPs are fund holders they also buy some hospital services for their patients.

· Essentially, there are no clear service entitlements and few exclusions. Rationing in the individual case is done by

whether that be the GP, the hospital consultant, a clinical team or some combination of them all. The advantages of these arrangements are real. The

British public would much prefer that decisions about priorities among patients be made by doctors than by managers or politicians, and that is the way in which they are made in the NHS, alhait within the overall resource limits ultimately decided by govern-

Nevertheless there are some real dangers.

would much prefer based essentially on indithat decisions vidual clinical judgments may about priorities operate among patients be unfairly made by doctors between individuals. Who than by managers. you are, who

or politicians how articulately and pertinaciously you argue your case, may well affect your treatment more than it should. It is the old conflict, in the distribution of henefits, batween the advantages and disadvantages of discretion in

your doctor is,

determining entitlements.

• Implicit rationing may result in activities that are of small benefit - extra investigations, excessive prescribing, unduly aggressive treatment -simply because doing aomathing is easier than doing nothing. In the inevitable tension between individual and community medicine, the latter may receiva less emphasis than it should.

 Collectively, implicit rationing conceals the need for hard choices. It is by definition less transparent than explicit

rationing. As the gap widen between what the NHS can offer and "the best that medical skill can provide," the politicians and the public need to know that this is happening.

ft is not good enough to place the distasterul and increasingly onerous task of rationing solely on the shoul-

them to close the gap between need and provision by trying even harder. So, how can we do better? There are, I believe four main ways, while preserving the undoubted strength and flexi-

ders of the clinicians and tell

bility of our arrangements. First, government and the health authorities/commissions should give better support to the clinicians, by continuing to improve the evidence on effectiveness and costs currently available to them, and by indicating their own views on

priorities. Second, the need for rationing should be minimised by ensuring that nothing is done that the patient does not want, that marginal therapies are excluded, that waste is eliminated and that the NHS is properly funded for the levels of service that the government

is pledged to provide. Third, public understanding and involvement in these issues of choice need to be increased, and the decisions made need to he better

Fourthly, we have something to learn by following closely the amerging experience of some other counties and jurisdictions that are trying to face up to these dilemmas, such as New Zealand, Sweden, the Netherlands and the State of

Robert J Maxwell

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Mr Maxwell is chief executive of The King's Fund, the indepen-dent health policy think tank, and editor of Rationing Health Care, published by Churchill Livingstone, £49.

Welcome

From Mr Charles Wilson.

smoking debate.

"civil liberty".

Sir, I see that Philip Morris is again taking out full page advertisements to present its message in the smoking/no

I can assure the company that f usually try to be cour-

teous in my relations with

say the same for many of the

numerous smokers I encoun-

ter, not all of whom are polite

enough to ask if their smoke disturbs other people present, and some of whom are down-

right rude in defence of their

But there are circumstances

where it is not easy for smok-ers politely to ask those pres-

ent if we wish to share their

habit. Recently, we went to the

theatre. The auditorium was

rather stuffy, and a number of

those present were looking for-

ward to the interval, so we

could get a breath of fresh air.

A similar number of smokers

were in such a hurry to get

nicotine into their lungs that

cigarettes were in hand as they

trailed out of the auditorium.

and lighter hit tobacco as they

passed the door.

other people, and I wish I could .

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'). Translation may be available for letters written in the main intern

LETTERS TO THE EDITOR

Outrageous EU farmers plan

From Mr Terry Wynn MEP. Sir. In "Deadlock over compensation for farmers". (October 25), Caroline Sonthey reports the situation as though it were a crisis. This proposal is an outrage. It will allow member states at national level to compensate farmers for currency movements. What other alone being shielded from the France

industry is compensated by pressures which arise from EU governments for currency fluctuations? Why is agriculture so special?

My explanation of the vote in the European parliament recently on this very proposal said "there is no justification

there in the first place.

Terry Wynn, Palais de l'Europe. 67000 Strasbourg.

plea for currency fluctuations".

As-far as f am concerned this courteous proposal can stay deadlocked in Council. ft should never be smokers

High cost of UK rail freight re-merger

From Mr Charles McDowall. Sir, f read with the utmost dismay your report that the government could contemplate selling the Trainload Freight companies as a single entity ("Rules for US rail bidders are changed", October 20).

It is of critical importance to the nation's regional economies and the development of rail-borne freight that there is rail versus rail competition and not just road versus rail competition. For the longer rontes ecross the UK and for the variation in types of ser-vice it is essential that alternative rail-based bids are available in the UK. If rail to rail competition is not available we shall only see a slow development of rail services, for two principal reasons.

First, with only one rail offering, tha price differential between road and rail will be managed on a marginal revenne and not competitive cost basis. With no rail versus rail competition the cost of haulage he much less than that by road, when in fact for journeys of such distance, railways should be able to be significantly cheaper. This loss of competition in rail pricing will deny the UK regional economies a significant boost that they should expect from rail

privatisation.

Second, for any potential wagon owner which would hire a Trainload Freight company to baul its train, the consolidation of the Trainload Freight companies into one whole would deny them the guarantee of competitive traction rates. This uncertainty will curtail the investment in new wagons and facilities. In these circumstances many of the new rail terminals and exciting new rail transport developments springing up can be expected to wither and die in their infancy.

Rail-horne freight transport in the UK is severely hampered

by train from London to Scot-land would not be expected to distances available. It would be the death of the renewed interest in UK rail-borne freight if a single trainload freight company were to come ont of the privatisation process. The comhination of this privatisation and the Channel Tunnel have given the UK the first opportunity to revitalise the railways since Dr Beeching necessarily axed a substantial part of the network. It would be folly for

> opportunity away. price earned on privatisation, silver sale. Charles McDowall.

CVA House, 2 Cooper road, Thornbury, Bristol, UK

the government to throw this Irrespective of the capital

this is one occasion when the public must look to the competitive benefits to be seen from competition and ministers must be asked to look for the benefit to the economy, not the auction price in a one-off CVA Logicon.

EU an unwanted and ill-conceived structure

From Sir James Pickthorn. Sir, Mr Christopher Piening's plea for democracy in Europe (Letters, October 25), and his complaint that Britain is a vociferous opponent of democracy, must not be allowed to pass without comment.

The European Union is an unnecessary and ill-conceived political structure. It is unwanted by the peoples of Europe and it is a hindrance to the economic development of

Britain. The EU can never be democratic without usurping the power of the nations. If the parliament becomes the powerhouse, then West-minster will become (and is becoming) a local authority. The parliament is not a parlia-

ment, it is an assembly. It has

enormous constituencies, and

will never be a satisfactory

expression of the political will of European people. A free trade area with minimal administration incorporating rules agreed hatween sovereign independent states is highly desirable and a lot less complicated than the ideas pnt forward by thosa who wrestle with the idea of "Europe". James Pickthorn. Pickthorn,

estate agent and chartered SUTVENOT. 24 Lime Street. London EC3M 7HR. UK

Non-smokers had a choice between having a drink in a smoky bar, standing in a smoky lohhy, or going outside (fortunately it was not raining). And this in a country where it is illegal to smoke in a public place except in clearly designated smoking areas. l was courteous enough to refrain from calling the police.

So Philip Morris's appeal for courtesy is to be encouraged. May I suggest that it takes matters further by adding the following message to its packets. "Please respect the wishes of your fallow citizens before using this product." Charles Wilson,

19. allée Vauban. Eysines, SW France

Reality contradicts alarmist picture of Tunisia

From Mr Mohamed Lessir. Sir, I have read the article which was published in the FT under the headline "Tunisia lashes out at the Islamist phantom" (October 17). I was outraged by the allegations and excessive generalisations it

contained Those who know my country can testify to its hospitable character and to its openness to millions of visitors every year from all over the world. This contradicts the alarmist tone and the narrow and

gloomy picture conveyed by the article. Tunisia, which upholds the rule of law and where liberties are constantly promoted, has gone a long way on the path of pluralism and respect for human rights.

It boasts today seven political parties, a parliament where opposition is represented for the first time in the history of the country, nearly 6,000 associations of all trends, and last but not least a women's statute, considered among the most edvanced in the would. These are bnt few achievements, among many others, which have been strangely omitted in the article and which prove the one-sidedness and whimsical nature of the allegations.

I have been equally amazed by the association of Moada's arrest with political motives. This information is unfounded. prejudiced and unworthy of a newspaper known for its seriousness. Moada's arrest is merely a common law case that has been dealt with in

transparency and in conformity with the legal procedures in force and on the basis of a judicial preliminary investigation for illicit involvement with a foreign country.

I cannot think that your newspaper is among those who consider that politicians should be placed above the Mohamed Lessir,

ambassador. Tunisian Embassy, 29 Princes Gate,

المكنامن المصل

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Monday October 30 1995

Russia walks a tightrope

President Boris Yeltsin's return to hospital is a blow to those hoping closer to 20 per cent. With opinion polls still showing high inflation that a Russian economic stabilisation programme might finally make it through the winter.

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For nine months, the president has surprised the sceptics by sup-porting the government's ruthless war on inflation. Although the reformers have long looked to be heading for defeat in the December parliamentary elections, the hope was that the power of the Yeltsin presidency could keep the economic programme on track. His health puts this in question.

Economists from the International Monetary Fund, now in Moscow discussing the possibility of a three-year official loan facility, are putting a brave face on recent events. The government has largely adhered to the tough monetary and fiscal targets agreed with the IMF early in the year in return for a \$6.5bn standby loan. IMF officials admit that signing up to a second, longer term, programme - which could include loans of up to \$15bn - would be a gamble in the present climate.

But withdrawing the prospect of Western support for the country's most successful stabilisation effort to date would be riskier still. Austerity has already yielded benefits in the form of lower inflation, and since the summer - a relatively stable currency. Government borrowing is well within the limits set out in the IMF programme, with s federal budget deficit in the first eight months of the year of only 2.9 per cent of GDP, down from around 10 per cent of GDP at the same tims last year.

Stringent targets ...

More surprising, to many, has been the central bank's adherence to its own stringent monthly tar-gets for monetary growth, even during August and September, the time when monetary policy has traditionally fallen prey to demands for chean - inflationary - credits by agricultural and

industrial producers.
Thanks, in part, to the destabilising effect of large capital inflows in the spring and early summer, inflation has not fallen quite as fast as the government had hoped. But the 45 per cent monthly consumer inflation rate merits of low inflation. They recorded in September was a great would, however, be the first vicimprovement on the start of the year, when prices were rising at

as the public's number one concern, the IMF is hoping that inflation will have fallen far enough by the year end to build support for

continuing with stabilisation. The trouble is that, so far at least, the social costs of Mr Chernomyrdin's dash for low inflation have been more visible to voters than have the benefits. Regrettably, the government has largely been unwilling, or unable, to cut borrowing by raising federal tax revenues, which were running st only 13.8 per cent of GDP in the first half of this year, roughly the

same as last year. Instead, Mr Victor Chemomyr din, the prime minister, has avoided the inflationary budget finance of previous years through a mixture of savage spending cuts, opaque privatisation deals, and simple nonpayment of govern-

Living standards

The upshot is that it has been easy for critics to paint stabilisa-tion as an effort further to enrich a select group of "insiders" at the expense of the average citizen, whose real wage, according to offi-cial statistics, has fallen by around 20 per cent since December. The irony is that the poor stand to gain most of all from defeating high inflation, which is highly regressive in its effect on the living standards of pensioners and others on fixed incomes.

It would be tragic if the highly progressive alm of low inflation were defeated, once again, in Russia, because of the regressive means the government has so far used to achieve it. For all the flaws in the government approach, and for all the uncertainty shead, the IMF must clearly do all it can to prevent this from happening. If the core of the programme lasts through the spring, relative price stability and rising real income could give a boost to Yeltsin-style reformers in the run-up to the

presidential elections. As ever, having a more stable economy would not rule out a return to nationalist, authoritarian government - democrats are not the only ones who see the would, however, be the first victims of a lurch back to economic chaos.

Single market, multiple rows

It is no surprise that value added tax has become the latest battleground in Europe's progress towards a single market. For once, any embarrassment the Commission may feel in missing its target deadlines can be forgiven: the problems yet to be solved are genuinely tortuous. One danger is that these will be inadequately addressed in an attempt to make has been progress, although progress. A second is that Mr slower than hoped Regulations on Mario Monti, the commissioner responsible for the internal market, will become bogged down in the dispute when his time might be better spent on other matters.

At this stage, the delay in drawing up plans for a new VAT framework is not primarily due to footdragging by member states, in contrast to other aspects of the single market where progress has been slower than hoped.

The difficulty is in agreeing a way of moving from the present "destination" system, where VAT is collected in the country in which the goods are consumed, to an "origin" system, where goods would be taxed in the country of production. Member states have deemed the origin system neces-sary in a single market, so that goods will be treated the same whether they are sold within a member state or between member

states. However, the new system would swell tax revenues of exporting. countries at the expense of net importers. One of the main technical obstacles is the creation of a clearing house to shift revenues back to importers. Behind that problem lurk trickier differences of principle: the operation of a clearing house would be made simpler by harmonisation of tax rates, but many governments would - rightly - resist that idea.

New regime

Given the complexity of the issues raised, there is no point pretending that the target set by the Council of Ministers of January 1 1997 for the new regime to be in place is achievable. Indeed, given the time taken to agree and adapt even to modest transitional arrangements, commissioners owe it to governments and businesses to avoid any further overhaul until the implications are clear. There is, after all, no shortage of

single market approaches its third anniversary. There are some bright spots: traded goods are moving about the European Union more freely than many sceptics feared, and commendable attempts have been made to iden-

tify bottlenecks. in financial services, where Mr Monti is also commissioner, there opening up insurance markets are beginning to have a noticeable effect on stimulating competition. and there has been movement on the thorny issue of cross-border insolvency proceedings.

Dusty jewel

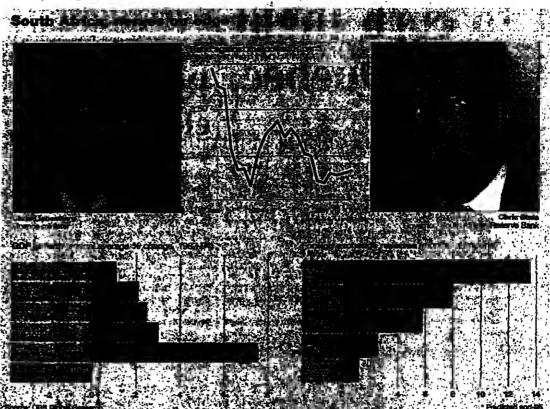
However, the picture on other services, particularly those dominated by state monopolies, is less encouraging Telecommunications liberalisation is a dusty jewel in the Commission's crown. So far, it has moved as fast as might be expected, but the real test will come in 1998 when national monopolies in voice telephony are due to end. Whether competition then thrives will depend partly on the sensitive question of terms of access to national networks. Nego-tiations on liberalising air traffic are similarly promising but slow; in 1997, airlines will have the right to operate domestic routes inside other member states.

However, proposals to open the market in postal services have been heavily watered down. The energy market is the most depressing case of all, given the obstacles placed in the path of the important proposal that private operators should have access to national gas and electricity networks. In each case, the sticking point is the concerns of state industries to protect their market share and employees.

The Commission is due to conduct a wide-ranging survey of the single market in the next year. Given the political realities, particularly concerns about unemployment, it may conclude it has done all it can. But high transport, energy and communication costs are one of the greatest threats to the competitiveness of European business. It is legitimate to ask whether, if Europe continues to lack a single market in those respects, it has a worthwhile sinthings for Mr Monti to do as the gle market at all.

Where the central outh Africans was think seriously about the coun-try's economic future share a dream that they will wake one morning to find exchange controls have painbank fears to tread lessly disappeared. But what provokes nightmares are the risks of moving, either too slowly, or too swiftly, towards abolition. Excessive caution could leave the

South Africans want to get rid of exchange controls, but are wary of the results of abolition, says Roger Matthews



some of the risks, it urged the governor to steel his nerve and opt for a "limited big bang". .

Private sector economists appear broadly to favour this approach. Mr Rob Lee, of Board of Executors, the banking and financial services group, is keen to throw the switch. In spite of the recent recovery, the level of gross domestic product in real terms is still lower than it was in 1988," he says. "This means in per capita terms GDP has fallen by close to 15 per cent in the past six years. Yet the economy is already showing signs of overheating."

Mr Lee claims the Reserve Bank is reluctant to act more decisively on exchange controls because it fears having to reimpose them.
"However, the Reserve Bank's reluctance to act may result in a recession in the middle to end of the present government's term of were made for individual compa-nies. Although Sacob recognised terms of the reconstruction and risks involved in the high degree of R250bn held by individuals, many of

development programms. This could have serious consequences for the retention of the free market system and democracy itself. The

stakes are very high."
The Reserve Bank in Pretoria has, however, made its own assessment of the consequences of a big bang. "The results were quite frightening," says one senior official. Mr Stals, and Mr Chris Liebenberg, the minister of finance, appear at one in their commitment to removing exchange controls, but at a pace dictated by political stability, and favourable economic developments. In his annual report two months ago Mr Stals stressed that the approach must be gradual and cautious because, although reserves had improved alightly, this was mainly due to abort-term capital inflows. For him, the Mexican crisis this year was "a stark warning to

capital mobility in the present international financial system". South Africa's gold and foreign

currency reserves at the end of September stood at R11.79bn (\$3.2bn), equivalent to about six weeks' imports - a tiny sum when set against the possible outflows following an unqualified big bang. Mr John Postmus, general manager of exchange control at the Reserve Bank, estimates that the blocked funds of South Africans who have emigrated could alone be as high as R10bn. Most of that money could be expected to leave the country once exchange controls were lifted. There is also up to R500bn in

South African managed funds, such as pensions and unit trusts; some brokers estimate that at least 5 per cent, and perhaps up to 10 per cent, would be moved offshore in the first year after the abolition of exchange

whom might wish to have some modest hedge against the risk of a less than miraculous political future for South Africa. Then there is the pent-up demand by large companies to invest overseas, perhaps using some of the proceeds raised from selling off local assets.

Conservative estimates of early outflows of capital suggest they would very substantially exceed total reserves. The hope is that the ontflows would be offset by an increase in long-term foreign investment, but guessing how much might flow in is necessarily even more speculative than estimating ths amount of capital flight. In short, big bang runs contrary to every central banker's instinct, even without factoring in the risk of adverse political developments.

Neither Mr Stals nor Mr Liebenberg are politicians, but their autennae must also be well enough attuned to appreciate how little enthusiasm there is among ANC leaders, or their trade union allies, for the abrupt removal of exchange controls. The sight of so much capital leaving South Africa, viewed by many in the ANC as the ill-gotten gains of apartheid, would be likely to spark a political storm. And if the economic gamble failed, the cost to the country, and ANC leadership, might be calamitous.

here is another way, part of which is already visi-ble. In March, the financial rand, the mechanism designed to prevent the outflow of non-residents' funds, was abolished. This was followed by permission being given for South African pension funds, insurance companies and unit trusts to swap assets with institutions overseas, depending on Reserve Bank approval and accompanied by a guarantee from the South African institution that there is no foreign exchange risk. The Reserve Bank has so far approved a dozen swaps worth R5bn, and has more applica-

tions pending.

South Africa's new regional role is also softening the ANC's attitude to overseas investment. This may allow the Reserve Bank to become more flexible in handling applications for investments in its northarn neighbours. Bigger companies may also find the Reserve Bank more amenable when they apply to make overseas investments.

Such moves will not be enough to silence those pressing for rapid abolition of exchange controls, but the government and governor appear not to be swayed by arguments for speed. They believe stealth, allied to caution, will bring them eventually to the point of announcing the abolition of the remaining controls. And they have decided that it will be later rather than sooner, and

Welcome return to traditional values

y Washington standards, can politics: you talk about
Mr Newt Gingrich has restraint but you never ever do anyachieved near miracles thing. the smallest majorities of any Speaker in the past 40 years. Hisparty does not control the White House. Yet he has dominated the policy debate from the moment policy debate from the moment rich's revolutionary agenda. There Republicans triumphed in last was a little backsliding on welfare year's congressional elections.

country trapped in an extended

period of politically hazardous low

growth and high unemployment, while a "big bang" might trigger a huge outflow of capital, soaring

interest rates and a balance of pay-

The debate touches several politi-

cal and economic perves. The Afri-

can National Congress, after 16 months at the head of the govern-

ment of national unity, is under:

pressure from its grass roots sup-

porters to make good its pre-elec-

tion promises. Not enough new jobs

are being created even to absorb school leavers, far less reduce the 33

per cent unemployment level -

Economic growth will reach

about 3 per cent this year, but it shows no sign of accelerating

towards the sustained 6-7 per cent

levels needed to reduce the coun-

try's glaring inequalities.

The ANC's frustration is begin-

ning to show. In the past three

months it has fired a series of

broadsides against the biggest con-

glomerates, particularly Anglo

American, accusing them of strang-ing the economy and blocking for-

eign investment. The captains of

industry deny the charges. Concen-

tration of ownership, they claim, is a direct result of exchange controls.

Selling off part of their empires, as

the government seems to want,

would be pointless if the only alter-

native was to use the proceeds to

Business (Sacob), which represents

many companies, argues that the

retention of exchange controls is

interpreted overseas as an official vote of no-confidence in the econ-omy. If the government suspects

that South Africans would choose.

to invest overseas rather than at

home, it can hardly expect foreign-

ers to look favourably at the coun-

try. A rapid move towards abolition of controls, Sacob says, would send the opposite message and unleash a

In a recent paper sent to Mr Chris

Stals, governor of the Reserve

Bank, Sacob also argued that the

retention of exchange controls

made it more difficult to maintain

sound monetary policy, was bureau-cratic and costly to administer, was

circumvented through legal and

illegal means, and led to allegations

of favouritism when exceptions

flood of foreign investment.

The South African Chamber of

acquire new domestic assets. .

ments crisis.

The liberal (left-leaning) Washington establishment has repeatedly under-estimated his determination and sheer political skill. The "Contract with America", his free market legislative agenda, was first ignored and then ridiculed. When Republicans gained office, Democrats confidently predicted they would back way from its "extreme"

It was absurd to imagine they would seriously try to balance the badget over seven years, while cut-ing taxes. It was ludicrous to think that responsibility for social policy could be delegated to backward states and localities. Above all, it was quite unthinkable that any ambitious politician would propose corbs on Medicare, the popular health plan for the elderly. Everyone in Washington, after all, has always known that "entitlements" are the lethal "third rail" of Ameri-

humble pie. The House and Senate last week passed manimoth budget "reconciliation" bills that embrace nearly every aspect of Mr Gingand other issues in the Senate, but nothing that compromises the principal goals. And they passed the bills against a crescendo of bitter criticism from Democrats and in the face of opinion polls indicating a wavering of public support. The budget endgame, of course, is

still some weeks away. The House and Senate must iron out their minor differences and than send final legislation to the White House. Mr Clinton is expected to veto that bill. But in the ensuing negotiation, I suspect the Republicans will get

most of what they are demanding.
Mr Clinton has been wobbly all year. In February hs projected \$200bn deficits forever, saying a balanced budget was not necessary. A few months later he said he would balance the budget, but over 10 years. In recent days he has hinted that the Republican timetable of seven years might be feasible after all. To can it all, he has admitted he is that by stabilising spending in

rewarding arrangement than we

have had with an unappreciative

Sympathy was flowing freely in

Brussels over the weekend for Peter

Wilmott, sacked last week from his

post as director general of the

European Commission's taxation

fellow Brits. For Wilmott would

seem to be caught up in a larger

than popular Enzo Moavero

Chef de cabinet for Italian

Commissioner Mario Monti.

Milanesi

department. And not just from his

game, falling foul of the already less

Moavero Milanesi, who worked for

Silvio Berlusconi before returning

exception to Wilmott's independent

style. When miracles failed to occur

in what is one of the Commission's

harmonising VAT rates across the

Union - and it became clear that

Monti would not be producing the

to Brussels for a second stint in

January, appears to have taken

more complex dossiers -

The first of the f

Taxing one



MICHAEL PROWSE

was wrong to raise taxes so much in 1998. This is hardly evidence of a tough negotiating stance. So let us assume the Gingrich programme is mostly adopted. Will it, as Democrats argue, spell disas-ter for the US? Can America survive those savage spending "cuts"? The answer is "yes, easily" because the cuts are mostly illusory.

In Washington any spending that falls short of a baseline projecting steep increases in real terms is deemed a "cut". Believe it or not, the Republicans are pressing for incremental change. They would raise federal spending by about 3 per cent a year over the next seven years, roughly in line with the expected rate of inflation. The hope

gress domestic product to haps 19 per cent. To take just one example, Mr

Gingrich is assailed as a vicious extremist for trying to impose ruinous cuts on Medicare. The truth is that Democrats want to increase spending by about 100 per cent in cash terms over the next seven years. Republicans are trying to hold the increase to about 45 per cent. Is that so very irresponsible, given that the nation will face acute strains when baby-boomers begin retiring early in the next century?

The other aspect of the Republican revolution to attract vitriolic criticism is the proposed shift of functions from Washington to the states. Mr Gingrich wants to end the federal government's direct responsibility for bealthcare for the poor, for welfare, for job training and for many smaller social programmes. Instead of guaranteeing individuals a specific level of support, the federal government would give states fixed sums, known as block grants", to be spent largely as they see fit. Democrats regard this as a heartless repudiation of 60 years of social policy inaugurated by Franklin Roosevelt's New Deal.

real terms, they can achieve a small Yet wby, in this huge and diverse reduction in the relative size of fed-nation, abould every kind of social eral government - from 22 per cent programme be micro-managed from Washington? The quality of state government has risen enormously in recent years. Governors want more powers and are likely to exercise them responsibly. It is they, not Congress, that have been at the cutting edge of social reform. If they believe the subsidies from Washington are insufficient, there is nothing to stop them raising revenue locally to pay for more generous social transfers. Devolving powers to states and localities respects a fun-damental democratic axiom: that government is most effective when it is as close as possible to the peo-

Seen in historical perspective the Republican policies are anything but radical. The notion that you cannot be caring unless you believe in ever more powerful central government is of recent origin. Early this century, federal spending accounted for a few per cent of national income. Most public spending occurred at the state level. And yet the US prospered mightily. Mr Gingrich's policies are in tune with the individualistic values espoused by Americans for most of their history. It is the last 50 years that have been the aberration.

OBSERVER

Merci bien for nothing

■ We can look forward to Quebec's business leaders performing some speciacities somersults in the next few, weeks if pro-secession forces who foods. Independence referenced. For several made their disdain for the separatists only too plain in the early stages of the campaign when it looked as if the one-Lanada side would round home. pro-Canada side would romp home to a comfortable victory. Laurent Beaudoin, chief executive

of Bombardier, whose products range from Lear jets to cross Channel train carriages, threatened to move the company's head office out of Montreal. He went on to suggest that managers might wish to contribute to the federalist campaign's coffers. Meanwhile, Claude Garcia, bead of UK-based Standard Life's local subsidiery, found himself in hot water for suggesting that the separatists should not just be beaten, but "crushed". Not all Canadian business leaders

predict unmitigated gloom if Quebec goes its own way, though Conrad Black, whose international media empire has its roots in a small paper in Sherbrooks, Quebec, reckons that independence could do wonders for the rest of Canada.

Knowing finally where Quebec promised proposals before the end stands will enable Canada to set its of the year, it was Wilmott who took the flak. course with much more assurance thin ever before in its history," was the latest word from Black last week. "We could draw officially chose to the US with whom, if we chose, we could make a much more Meanwhils Moavero Milanesi has

been doing what he does best, namely erecting a ring of steel around his commissioner. One of his techniques for protecting the mild-mannered academic is to ward off prying eyes by stapling shut written communications to and from his boss. The result is that, since Monti became single market commissioner in January, more or less nothing of importance has emerged from his office.

Academic pointer

Breaking down race barriers in South Africa is one thing. Winning the battle against male chauvinism may take a little longer. In securing her election last week as the new vice chancellor of Cape

Town University, Mamphela Ramphele sets two precedents being both the first black and the first woman to inhabit the position. A prominent sociologist, she has also made her mark on corporate South Africa, becoming a director of Anglo American three years ago. But, as she wryly pointed out, one South African magazine chose to see her appointment in a rather different light, "Mother of Biko's son becomes vice-chancellor", the

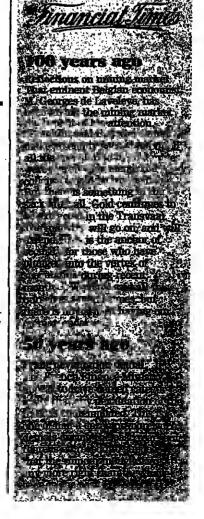
headline ran - a reference to Ramphele's relationship with Steve Biko, the Black Conscious leader who was killed in police custody in 1977.

Bank verse

■ And so to poetry. What do Shelley's Ocymandias, The Road Not Taken by Robert Frost, or Tennyson's Ulusses call to mind? Various things, but probably not Union Bank of Switzerland, that country's largest financial outfit. Until now. The gnomes have called in the bards - alias ad

agency Advice Young and Rubicam in Zurich - and hammered out a global television advertising campaign which makes no mention of anything remotely financial. It sticks solely to poetry readings, accompanied by snippets of suitably rousing music. Each advertisement modestly introduces "thoughts that transcend time from Union Bank of Switzerland". They all sign off: "Here today. Here tomorrow".

Vincenzo Travaglione, UBS project manager, says the bank wanted to "break out of the grey environment" of most of the advertising in the sector and "make a statement about its future and personality". Personality? The bank'll be penning its own immortal verse next.



FINANCIAL TIMES

Monday October 30 1995



Contingency plan if voters support secession

Banks set to curb flight of capital from Quebec

and Robert Gibbens in Montreal

Canada's six big banks are taking stepe to discourage a capital flight from Quebec if prosecession forces win today's independence referendum.

The measures include providing extra cash to branches in the French-speaking province, hiring extra staff and advising customers that their Canadian dollar deposits will be safe. "The word that will go out is: everyone calm down, nothing has changed," one bank official said. The banks shut down the interbank foreign exchange market at noon on Friday in an effort to calm the Canadian dollar's volatility.

The Yes and No forces are neck and neck, eccording to the last big poll of the campaign, con-ducted by Groupe Leger of Montreal. According to the poll, 46.8 per cent of decided voters were in favour of sovereignty while 41.4 per cent were against. The poll assumed that most undecided

some internal polls in the federalist camp are understood to point o a narrow Yes victory.

Passions on both sides have become heated in the closing stages of the campaign. The No forces hoped to benefit from a huge pro-Canada rally in Montreal on Friday, which attracted about 150,000 people from across the country. Mr Lncien Bou-chard, the driving force of the pro-secession campaign, said the hastily organised event was merely a "political trick" to tell Québécois how to vote.

The referendum question asks whether voters favour "sovereignty" for Quebec, coupled with a new economic and political "partnership" with Canada. Mr Bouchard has tried to play down the risks of e break-up by assuring voters that the rest of Canada would quickly negotiate new But La Presse, Quebec's most

influential daily newspaper, said in an editorial over the weekend that these arguments were ontweighed by the likely economic costs of a split, and by opportunities for Quebec to achieve greater powers within Canada.

A narrow No victory would not end uncertainty about Canada's future. Mr Jean Chrétien, prime minister, would face the challenge of putting into practice the promises of constitutional reform be was pressured into making

late in the campaign.

The separatists, who form the provincial government, would take heart that a clear majority of French-speaking Québécois, who make up more than 80 per cent of the population, had voted to break away.

The banks' concern has been heightened by a flood of queries from Québécois wanting to move accounts to Ontario or the US. Some economists have predicted that a capital flight would force Quebec to start issuing its own currency. The Canadian dollar rose slightly on Friday to 72.39 US cents. Economists predict that it will drop well below its record 1986 low of 69 cents if the

Leeson abandons opposition to Singapore trial on Barings

By Nicholas Denton

Mr Nick Leeson has abandoned his struggle to avoid extradition to Singapore and will return there to face charges that as a derivatives trader for Barings be hid losses that brought down the UK merchant bank in February. Mr Leeson has been beld since March in Frankfurt after being

arrested on his way to London. He also withdrew the claims that have been at the centre of his campaign against extradition to Singapore: that only in the UK would he receive a fair trial and would all the facts of the Barings collapse come out.

Mr Leeson, whose earlier criticism of Singapore's system of justice offended the authorities there, said he had decided he would be "fairly tried and judged" in Singapore.

The change of stance comes after the initial success of Singa- tives covered up losses and pore's extradition request, the

refusal of the UK's Serious Fraud Office to pursue a case against the former Barings trader, and the collapse of a private action by Barings bondholders who lost money in the collapse.

The decision not to appeal against the extradition clears the way for Mr Leeson to be returned in about a month to Singapore. Any trial would probably follow a few months later. Mr Leeson faces a maximum prison sentence of 14 years, compared with about half that in the UK.

However, there is a possibility of a bargain being struck in which Mr Leeson pleads guilty, offers co-operation with the Singapore authorities' inquiries into the Barings collapse and receives a reduced sentence.

The Singapore authorities are expected to seek Mr Leeson's belp in efforts to establish whether senior Barings execuwhether the trader's friends benefited from his activities. Singapore's commercial affairs department is also examining the role of Mr Peter Norris, chief executive officer of Barings at the time of its collapse. The Barings executives have denied

involvement in a cover-up.

The commercial affairs department, which has found no evidence that Mr Leeson profited personally from his trading, is examining price adjustments on trades Mr Leeson entered into with a close friend, Mr Daniel Argyropoulous, a trader for First Continental Trading of the US. Mr Argyropoulous is under investigation and is not free to leave

Singapore. The report into the Barings colapse by Singapore government inspectors said the price adjust-

ments resulted in a profit of \$\$700,000 (\$495,000) for FCT, but is understood that the inspectors were not aware of some off-

Ban on party may undermine Russian elections

By Chrystia Freeland in Moscow

from competing in December's parliamentary elections in a move which could provoke a boycott of the ballot and undermine

Russia's fragile democracy.

The Central Electoral Commission barred the Yabloko party from competing on the grounds that it had removed six candidates from its electoral list without asking the candidates' per-

Yabloko is the most popular party after the Communist party, according to a recent opinion poll, and is led by Mr Grigory Yaviinksy, who came second in a recent ranking of possible contenders in presidential elections scheduled for next June.

The decision prevents Yabloko from competing for the 225 seats allocated among political parties according to a system of propor-

Banned parties can still field candidates for the 225 seats dis-tributed in a first-past-the-post race hetween individuals. But many leeding politicians had relied on getting their seats through the PR system and it is too late for them to register in the individual contests.

Opposition politicians reacted angrily to the decision and warned that it was part of a wider effort to exclude them from participating in the elec-

ing reform party led by Mr Yegor Gaidar, the former prime minister, has not yet been registered to compete in the elections. Party officials said they feared it could be excluded on the same technical grounds used to ban

If the government does not back down, its ruling threatens to spark a boycott which could discredit the elections.

Mr Gaidar said his party would meet today to consider its response: "If influential associations such as Yabloko are removed from the election campaign in such a manner, the election will become a farce, some-thing we won't take part in."

Over the weekend, Derzhava, a nationalist party, was also barred from competing on technical grounds. It is led by Mr

Officials yesterday harred Russia's leading reform party

tional representation.

Russia's Choice, another lead-

THE LEX COLUMN

Adidas kicks off

A new management team has pushed Adidas back into the premier league of sporting goods companies, and it will be well rewarded from its impending flotation. But Adidas will have to work hard to stay at the top. Since the start of 1994, Nike shares have risen 140 per cent, on the back of a winning marketing streak. But over the same period, the share prices of smaller competitors Hi-Tec and Converse more than halved, and the management of the other industry leader, Reebok, has stumbled badly.
Nonetheless, Adidas has further

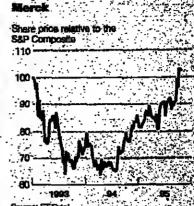
scope for catching up with Nike and Reebok Management has shifted prod-nct manufacturing from Europe to Asia and pumped up spending on mar-keting and product development. Adidas generated considerable growth in the mature US market last year, albeit from a low base. And it has pole position in the faster growing markets of Eastern Europe and Asia. The world sporting goods market is expected to continue to achieve annual growth of more than 4 per cent up to the year 2000 and the large players have an inbuilt advantage, given the high costs of distribution and marketing – hence the performance of Hi-Tec and Con-

The key concern for investors in Adidas is the commitment of the senior management. It is cashing in by selling half the company in the flota-tion, and are only locked in for 12 months on the other half. But this has been amply reflected in the share price range for the offer, which repre-sents a healthy discount to Nika. Moreover, if management alms to sell out at the end of next year, it will have every interest in enhancing performance during the intervening

Drug distributors

The \$13bn splashed out by drug giants Merck, Eli Lilly and SmithKline Beecham for "pharmaceutical benefit managers" looks like an expensive mistake. Last week Merck settled complaints from 17 US states that Medco. its drugs distribution arm, has been switching prescriptions from competitors' medicines to Merck drugs. This appeared to conflict with an earlier Rederal Trade Commission ruling that distributors must be ring-fenced from their parents. Merck has agreed in future to tell doctors and customers of Medco's parentage. This undermines the rationale

behind the rush of acquisitions in late



1993 and early 1994; namely that the drug companies would win market share by pushing their medicines through the distributors. With integra-tion blocked, that now looks doubtful. There may be slightly more to their

argument that access to distributors patient data will allow the drug companies to expand into the wider field of bealthcare. After all, the drug bill makes up only 8 per cent of total bealth spending. But such data are extremely difficult to interpret, hence the boom in US software companies that simply collect and market this information. These companies hold far: more extensive treatment data than drug distributors and are willing to share them for relatively small sums.

It is impossible to assess what profits these distributors are contributing since their owners have stopped splitting out any meaningful figures. The suspicion must be that the marriage so far has not been a fulfilling one.

UK electricity.

The takeover flurry in the electricity sector has been a diverting spectacle. But investors need to focus on the event to which much of this activity is only the prelude. From 1998 Britain's 22m domestic customers will be free to buy electricity wherever they choose. On its own, opening supply to competition will not mean big savings for customers. Supply costs account for just 7 per cent of household bills. The regulator, Professor Stephen Littlechild, has bigger fish to fry. He wants 1998 to provoke more competition between generators as well as suppliers. Shareholders in PowerGen and National Power should take note.

When the market is opened up, negotiation between suppliers and generators will matter. At present, suppliers can pass high generation costs on to consumers. Once their monopolies go in 1998, that will no longer be possible. Moreover, 1998 will mark the end of the main long-term contracts between National Power, PowerGen and the regional electricity companies (recs). At a stroke the generators will lose their most secure and lucrative business. Since overall generating capacity well exceeds even peak demand, the generators are unlikely to be able to strike such attractive new contracts. The result will be tougher margins and higher risks. That is why they are so keen to buy recs with their reasonably secure stomer bases. Vertical integration will also help

the big generators maintain their dominance of the "pool" which determines the electricity price. Even after National Power and PowerGen com-plete the forced disposal of some power stations, the pool is still likely to be dominated by three or four big integrated players. The risk is that independent suppliers and generators could be prevented from signing cheap contracts by a high pool price which their competitors have determined.

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For the generators, vertical integra-tion makes sense. But the gama is not over yet. For one thing, the government has not yet cleared the bids. For another, if wholesale electricity prices fail to fall to reflect the excess capac ity, the independents will be certain to squeal to the regulator.

Some have argued that independent supply businesses are things of the past that they will have to pay more for their electricity than integrated businesses and will inevitably be undercut. This would only be true if independents were unable to buy electricity from generators at competitive prices, which seems unlikely given the overall excess of generating capacity over demand. More likely is consolidation between independent supply businesses through mergers or joint ventures. These would yield some cost savings. More importantly, they would provide bigger negotiating leverage vis-a-vis the generators.

The generators' share prices have both underperformed recently, following their bids for recs. Investors would have been happier if the cash had been handed back to them instead: This reasoning is faulty since, without recs, the generators' core business would be even more exposed to competition in 1998. But the fall in their share prices is fair enough even if it has occurred for the wrong reason.

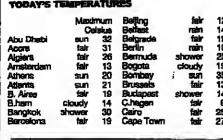
Peru and banks reach deal on \$10bn debt Alexander Rntskoi - Russia's former vice-president and a bit-Continued from Page 1 unserviced since 1984, would national debt restructuring. ter personal enemy of Mr Boris Principal owed on Peru's have brought the present-day Yeltsin, the president, since his announcing the accord, called it commercial debt totals about total to well over \$10bn, Peruvian confrontation with the Russian "the definitive step in Peru's \$3.8bn. A further \$600m owed to officials admit. parliament two years ago. return to the international finansuppliers, largely to Japeco, the Under the agreement, all The most obvious complaint is creditors will be offered a choice of bonds and there will be a cial community". He was confident a Brady deal Japanese consortium which built expected to be that the the elec the northern Peruvian oil toral commission has applied would "further stimulate direct pipeline and Ferrostal, the buy-back of debt by the Peruvian tough new rules to the opposiinvestment and access to credit German submarine-maker, has government through an auction. tion parties which it did not use under the most favourable condiearlier this month when it regis-Banking sources say e final tered Our Home is Russia, the tions". Bredy deals are named The debt and debt-service reement should be completed after former US Treasury secrereduction peckage therefore in November or December. The pro-government party led by Mr tary Mr Nicholas Brady, who was bonds will be backed by US covers some \$4.4hn of principal. Victor Chernomyrdin, the prime instrumental in promoting inter-Interest on the debt, largely Treasury bonds. FT WEATHER GUIDE

Europe today

Ireland will have strong, southerly winds in the afternoon, possibly reaching gate force in the south-west by tomorrow night, it will be cloudy with outbreaks of rain. Western Scotland will have showers, while e Scotland will stay dry and sunny, High pressure over the North Sea will bring dry and sunny conditions to Denmark, the Netherlands and northern Germany. Central France, northern Italy, the Alps and southern Germany will have rain as the high pressure area moves east across Poland and the Czech Republic. A cold front will result in thunder storms over central Italy. High pressure over the central Mediterranean will bring dry and sunny conditions to the Balkans, Greece, Turkey, Spain and Portugal.

Five-day forecast

it will become colder with morning frost in southern Scandinavia, central and eastern Europe. Dry and sunny conditions will prevail in western Europe, but Portugal will have rain on Tuesday which will spread across Spain on Wednesday. South-east Europe will become unsettled.



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The latest McDonnell Douglas Homet - F/A-18 E/F - has rolled out to join over one thousand that already enable str defences in Australia, Europe and North America to deliver their sting when needed. And Messier-Dowty, the landing gear joint venture between Ti Group and SNECMA, is giving the new aircraft ultra-strong support at the nose. Messier-Dowty has led the world in manufacturing the components for its nose landing gear from Aermet 100, the toughest, most durable alloy ever used for this type of application, further underplaning the Horner's solid reputation for reliability. Thanks to Messier-Dowty, the new Homet can hold its head up. Dowey is one of TI Group's three specialised engineering businesses, the others being John Crane and Bundy. Each one is a technological and market leader in its field. Together, their specialist skills enable. TI Group to get the critical answers tight for its customers. Worldwide.



For further information about the Ti Group, contact the Department of Public Affairs, Ti Group ple, Lambourn Court, Abingdon, Oston OX14 1UH, England.